## Chapter 13

## Corporations: Share Capital and the Balance Sheet

## Questions

1. Corporation characteristics:

- a separate legal entity, formed under federal or provincial law
- continuous life and transferability of ownership
- no mutual agency
- limited liability of shareholders
- separation of ownership and management
- corporate earnings subject to a degree of double taxation
- government regulation
- corporations may incur costs unique to corporations.

2. The corporation itself pays income tax, and the shareholder pays personal tax on after-tax dividends received from the corporation. However, a portion of the corporate tax is allowed as a dividend tax credit to the shareholder to eliminate some of the double taxation.
3. The incorporators pay the fees and file the required documents with the incorporating jurisdiction, and approval of articles of incorporation is granted by the federal or a provincial government. The articles of incorporation include authorization for the corporation to issue a certain number of shares. The incorporators agree to a set of bylaws for governing the corporation. The corporation then issues its shares and receives assets. The shareholders elect the board of directors, which appoints the officers. At this point, the corporation begins operations.
4. Characteristic Corporation Legal Entity

- a business entity formed under federal or provincial law
- corporation a distinct entity; assets and liabilities belong to corporation
Continuous Life - sale or transfer of and Transferability of Ownership shares does not affect the continuity of the corporation


## Partnership

- does not require federal or provincial approval to do business
- partnership not distinct from partners who hold all assets and liabilities
- partnerships terminate when ownership changes

| Characteristic | Corporation | Partnership |
| :---: | :---: | :---: |
| Mutual Agency | - officers commit the corporation to contracts but not shareholders | - a partner can bind partnership by signing contract |
| Liability | - shareholders have no personal obligation for corporate liabilities; however, directors may | - partners are personally liable for all debts of the partnership |
| Ownership/ | - corporations are | - partners manage |
| Management | owned by shareholders who elect a board of directors <br> - the board of directors appoints officers to manage the business | the partnership |
| Taxation | - corporate earnings are subject to two different types of taxation: corporate income is taxed and after-tax dividends are taxable to the shareholder | - partners are taxed on their share of partnership income |
| Additional costs | - corporations incur costs unique to corporations, such as the cost of directors’ insurance | - partnerships do not incur these costs |

5. A common shareholder has the right to: (a) vote on matters that come before the shareholders, (b) receive a proportionate part of any dividends declared on that class of shares, (c) receive a proportionate share of corporate assets if the corporation liquidates, (d) sell the shares and (e) a pre-emptive right, the right to maintain one's proportionate ownership in the corporation. Preferred shares are automatically voting, unless stated otherwise; however, they are typically nonvoting. These rights may be withheld by the corporation only by agreement with the shareholders.
6. Issuance of shares increases the assets of the corporation, which receives assets in exchange for shares issued. Authorization merely gives the corporation permission to issue shares.
7. Issuance of 1,400 shares of $\$ 4.50$ preferred shares for $\$ 110$ would increase the contributed capital by $\$ 154,000(1,400 \times \$ 110)$. The transaction would not increase retained earnings because a company does not earn a profit by selling its shares to its own shareholders. Bala Ltd.'s annual cash dividend payments would increase by $\$ 6,300(1,400 \times \$ 4.50)$.
8. Cash 3,475

Common shares $[(150 \times \$ 9)+(250 \times \$ 8.50)] \quad 3,475$
9. Issuance of 1,500 common shares for land and a building worth $\$ 200,000$ increases contributed capital by $\$ 200,000$.
10. Intangible assets: Organization Cost

Current liabilities: Dividends Payable
Shareholders' equity: Preferred Shares, Common Shares, Retained Earnings.
11. Organization Cost is an intangible asset account. It is debited for its cost when acquired, and the cost is usually amortized as expense over a short period of time.
12. Three important dates for dividends are: (a) Declaration date: the board of directors announces the dividend, (b) Date of record: the corporation identifies the people who own the shares on this date so that they can receive the dividend.
(c) Payment date: the corporation pays the dividend.
13. (a) Cumulative preferred: $\$ 13,125(2,500 \times \$ 1.75 \times 3$ years $)$

Common: $\quad \$ 21,875(\$ 35,000-\$ 13,125)$
(b) Noncumulative preferred: $\$ 4,375(2,500 \times \$ 1.75)$

Common: $\quad \$ 30,625$ ( $\$ 35,000-\$ 4,375)$
14. A preferred shareholder would rather own cumulative preferred shares because any preferred dividends passed by the corporation must be paid before paying dividends to the common shareholders. The corporation would rather issue noncumulative preferred shares in order to avoid having to pay dividends in arrears to preferred shareholders.
15. Cumulative preferred dividends in arrears are reported in the notes to the financial statements. Dividends become a liability only after the board of directors declares the dividends.
16. The market value of a share is the price at which a person could buy or sell a single share. The book value of a share is the total amount of shareholders' equity of a certain type in the company's books divided by the number of shares issued. Market value is far more important to investors than book value.
17. In a company with both preferred and common shares outstanding, the preferred shareholders have the first claim to shareholders’ equity. The book value of preferred shares is their liquidation value plus any cumulative preferred dividends in arrears if the preferred shares are cumulative. The remaining equity divided by the number of common shares gives the book value for each common share.
18. A healthy company's return on shareholders' equity should exceed its return on total assets because of the interest expense component of return on assets. Shareholders demand a higher rate of return than creditors. If return on total assets is higher than return on shareholders' equity, the company may be over leveraged.

## Starters

1. The chairperson of the board of directors is usually the most powerful person in a corporation.
2. The shareholders hold ultimate power in a corporation.
3. The president or Chief Executive Officer (CEO) is in charge of day-to-day operations.
4. The vice-president of accounting and finance is in charge of accounting.

## DIFFERENCE:

A proprietorship's balance sheet reports a single capital account, such as Joe Hopper, Capital. A corporation balance sheet reports shareholders’ equity by source. There are two sources: contributed capital and retained earnings.

## SIMILARITY:

A proprietorship's balance sheet and a corporation's balance sheet both report assets and liabilities in the same way.

| Journal |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | ACCOUNT TITLES AND EXPLANATIONS | $\begin{gathered} \hline \text { POST. } \\ \text { REF. } \end{gathered}$ | DEBIT | CREDIT |
| a. | Cash (1,000 $\times$ \$70) |  | 70,000 |  |
|  | Common Shares |  |  | 70,000 |
|  |  |  |  |  |
| b. | Cash |  | 32,000 |  |
|  | Preferred Shares |  |  | 32,000 |

(5 min.) S 13-4

| JOUrnal |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | ---: |
|  | ACCOUNT TITLES AND EXPLANATIONS | POST. <br> REF. | DEBIT | CREDIT |  |
|  |  | Cash |  | 2,900 |  |
|  |  | Common Shares |  |  | 2,900 |

## (5-10 min.) S 13-5

1. Total contributed capital increased $\$ 6,000(\$ 85,000-\$ 79,000)$. The increase was due to the sale of common shares in 2014, shown by the increase in the number of shares from 2013 to 2014 and by the increase in the dollar balance of the common shares from 2013 to 2014.
2. KD Corporation had a profit in 2014 because the balance of retained earnings increased from 2013 to 2014 by \$4,000 (\$50,800 - \$46,800).

Shareholders' equity:
Common shares, 40,000 shares issued .................................. \$29,500
Retained earnings.................................................................. 8,000
Total shareholders' equity .................................................... \$37,500

${ }_{(5-10 \text { min. })} \mathbf{S}$ 13-8

A $=\$ 175,000 \div \$ 5=35,000$
$B=150,000 \times \$ 3=\$ 450,000$
C $=\$ 175,000+\$ 450,000=\$ 625,000$
$\mathrm{D}=\$ 500,000-625,000=-\$ 125,000$

| Journal |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \hline \text { DATE } \\ & 2013 \end{aligned}$ |  | ACCOUNT TITLES AND EXPLANATIONS | $\begin{aligned} & \text { POST. } \\ & \text { REF. } \end{aligned}$ | DEBIT | CREDIT |
| Dec. | 15 | Retained Earnings |  | 55,000 |  |
|  |  | Dividends Payable - Preferred Shares |  |  | 25,000 |
|  |  | Dividends Payable - Common Shares |  |  | 30,000 |
|  |  | Declared a cash dividend. $(5,000 \times \$ 5.00)+(50,000 \times \$ 0.60)$ |  |  |  |
|  |  |  |  |  |  |
| 2014 |  |  |  |  |  |
| Jan. | 4 | Dividends Payable - Preferred Shares |  | 25,000 |  |
|  |  | Dividends Payable - Common Shares |  | 30,000 |  |
|  |  | Cash |  |  | 55,000 |
|  |  | Paid the cash dividend. |  |  |  |

## (5-10 min.) S 13-10

1. The preferred shares are cumulative because they are specifically designated as cumulative.
2. Preferred gets $\$ 1,125(45,000 \times \$ 0.025)$.

Common gets $\$ 13,875(\$ 15,000-\$ 1,125)$
3. Preferred gets:

2012 dividend in arrears $(45,000 \times \$ 0.025)$
\$1,125
2013 dividend in arrears
1,125
2014 current-year dividend
1,125
Total
\$3,375
Common gets (\$15,000 - \$3,375)
\$11,625

Preferred equity:<br>Liquidation value (45,000 $\times \$ 0.50$ )<br>Cumulative dividends (45,000 $\times \$ 0.025 \times 5$ )<br>Shareholders' equity allocated to preferred<br>Book value per share $=$ Shareholders' equity - Preferred equity Number of common shares outstanding<br>$=\$ 350,000-28,125$ 1,000,000<br>= \$0.321875<br>which rounds to $\$ 0.32$.

\$ 22,500
5,625
\$ 28,125

| Rate of return <br> on total <br> assets |
| :--- |$=\frac{$|  Net  |
| :---: |
|  income  |$+$|  Interest  |
| :---: |
|  expense  |}{Average total assets}$=\frac{\$ 6,100+\$ 400}{(\$ 49,000+\$ 44,800) / 2}$

$$
=\frac{\$ 6,500}{\$ 46,900}=13.9 \%
$$

| Rate of return <br> on common <br> shareholders' equity |
| :---: |$=\frac{$|  Net  |
| :---: |
|  income  |$-$|  Preferred  |
| :---: |
|  dividends  |}{|  Average common  |
| :---: |
|  shareholders' equity  |}$=\frac{\$ 6,100-\$ 0}{(\$ 23,600+\$ 22,800) / 2}$

$$
=\frac{\$ 6,100}{\$ 23,200}=26.3 \%
$$

These rates of return are quite high.

## Exercises

$$
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$$

Note: Student responses will vary because different people have various reasons for the decisions they make.

Reasons for organizing as a corporation:

1. Ease of raising capital from other investors
2. Limited liability of shareholders for the business's debts
3. Ease of transferring ownership if a shareholder wants to sell his or her interest in the business

Reasons for not organizing as a corporation:

1. Must pay corporate tax and personal tax on dividends
2. More government regulation of corporations
${ }_{(5-10 \mathrm{~min},} \mathbf{E} \mathbf{1 3 - 2}$
MEMO TO: David Johnston and Lisa Jacobs
SUBJECT: Incorporation of Student Decor Ltd.
In order to incorporate Student Decor Ltd., you must obtain and complete the required documents from either the province in which you wish to incorporate or the federal Ministry of Industry. The completed documents must be submitted with the required fee. The documents are called articles of incorporation and include a request for authorization for the corporation to issue shares. When the appropriate jurisdiction authorizes the incorporation, Student Decor Ltd. will become a legal entity.

As soon as Student Decor Ltd. is incorporated you will draw up and agree to a set of bylaws by which Student Decor Ltd. will be governed. All those who purchase common shares in Student Decor Ltd. will be shareholders of the corporation. The shareholders will elect the board of directors of the corporation. The board of directors sets the policy for Student Decor Ltd. and appoints the officers of the corporation, including the president, who is the chief executive officer in charge of managing day-to-day operations.

Instructional Note: Student responses may vary considerably.
a. False-Unlike proprietorships or partnerships, where the proprietor or partner can bind the company to a contract, it is one of the distinguishing characteristics of corporations that a shareholder may not bind, or obligate, a corporation to a contract.
b. True
c. False—Preferred shareholders typically do not have voting rights.
d. True
e. False-Common shares in different classes can have different voting rights or no voting rights, based on the details specified in the articles of incorporation.
f. True
g. True
h. True

Req. 1
${ }_{(10.15 \text { min. })} \mathbf{E}$ 13-4

| General Journal |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| DATE |  | ACCOUNT TITLES AND EXPLANATION | $\begin{aligned} & \text { POST. } \\ & \text { REF. } \end{aligned}$ | DEBIT | CREDIT |
| Jan. | 19 | Cash |  | 49,500 |  |
|  |  | Common Shares (4,500 $\times$ \$11.00) |  |  | 49,500 |
|  |  |  |  |  |  |
| Feb. | 3 | Cash |  | 14,000 |  |
|  |  | Class A Preferred Shares (1,000 shares) |  |  | 14,000 |
|  |  |  |  |  |  |
|  | 11 | Inventory |  | 30,000 |  |
|  |  | Equipment |  | 17,000 |  |
|  |  | Common Shares (5,800 shares) |  |  | 47,000 |
|  |  |  |  |  |  |
|  | 15 | Cash |  | 26,000 |  |
|  |  | Class B Preferred Shares (2,000 $\times$ \$13) |  |  | 26,000 |

Req. 2
Total Contributed Capital:
Preferred: Class A
Class B
\$ 14,000
26,000
Common: (\$49,500 + \$47,000)
96,500
Total contributed capital
\$136,500

| General Journal |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| DATE | ACCOUNT TITLES AND EXPLANATIONS | $\begin{aligned} & \text { POST. } \\ & \text { REF. } \end{aligned}$ | DEBIT | CREDIT |
|  | Cash |  | 150,000 |  |
|  | Common Shares |  |  | 150,000 |
|  | To issue 10,000 common shares at \$15. |  |  |  |

Case A-Issue shares and buy the assets in separate transactions.
${ }_{(10 \mathrm{~min} .)} \mathbf{E ~ 1 3 - 6}$

| General Journal |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| DATE | ACCOUNT TITLES AND EXPLANATIONS | $\begin{array}{c}\text { POST. } \\ \text { REF. }\end{array}$ | DEBIT | CREDIT |
|  |  | Cash |  | $1,460,000$ |$]$

Case B—Issue shares to acquire the assets.

| General Journal |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| DATE | ACCOUNT TITLES AND EXPLANATIONS | $\begin{array}{c}\text { POST. } \\ \text { REF. }\end{array}$ | DEBIT | CREDIT |
|  |  | Building |  | 900,000 |
|  |  | Equipment |  | 560,000 |$]$

The balances in all accounts are the same because, in both cases, the value of the assets received for the common shares issued is $\$ 1,460,000$ :

| Building. | \$900,000 |
| :---: | :---: |
| Equipment | 560,000 |

Req. 1
${ }_{(15-20 \mathrm{~min} .)} \mathbf{E ~ 1 3 - 7}$


Req. 2

| Mid-way Consulting Inc. |  |
| :--- | :---: |
| Shareholders' Equity |  |
| December 31, 2014 |  |
| Contributed capital: | $\$ 55,000$ |
| Preferred shares, $\$ 5.00,500,000$ shares authorized, 500 shares issued | 260,000 |
| Common shares, $1,000,000$ shares authorized, 9,000 shares issued | 315,000 |
| Total contributed capital | 150,000 |
| Retained earnings | $\$ 465,000$ |
| Total shareholders' equity |  |


| Contributed capital |  |
| :--- | :---: |
| Preferred shares, $\$ 1.50$ : |  |
| Issued for cash $(2,500$ shares $\times \$ 20)$ | $\$ 50,000$ |
|  |  |
| Common shares: | $\$ 437,500$ |
| Issued for cash (35,000 shares $\times \$ 12.50)$ | 7,500 |
| Issued for organization cost | 50,000 |
| Issued for patent |  |
| Total contributed capital | $\$ 595,000$ |

Req. 1
${ }_{(10-15 \text { min. })}$ E 13-9

| General Journal |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| DATE |  | ACCOUNT TITLES AND EXPLANATIONS | $\begin{aligned} & \text { POST. } \\ & \text { REF. } \end{aligned}$ | DEBIT | CREDIT |
| Mar. | 23 | Cash |  | 120,000 |  |
|  |  | Common Shares |  |  | 120,000 |
|  |  | Issued 12,000 common shares at \$10.00. |  |  |  |
|  |  |  |  |  |  |
| Apr. | 12 | Inventory |  | 60,000 |  |
|  |  | Equipment |  | 10,000 |  |
|  |  | Common Shares |  |  | 70,000 |
|  |  | Issued 5,000 common shares to acquire |  |  |  |
|  |  | inventory and equipment. |  |  |  |
|  |  |  |  |  |  |
|  | 17 | Cash |  | 16,500 |  |
|  |  | Preferred Shares, \$2.25 |  |  | 16,500 |
|  |  | Issued 1,500 preferred shares at \$11 each. |  |  |  |

Req. 2

| Novak Technology Inc. |  |
| :--- | :---: |
| Shareholders' Equity |  |
|  |  |
| Contributed capital |  |
| Preferred shares, $\$ 2.25,100,000$ shares authorized, 1,500 shares issued | $\$ 16,500$ |
| Common shares, 250,000 shares authorized, 17,000 shares issued | $190,000^{*}$ |
| Total contributed capital | 206,500 |
| Retained earnings | $\underline{65,000}$ |
| Total shareholders' equity | $\underline{\underline{\$ 271,500}}$ |

*Computation:
Mar. 23: 12,000 shares $\times \$ 10.00=\$ 120,000$
Apr. 12: $\$ 60,000+\$ 10,000=\frac{70,000}{\$ 190,000}$

| Skeet Corporation |  |
| :--- | :---: |
| Shareholders' Equity |  |
| June 30, 2014 |  |
| Contributed capital | $\$ 87,500$ |
| Preferred shares, $\$ 1.25,100,000$ shares authorized, 10,000 shares issued | 100,000 |
| Common shares, 500,000 shares authorized, 100,000 shares issued | 187,500 |
| Total contributed capital | $\underline{97,000}$ |
| Retained earnings | $\underline{\$ 284,500}$ |
| Total shareholders' equity |  |

${ }_{(10-15 \mathrm{~min} .)} \mathbf{E} \mathbf{1 3 - 1 1}$

1. 1,000 shares $\times \$ 5.00=\$ 5,000$
2. Preferred gets $\$ 5,000$

Common gets \$15,000 (\$20,000 - \$5,000)
3. Preferred shares are noncumulative because they are not specifically designated as cumulative.
4. Preferred gets:

2014 current-year dividend $=\$ 5,000$
Common gets \$35,000 (\$40,000 - \$5,000)
${ }_{(15-20 \mathrm{~min})}$ E 13-12

| Brzynski Marketing Ltd. |  |  |  |
| :---: | :---: | :---: | :---: |
| Dividend Payment Schedule |  |  |  |
|  | PREFERRED | COMMON | TOTAL |
| Total dividend |  |  | \$41,000 |
| Preferred dividends in arrears for 2013: |  |  |  |
| (60,000 $\times \$ 0.10$ ) | 6,000 |  |  |
| Total preferred dividends in arrears |  |  | 6,000 |
| Remainder |  |  | 35,000 |
| Dividends for 2014: |  |  |  |
| Preferred |  |  |  |
| Total preferred dividends for 2014 | 6,000 |  | 6,000 |
| Remainder |  |  | 29,000 |
| Common |  | \$29,000 | 29,000 |
| Remainder |  |  | \$ 0 |
| Totals | \$12,000 | \$29,000 | \$41,000 |

```
Book value per preferred share = Liquidation value + Dividends in arrears
    Number of preferred shares outstanding
    = $15,000+$0
    = $50.00
Book value per common share = Shareholders' equity - Preferred equity
    Number of common shares outstanding
    = $302,500*
        25,000
    = $12.10
* ($15,000 + $187,500 + $115,000 - $15,000)
```

    \({ }_{(10-15 \mathrm{~min} .)}\) E 13-14
    Nature's Design Technology Inc.
    Dividends in arrears $=300$ shares $\times \$ 7,00 \times 4=\$ 8,400$

| Book value per preferred share | = | Liquidation value + Dividends in arrears |
| :---: | :---: | :---: |
|  | = | Number of preferred shares outstanding $\$ 15,000+\$ 8,400$ |
|  |  | 300 |
|  | = | \$78.00 |
| Book value per common share | $=$ | Shareholders' equity - Preferred equity |
|  | = | Number of common shares outstanding \$294,100* |
|  |  | 25,000 |
|  | $=$ | \$11.76 |
| * (\$15,000 + \$187,500 + \$115,000-\$23,400) |  |  |



These profitability measures suggest some weakness because Woldenga's 6.73 percent return on shareholders' equity is fair but the return on assets exceeds it by 1.7 percent meaning that the company is paying more for its borrowed funds than it is earning.

| General Journal |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \text { DATE } \\ 2014 \\ \hline \end{gathered}$ |  | ACCOUNT TITLES AND EXPLANATIONS | $\begin{aligned} & \text { POST. } \\ & \text { REF. } \end{aligned}$ | DEBIT | CREDIT |
| Feb. | 1 | Cash |  | 32,350 |  |
|  |  | Accounts Receivable |  | 4,900 |  |
|  |  | Inventory |  | 2,713 |  |
|  |  | Supplies |  | 100 |  |
|  |  | Prepaid Rent |  | 2,000 |  |
|  |  | Equipment |  | 1,934 |  |
|  |  | Furniture |  | 5,800 |  |
|  |  | Accounts Payable |  |  | 10,700 |
|  |  | Salary Payable |  |  | 1,400 |
|  |  | Unearned Service Revenue |  |  | 1,333 |
|  |  | Common Shares |  |  | 36,364 |
|  |  | To incorporate the business and issue 20,000 common shares to the incorporator |  |  |  |

Req. 2

| General Journal |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \text { DATE } \\ 2014 \\ \hline \end{gathered}$ |  | ACCOUNT TITLES AND EXPLANATIONS | $\begin{aligned} & \hline \text { POST. } \\ & \text { REF. } \end{aligned}$ | DEBIT | CREDIT |
| Feb. | 1 | Cash |  | 50,000 |  |
|  |  | Preferred Shares |  |  | 50,000 |
|  |  | Issued 1,000 preferred shares at \$50 each |  |  |  |
|  |  |  |  |  |  |

Req. 3

| General Journal |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \hline \text { DATE } \\ & 2014 \end{aligned}$ |  | ACCOUNT TITLES AND EXPLANATIONS | $\begin{aligned} & \hline \text { POST. } \\ & \text { REF. } \end{aligned}$ | DEBIT | CREDIT |
| Feb. | 1 | Organization Costs |  | 1,500 |  |
|  |  | Cash |  |  | 1,500 |
|  |  | Legal fees and incorporation fees to organize the corporation |  |  |  |
|  |  |  |  |  |  |


| Common shares, Dec. 31, 2013 | $\$ 300,000$ |
| :--- | :---: |
| Issuance of shares for cash (3,000 shares at \$60) | 180,000 |
| Issuance of shares to purchase another company (15,000 shares at \$70) | $1,050,000$ |
| Common shares, Dec. 31, 2014 | $\$ 1,530,000$ |
|  |  |
| Retained earnings, Dec. 31, 2013 | $1,538,000$ |
| Net income | $1,430,000$ |
| Cash dividends | $(650,000)$ |
| Retained earnings, Dec. 31, 2014 | $\$ 2,318,000$ |

## Beyond the Numbers

## BN 13-1

1. Contributed capital and retained earnings are reported separately as they represent different sources of capital:

- Contributed capital represents investments in share capital by shareholders
- Retained earnings is capital earned by profitable operations of the corporation that has not been paid out in dividends
- Incorporating acts require corporations to report the sources of their capital.

2. Nah Inc. faces the problem of determining the market value of the land it receives. The current market value of the land will determine the recorded value of the land and of the common shares issued. This assumes the shares of Nah Inc. are not traded on a stock exchange. If they were traded on a stock exchange and a market price per share exists, then the value of the land could be determined by multiplying the number of shares given to Chan for the land by the market price per share. The value of the land should be the same in both situations - its current market value.
3. Investors buy common shares in the hope of earning higher returns on their investment than are available on an investment in preferred shares. For a healthy company, the rate of return on common shareholders' equity is usually higher than the rate of return on preferred shares. Also the market value of common shares in such a company will increase more than its preferred shares’ price.
4. Yes, if book value exceeds market value. No, if market value exceeds book value. The shareholder will accept the offer that maximizes his or her wealth.
5. Convertible preferred shares may be exchanged by preferred shareholders, if they choose, for another specified class of shares in the corporation. An investor would exercise the conversion privilege if the market value of the shares received on conversion exceeded the market value of the preferred shares held after brokerage commissions and any other fees are paid.

## Ethical Issue

## Req. 1

Wertz's reporting a $\$ 50,000$ franchise at $\$ 375,000$ is unethical. The franchise cost $\$ 50,000$, not $\$ 375,000$. The three transactions are not independent. Wertz and the corporation are effectively the same entity. The third party serves no purpose other than as an accomplice to increase the value of the franchise fraudulently.

## Req. 2

Potential buyers of the individual-language franchises can be harmed. Wertz's balance sheet overstates his assets. If outsiders believe his balance sheet, they may be induced to pay Wertz more than the individual-language franchises are worth.

Lenders can also be harmed by loaning money to Wertz on more favourable terms than his financial position warrants.

The public is also defrauded if Wertz amortizes the cost of the franchise for income tax purposes. Basing amortization on $\$ 375,000$ overstates tax deductions and understates the corporation's income. As a result, the tax payments are lower than they should be.

Accounting plays the role of recording assets at their cost. This sequence of events was an attempt to arbitrarily increase the value at which the franchise was recorded.

Note: One of the authors experienced this actual situation in his first job after college.

## Problems

## Group A

$\left.{ }_{(10-20 \mathrm{~min})}\right) \mathbf{P}$ 13-1A
DATE:
TO:
FROM:
SUBJECT:

> Mark Mathews and Karen Willamas
> Student Name
> Advantages and disadvantages of the corporate form of business organization

The corporate form of business organization offers some advantages over the proprietorship and the partnership forms. An important advantage of an established corporation is the limited liability of shareholders for business debts. This enables a person to invest in a corporation without having to assume any personal obligation for the corporation's liabilities. The most that an investor can lose from investing in a corporation is his or her investment in the business.

The separate legal existence of the corporation apart from its owners eases the transfer of ownership from one person to another. A shareholder buying into or selling out of a corporation has no effect on the operation of the corporation. A shareholder cannot commit the corporation to an obligation unless he or she is an officer of the business. These features enable a corporation to raise money from a large number of people. A partnership can raise owners' equity only from the partners. Most corporations have more owners and can grow larger than a partnership.

Shareholders elect a board of directors that appoints corporate officers to manage the business. It is important that corporate officers manage the business for the benefit of the shareholders. In a partnership, the partners manage the business for their benefit only.

Corporations often have to pay fees to organize as a corporation. Corporations are also taxed on their business income but for an active business this rate is less than the one an individual would pay. It is also possible to smooth out large fluctuations in income by deferring salary payments to a subsequent year, which cannot be done by an individual. However, if the corporation pays dividends, the shareholders also pay income tax on the dividend income. Therefore, shareholders are subject to a form of double taxation.

Also, corporations are regulated more heavily than partnerships. Complying with various regulations can be expensive for a corporation. Corporations also may incur additional costs compared to partnerships, such as liability insurance for a corporation's directors.

Instructional Note: Student responses will vary considerably.

Req. 1 (journal entries)
${ }_{(30-45 \text { min. })} \mathbf{P}$ 13-2A


Req. 2 (shareholders' equity section of balance sheet)

| A-1 Services Inc. |  |
| :--- | :---: |
| Balance Sheet (partial) |  |
| December 31, 2014 |  |
| Shareholders' Equity |  |
| Contributed capital: | $\$ 80,000$ |
| Preferred shares, $\$ 2.50,500,000$ shares authorized, 1,000 shares issued | $457,500^{* *}$ |
| Common shares, 2,000,000 shares authorized, 60,000 shares issued* | 537,500 |
| Total contributed capital | 130,000 |
| Retained earnings | $\$ 667,500$ |
| Total shareholders' equity |  |

* $20,000+25,000+15,000=60,000$
** $\$ 150,000+\$ 187,500+\$ 120,000=\$ 457,500$

Req. 1
$\$ 4.00$ is the annual dividend rate on the preferred shares.

$$
\text { Annual dividend on 2,500 shares }=\$ 10,000(\$ 4.00 \times 2,500 \text { shares })
$$

Req. 2
Average issue price of common shares during 2013 =

$$
\$ 1.50 \text { per share }(\$ 225,000 \div 150,000 \text { shares })
$$

Req. 3
First-year operations were not profitable, as shown by the Deficit in Retained Earnings. Riverbend Inc. lost \$50,000 in the first year of operations.

Req. 4

| a. Cash | 30,000 |  |
| :--- | :---: | :---: |
| $\quad$ Preferred Shares $(1,500 \times \$ 20)$ |  | 30,000 |
|  |  |  |
| b. Cash | 8,750 |  |
| $\quad$ Common Shares $(5,000 \times \$ 1.75)$ |  | 8,750 |
| c. Building | 250,000 |  |
| $\quad$ Common Shares $(100,000 \times \$ 2.50)$ |  | 250,000 |
| d. Income Summary |  |  |
| $\quad$ Retained Earnings | 150,000 |  |


| Riverbend Inc. |  |
| :--- | :--- |
| Balance Sheet (partial) |  |
| December 31, 2014 |  |
| Shareholders' Equity |  |
| Contributed capital: | $\$ 80,000$ |
| Preferred shares, $\$ 4.00,200,000$ shares authorized, 1,500 shares issued | $483,750^{* *}$ |
| Common shares, 1,000,000 shares authorized, 255,000 shares* issued | 513,750 |
| Total contributed capital | $100,000^{* *}$ |
| Retained earnings | $\underline{ \pm}$ |
| Total shareholders' equity | $\$ 613,750$ |

Computations:

* $150,000+5,000+100,000=255,000$
** $\$ 225,000+\$ 8,750+\$ 250,000=\$ 483,750$
*** $(\$ 50,000)+\$ 150,000=\$ 100,000$
(20-30 min.)
P 13-4A

| Play-time Equipment Ltd. |  |
| :--- | :---: |
| Balance Sheet (partial) |  |
| December 31, 2014 |  |
| Shareholders' Equity |  |
| Contributed capital: | $\$ 600,000$ |
| Common shares, 200,000 shares authorized and issued | 600,000 |
| Total contributed capital | $(10,000)$ |
| Retained earnings (deficit) | $\underline{\underline{\$ 590,000}}$ |
| Total shareholders' equity |  |

Computations:
Common shares: 200,000 $\times \$ 3=\$ 600,000$
Retained earnings: $-\$ 75,000-\$ 30,000+\$ 35,000+\$ 60,000=-\$ 10,000$

| Lil-tikes Products Inc. |  |
| :--- | :--- |
| Balance Sheet (partial) |  |
| December 31, 2014 |  |
| Shareholders' Equity |  |
| Contributed capital: | $\underline{3}$Preferred shares, $\$ 1.10$, cumulative, 200,000 shares authorized, 2,000 shares <br> issued |
| Common shares, 1,000,000 shares authorized, 100,000 shares issued | $\underline{300,000}$ |
| Total contributed capital | $\underline{\$ 425,000}$ |
| Retained earnings | $\underline{120,600}$ |
| Total shareholders' equity |  |

## Computations:

Preferred shares: $2,000 \times \$ 12.50=\$ 25,000$
Common shares: Balance given as $\$ 300,000$
Retained earnings: $\$ 75,000+\$ 50,000-(2,000 \times \$ 1.10 \times 2)=\$ 120,600$

Req. 1
Redfern Limited has $\$ 2.75$ cumulative preferred shares and common shares outstanding.
Req. 2
The average issue price per preferred share is $\$ 4.00$ ( $\$ 400,000 \div 100,000$ shares issued).
Req. 3

| General Journal |  |  |  |  |
| :---: | :--- | :--- | :--- | :--- |
| DATE | ACCOUNT TITLES AND EXPLANATIONS | $\begin{array}{c}\text { POST. } \\ \text { REF. }\end{array}$ | DEBIT | CREDIT |
|  |  | Cash |  | 400,000 |
|  |  | Preferred Shares |  |  |
|  |  |  |  |  |
|  |  | Cash |  | $1,850,000$ |$]$

Req. 4

| General Journal |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \hline \text { DATE } \\ & 2014 \\ & \hline \end{aligned}$ |  | ACCOUNT TITLES AND EXPLANATIONS | $\begin{aligned} & \text { POST. } \\ & \text { REFF. } \end{aligned}$ | DEBIT | CREDIT |
| June | 30 | Retained Earnings |  | 400,000 |  |
|  |  | Dividends Payable-Preferred Shares |  |  | 275,000 |
|  |  | Dividends Payable-Common Shares |  |  | 125,000 |
|  |  |  |  |  |  |

100,000 shares $\times \$ 2.75=\$ 275,000$

Req. 1
(40-50 min.)
P 13-6A

| Etse Manufacturing Inc. |  |  |
| :---: | :---: | :---: |
| Balance Sheet |  |  |
| December 31, 2014 |  |  |
| Assets |  |  |
| Current assets: |  |  |
| Cash | \$ 35,000 |  |
| Accounts receivable, net | 100,000 |  |
| Inventory | 190,500 |  |
| Prepaid expenses | 15,500 |  |
| Total current assets |  | \$ 341,000 |
|  |  |  |
| Property, plant, and equipment, net |  | 381,000 |
|  |  |  |
| Patent, net |  | 37,000 |
| Total assets |  | \$759,000 |
|  |  |  |
| Liabilities |  |  |
| Current liabilities: |  |  |
| Accounts payable | \$ 36,000 |  |
| Dividends payable | 4,500 |  |
| Accrued liabilities | 23,000 |  |
| Total current liabilities |  | 63,500 |
| Long-term note payable |  | 100,500 |
| Total liabilities |  | 164,000 |
|  |  |  |
| Shareholders' Equity |  |  |
| Contributed capital: |  |  |
| Preferred shares, \$0.15, 25,000 shares authorized, |  |  |
| 6,000 shares issued | 30,000 |  |
| Common shares, 100,000 shares authorized, 33,000 shares |  |  |
| Issued | 165,000 |  |
| Total contributed capital | 195,000 |  |
| Retained earnings | 400,000* |  |
| Total shareholders' equity |  | 595,000 |
| Total liabilities and shareholders' equity |  | \$759,000 |

$$
\begin{aligned}
* R e t a i n e d ~ e a r n i n g s ~ & =\text { Total assets }- \text { Total liabilities }- \text { Total contributed capital } \\
& =\$ 759,000-\$ 164,000-\$ 195,000=\$ 400,000
\end{aligned}
$$

| Net income <br> Rate of <br> return on <br> total assets$=\frac{$ Interest expense }{ Average total }assets |
| :---: |$=\frac{\$ 140,750+\$ 10,850}{(\$ 759,000+}$| $\$ 567,500) / 2$ |
| :--- |

$$
=0.2286 \text { or } 22.86 \%
$$

Net income

| Rate of return <br> on common |
| :---: |
| shareholders' <br> equity |$=\frac{$|  Preferred  |
| :---: |
|  dividends  |}{|  Average common  |
| :---: |
|  shareholders'  |}$\frac{$| $\$ 140,750-(6,000 \times$ |
| :---: |
| $\$ 0.15)$ |}{| $\left(\$ 565,000^{*}+\right.$ |
| :---: |
| $\$ 520,000) / 2$ |}$=\frac{\$ 139,850}{\$ 542,500}$

$$
=0.2578 \text { or } 25.78 \%
$$

| * Total shareholders' equity | $\$ 595,000$ <br> Less: Preferred equity <br> Common shareholders' equity |
| :--- | ---: |
| $\underline{\$ 565,000}$ |  |
| $\underline{~}$ |  |

## Req. 3

These rates of return suggest some strength. Return on common shareholders' equity is higher than the return on assets.

Preparing a fairly complex balance sheet will refine students' understanding of the shareholders' equity of a corporation. This will help students understand what they are buying (shareholders' equity) when they purchase a company's shares as an investment.

This problem also exposes students to two widely-used measures of profitability—return on assets and return on common shareholders’ equity. Students, investors, and others can evaluate investments on the basis of their returns on assets and returns on equity. Higher return figures generally indicate better investments. Although these return measures are not the only indicators of profitability that investors use, they are helpful-along with other decision-making aids-in evaluating investments.

Req. 1a (preferred shares are noncumulative)
(20-30 min.)
P 13-7A

| Everest Corporation |  |  |  |
| :--- | ---: | ---: | ---: |
| Total Dividends to Preferred and Common Shares for 2011, 2012, and 2013 |  |  |  |
|  | PREFERRED | COMMON | TOTAL |
| 2011 |  |  |  |
|  | $\underline{\underline{0}}$ | $\underline{\underline{0}}$ | $\underline{\underline{\$ 0}}$ |
|  |  |  |  |
| 2012 |  |  |  |
| Preferred (50,000 $\times \$ 0.50$ ) | $\underline{\underline{\$ 25,000}}$ |  |  |
| Remainder to common |  | $\underline{\underline{\$ 99,000}}$ |  |
| Total |  |  | $\underline{\underline{\$ 124,000}}$ |
| 2013 |  |  |  |
| Preferred (50,000 $\times \$ 0.50)$ |  |  |  |
| Remainder to common |  | $\underline{\underline{\$ 235,000}}$ |  |
| Total |  |  | $\underline{\underline{\$ 260,000}}$ |

Req.1b (preferred shares are cumulative)

| Everest Corporation |  |  |  |
| :---: | :---: | :---: | :---: |
| Total Dividends to Preferred and Common Shares for 2011, 2012, and 2013 |  |  |  |
|  | PREFERRED | COMMON | TOTAL |
| 2011 |  |  |  |
|  | \$0 | \$ 0 | \$0 |
| 2012 |  |  |  |
| 2011 in arrears to preferred |  |  |  |
| (\$50,000 $\times$ \$0.50) | \$ 25,000 |  |  |
| Current to preferred ( $50,000 \times \$ 0.50$ ) | 25,000 |  |  |
| Remainder to common |  | \$74,000 |  |
| Total | \$ 50,000 | \$74,000 | \$124,000 |
| 2013 |  |  |  |
| Current to preferred ( $50,000 \times \$ 0.50$ ) | \$25,000 |  |  |
| Remainder to common |  | \$235,000 |  |
| Total |  |  | \$260,000 |

Req. 2 (dividend entry)
(continued)
P 13-7A

| General Journal |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| DATE |  | ACCOUNT TITLES AND EXPLANATIONS | $\begin{gathered} \text { POST. } \\ \text { REF. } \end{gathered}$ | DEBIT | CREDIT |
| 2013 |  |  |  |  |  |
| Dec. | 22 | Retained Earnings |  | 260,000 |  |
|  |  | Dividends Payable—Preferred Shares |  |  | 25,000 |
|  |  | Dividends Payable-Common Shares |  |  | 235,000 |
|  |  | To declare dividends on shares. |  |  |  |
|  |  |  |  |  |  |
| 2014 |  |  |  |  |  |
| Jan. | 12 | Dividends Payable—Preferred Shares |  | 25,000 |  |
|  |  | Dividends Payable-Common Shares |  | 235,000 |  |
|  |  | Cash |  |  | 260,000 |
|  |  | To pay dividend declared December 22, 2013. |  |  |  |

Req. 1
The preferred shares are labelled as cumulative.

Req. 2
Total contributed capital is $\$ 728,000(\$ 200,000+\$ 528,000)$

Req. 3
Total market value of the common shares: \$1,232,000

$$
44,000 \text { shares } \times \$ 28.00 \text { per share }=\$ 1,232,000
$$

Req. 4 (book value per share of preferred and common shares)

| Liquidation value $(10,000 \times \$ 24.00)$ | $\$ 240,000$ |
| :--- | ---: |
| Cumulative dividend for two years $(10,000 \times \$ 1.20 \times 2)$ | $\underline{24,000}$ |
| Shareholders' equity allocated to preferred | $\underline{\underline{\$ 264,000}}$ |

Book value per common share $\quad=$ Shareholders' equity - Preferred equity
Number of common shares outstanding
$=\$ 896,000-\$ 264,000$
44,000
= \$14.36
Book value per preferred share $\quad$ Liquidation value + Dividends in arrears
Number of preferred shares outstanding
$=\underline{\$ 240,000+\$ 24,000}$
10,000
$=\$ 26.40$


[^0]Class A $=2 / 17 \times(\$ 180,000-\$ 112,500)=\$ 7,941$
Class B $=15 / 17 \times(\$ 180,000-\$ 112,500)=\$ 59,559$


* Class A common shares

Class B common shares (150,000 $+15,000$ )

20,000
165,000 $\underline{\underline{185,000}}$
(or 2/18.5 of total shares)
(or 16.5/18.5 of total shares)

Class A $=2 / 18.5 \times(\$ 120,000-\$ 50,000)=\$ 7,568$
Class B $=16.5 / 18.5 \times(\$ 120,000-\$ 50,000)=\$ 62,432$

Req. 2

| Computer Metals Processing Ltd. |  |  |
| :---: | :---: | :---: |
| Partial Balance Sheet |  |  |
| December 31, 2013 |  |  |
| Liabilities |  |  |
| Current: |  |  |
| Dividend payable | \$ 120,000 |  |
| Total current liabilities |  | \$ 120,000 |
| Total liabilities |  | 120,000 |
| Shareholders' Equity |  |  |
| Contributed capital: |  |  |
| Preferred shares, \$1.25 cumulative, |  |  |
| liquidation price of \$20.00, 100,000 shares |  |  |
| authorized, 40,000 shares issued | \$435,000 |  |
| Common shares: |  |  |
| Class A, 20,000 shares authorized and issued | 125,000 |  |
| Class B, unlimited number of shares authorized, |  |  |
| 165,000 shares issued | 1,665,000 |  |
| Total contributed capital | 2,225,000 |  |
| Retained earnings* | 205,000 |  |
| Total shareholders' equity |  | 2,430,000 |
| Total liabilities and shareholders' equity |  | \$2,550,000 |

*Retained earnings: $\$ 300,000-\$ 180,000+\$ 60,000-\$ 120,000+\$ 145,000=\$ 205,000$

Req. 3
Book value per common share $=\underline{\text { Shareholders' equity }- \text { Preferred equity }}$
Number of common shares outstanding

$$
\begin{aligned}
& =\frac{\$ 2,430,000-(40,000 \times \$ 20.00)}{185,000} \\
& =\$ 8.81
\end{aligned}
$$

Book value per preferred share $\quad$ Liquidation value + Dividends in arrears Number of preferred shares outstanding
$=(\$ 20.00 \times 40,000)+\$ 0$
40,000
$=\$ 20$

Req. 4
\$125,000/20,000 = \$6.25 per share

## Problems

## Group B

${ }_{(10-20 \mathrm{~min} .)} \mathbf{P}$ 13-1B
DATE:
TO: Jack Rudd and Pam Kines
FROM: Student Name
SUBJECT: Advantages and disadvantages of the corporate form of business organization
A corporation has a separate legal existence apart from its owners. This eases the transfer of ownership from one person to another with no effect on the operation of the corporation. A shareholder cannot commit the corporation to an obligation unless he or she acts in an official capacity for the business. The owners do not have personal liability for the debts and other actions of the business. In many corporations, ownership is separate from management as the board of directors appoints professionals to manage the business on a day-to-day basis. The continuous life and transferability of ownership make it easy for a corporation to raise money from a large number of people. A partnership, on the other hand, can raise owners’ equity only from the partners. The net result of these features is that most corporations have more owners and can grow larger than a partnership, the owners do not assume personal liability for debts of the corporation, and the business should be managed for the benefit of all the shareholders.

Corporations have disadvantages as compared to the partnership form of organization. Corporations often have to pay fees to organize. Corporations are also taxed on their business income but the rate for an active business is less than the one for an individual. If the corporation pays dividends, the shareholders also pay income tax on the dividend income. Therefore, shareholders may be subject to a degree of double taxation. Corporations are regulated more heavily than partnerships. Complying with various regulations can be expensive for a corporation. Corporations also may incur additional costs compared to partnerships, such as liability insurance for a corporation's directors.

Instructional Note: Student responses will vary considerably.

Req. 1 (journal entries)
(30-45 min.)
P 13-2B


Req. 2 (shareholders' equity section of balance sheet)

| Gingrich Solutions Ltd. |  |
| :--- | :---: |
| Balance Sheet (partial) |  |
| December 31, 2014 |  |
| Shareholders' Equity |  |
| Contributed capital: | $\$ 19,500$ |
| Preferred shares, $\$ 2.00,100,000$ shares authorized, 100 shares issued | $\underline{210,000 \star *}$ |
| Common shares, 250,000 shares authorized, 25,000 shares issued* | 229,500 |
| Total contributed capital | $\underline{60,000}$ |
| Retained earnings | $\underline{\$ 289,500}$ |
| Total shareholders' equity |  |

* $20,000+5,000=25,000$
** $\$ 175,000+\$ 35,000=\$ 210,000$

Req. 1
The annual dividend rate on the preferred shares is $\$ 0.20$.

$$
\text { Annual dividend on } 4,000 \text { shares }=\$ 800(\$ 0.20 \times 4,000 \text { shares })
$$

Req. 2
Issue price of common shares during $2013=$
$\$ 8.75$ per share (\$87,500/10,000 shares)

Req. 3
First-year operations were not profitable, as shown by the Deficit in Retained Earnings.

Req. 4

| a. Cash | 25,000 |  |
| :--- | :---: | :---: |
| $\quad$ Preferred Shares $(10,000 \times \$ 2.50)$ |  | 25,000 |
|  |  |  |
| b. Cash | 9,000 |  |
| $\quad$ Common Shares $(1,000 \times \$ 9)$ |  | 9,000 |
| c. Building |  |  |
| $\quad$ Common Shares | 235,000 |  |
| d. Income Summary |  | 235,000 |
| $\quad$ Retained Earnings | 62,500 |  |

Req. 5

| Sloboda Corporation |  |
| :--- | :---: |
| Balance Sheet (partial) |  |
| December 31, 2014 |  |
| Contributed capital: | $\$ 25,000$ |
| Preferred shares, $\$ 0.20,50,000$ shares authorized, 10,000 shares issued | $331,500^{* *}$ |
| Common shares, 100,000 shares authorized, $36,000^{*}$ shares issued | 356,500 |
| Total contributed capital | $42,500^{* * *}$ |
| Retained earnings | $\$ 399,000$ |
| Total shareholders' equity |  |

## Computations:

```
*10,000 + 1,000 + 25,000 = 36,000
** $87,500 + $9,000 + $235,000 = $331,500
*** $62,500-$20,000 = $42,500
```

${ }_{(20-30 \mathrm{~min} .)}$ P 13-4B

| Rexell Inc. |  |
| :---: | :---: |
| Balance Sheet (partial) |  |
| December 31, 2014 |  |
| Contributed capital: | $\$ 1,000,000$ |
| 100,000 common shares authorized and issued | $1,000,000$ |
| Total contributed capital | 65,000 |
| Retained earnings | $\$ 1,065,000$ |
| Total shareholders' equity |  |

Computations:
Common shares: $100,000 \times \$ 10=\$ 1,000,000$
Retained earnings: $-\$ 30,000+\$ 45,000+\$ 50,000=\$ 65,000$

| Raonic Corp. |  |
| :--- | :--- |
| Balance Sheet (partial) |  |
| December 31, 2014 |  |
| Contributed capital: |  |
| Preferred shares, $\$ 1.25$, cumulative, 50,000 <br> issued shares authorized, 4,000 | $\$ 40,000$ |
| Common shares, 500,000 shares authorized, 60,000 shares issued | 150,000 |
| Total contributed capital | 190,000 |
| Retained earnings | $\underline{77,500}$ |
| Total shareholders' equity | $\underline{\underline{\$ 267,500}}$ |

Computations:
Preferred shares: $4,000 \times \$ 10=\$ 40,000$
Common shares: Balance given as $\$ 150,000$
Retained earnings: \$55,000 + \$62,500 - (4,000 shares $\times \$ 1.25 \times 2$ years $)-(60,000$ shares $\times \$ 0.50)$ $=\$ 77,500$

Req. 1
Preferred shares
Common shares

Req. 2
The preferred shares are cumulative based on their balance-sheet description.

Req. 3 (entries to record issuance of shares)

| General Journal |  |  |  |  |
| :---: | :--- | :--- | :--- | ---: |
| DATE | ACCOUNT TITLES AND EXPLANATIONS | POST. <br> REF. | DEBIT | CREDIT |
|  |  | Cash |  | 32,500 |
|  |  | Preferred Shares |  |  |
|  |  | Cash |  |  |
|  | Common Shares |  | 100,000 |  |

Req. 4

| General Journal |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | ---: |
| DATE <br> 2014 | ACCOUNT TITLES AND EXPLANATIONS |  | POST. <br> REF. | DEBIT | CREDIT |
| Dec. | 31 | Retained Earnings |  | 15,000 |  |
|  |  |  | Dividends Payable-Preferred Shares |  |  |
|  |  | Dividends Payable-Common Shares |  |  | $5,000^{*}$ |
|  |  | To record the declaration of dividends on |  |  | 10,000 |
|  |  | preferred shares for the current year and |  |  |  |
|  |  | all arrears, and on common shares. |  |  |  |

[^1]Req. 1
(40-50 min.)
P 13-6B

| Labelle Systems Ltd. |  |  |
| :---: | :---: | :---: |
| Balance Sheet |  |  |
| June 30, 2014 |  |  |
| Assets |  |  |
| Current assets: |  |  |
| Cash | \$ 15,000 |  |
| Accounts receivable, net | 52,500 |  |
| Inventory | 93,500 |  |
| Prepaid expenses | 12,000 |  |
| Total current assets |  | \$173,000 |
|  |  |  |
| Property, plant, and equipment, net |  | 300,000 |
| Trademark, net |  | 19,000 |
| Total assets |  | \$492,000 |
|  |  |  |
| Liabilities |  |  |
| Current liabilities: |  |  |
| Accounts payable | \$ 36,000 |  |
| Dividends payable | 10,500 |  |
| Accrued liabilities | 30,000 |  |
| Total current liabilities |  | 76,500 |
| Long-term note payable |  | 48,500 |
| Total liabilities |  | 125,000 |
|  |  |  |
| Shareholders' Equity |  |  |
| Contributed capital: |  |  |
| Preferred shares, \$0.20, 10,000 shares authorized and issued | 29,500 |  |
| Common shares, 500,000 shares authorized, 272,000 shares |  |  |
| issued | 300,000 |  |
| Total contributed capital | 329,500 |  |
| Retained earnings | 37,500* |  |
| Total shareholders' equity |  | 367,000 |
| Total liabilities and shareholders' equity |  | \$492,000 |

$$
\begin{aligned}
* R e t a i n e d ~ e a r n i n g s ~ & =\text { Total assets }- \text { Total liabilities }- \text { Total contributed capital } \\
& =\$ 492,000-\$ 125,000-\$ 329,500=\$ 37,500
\end{aligned}
$$



## Req. 3

These rates of return suggest weakness. Return on common shareholders' equity is only $1.5 \%$ higher than return on assets. An $8.6 \%$ rate of return on common shareholders' equity is good considering bank savings rates are currently below $2 \%$; a $12 \%$ return is considered excellent in most industries.

Preparing a fairly complex balance sheet will refine students' understanding of the shareholders' equity of a corporation. This will help students understand what they are buying (shareholders' equity) when they purchase a company's shares as an investment.

This problem also exposes students to two widely-used measures of profitability—return on assets and return on common shareholders' equity. Students, investors, and others can evaluate investments on the basis of their returns on assets and returns on equity. Higher return figures generally indicate better investments. Although these return measures are not the only indicators of profitability that investors use, they are helpful-along with other decision-making aids-in evaluating investments.

Req. 1a (preferred shares are noncumulative)
(20-30 min.)
P 13-7B

| Brappit Broadcasting Inc. |  |  |  |
| :---: | :---: | :---: | :---: |
| Total Dividends to Preferred and Common Shares for 2012, 2013, and 2014 |  |  |  |
|  | PREFERRED | COMMON | TOTAL |
| 2012 |  |  |  |
| Preferred ( $15,000 \times \$ 2.50$ ) | \$37,500 |  |  |
| Remainder to common |  | \$ 7,500 |  |
| Total |  |  | \$ 45,000 |
|  |  |  |  |
| 2013 |  |  |  |
|  | \$0 | \$ 0 | \$0 |
|  |  |  |  |
| 2014 |  |  |  |
| Preferred ( $15,000 \times \$ 2.50$ ) | \$37,500 |  |  |
| Remainder to common |  | \$92,500 |  |
| Total |  |  | \$130,000 |

Req. 1 b (preferred shares are cumulative)

| Brappit Broadcasting Inc. |  |  |  |
| :---: | :---: | :---: | :---: |
| Total Dividends to Preferred and Common Shares for 2012, 2013, and 2014 |  |  |  |
|  | PREFERRED | COMMON | TOTAL |
| 2012 |  |  |  |
| Preferred ( $15,000 \times \$ 2.50$ ) | \$37,500 |  |  |
| Remainder to common |  | \$ 7.500 |  |
| Total |  |  | \$ 45,000 |
|  |  |  |  |
| 2013 |  |  |  |
|  | \$0 | \$ 0 | \$0 |
|  |  |  |  |
| 2014 |  |  |  |
| Arrears to preferred (15,000 $\times$ \$2.50) | \$37,500 |  |  |
| Current to preferred ( $15,000 \times \$ 2.50$ ) | 37,500 |  |  |
| Remainder to common |  | \$55,000 |  |
| Total | \$75,000 | \$55,000 | \$130,000 |

Req. 2 (dividend entries)
(continued)
P 13-7B

| General Journal |  |  |  |  |  |
| :---: | :--- | :--- | :--- | :--- | ---: |
| DATE | ACCOUNT TITLES AND EXPLANATION | POST. <br> REF. | DEBIT | CREDIT |  |
| 2014 |  |  |  |  |  |
| Dec. | 28 | Retained Earnings |  | 130,000 |  |
|  |  | Dividends Payable—Preferred Shares |  |  | 75,000 |
|  |  | Dividends Payable-Common Shares |  |  | 55,000 |
|  |  | To declare dividends on shares. |  |  |  |
|  |  |  |  |  |  |
| 2015 |  |  | 75,000 |  |  |
| Jan. | 17 | Dividends Payable-Preferred Shares |  | 55,000 |  |
|  |  | Dividends Payable—Common Shares |  |  | 130,000 |
|  |  | Cash |  |  |  |

## Req. 1

The preferred shares are labelled as cumulative.

Req. 2
The common shareholders control the company because the preferred shares are nonvoting.

## Req. 3

Total contributed capital is $\$ 690,000(\$ 350,000+\$ 340,000)$

Req. 4
Total market value of the common shares: \$270,000

$$
90,000 \text { shares } \times \$ 3.00 \text { per share }=\$ 270,000
$$

Req. 5 (book value per share of preferred and common shares)

| Liquidation value | $\$ 350,000$ |
| :--- | ---: |
| Cumulative dividend for three years $(16,000 \times \$ 1.40 \times 3)$ | 67,200 |
| Shareholders' equity allocated to preferred | $\underline{\underline{417,200}}$ |


| Book value per common share | $=\frac{\text { Shareholders' equity - Preferred equity }}{\text { Number of common shares outstanding }}$ |
| ---: | :--- |
|  | $=\frac{\$ 810,000-\$ 417,200}{90,000}$ |
|  | $=\$ 4.36$ |
| Book value per preferred share | $=\frac{\text { Liquidation value + Dividends in arrears }}{\text { Number of preferred shares outstanding }}$ |
|  | $=\frac{\$ 350,000+\$ 67,200}{16,000}$ |
|  | $=\$ 26.08$ |

Req. 1
(40-50 min.)
P 13-9B


$$
\begin{aligned}
\text { * Class A common shares } & 15,000 & \text { (or } 1 / 6 \text { of total shares) } \\
\text { Class B common shares } & \underline{75,000} & \text { (or 5/6 of total shares) } \\
& \underline{\underline{90,000}} &
\end{aligned}
$$

Class A $=1 / 6 \times(\$ 170,000-\$ 120,000)=\$ 8,333$
Class B $=5 / 6 \times(\$ 170,000-\$ 120,000)=\$ 41,667$
(continued)
P 13-9B


* Class A common shares 15,000 (or $1 / 7$ of total shares)

Class B common shares ( $75,000+15,000) \underline{90,000}$ (or $6 / 7$ of total shares)
$\underline{\underline{105,000}}$
Class A $=1 / 7 \times(\$ 75,000-\$ 37,500)=\$ 5,357$
Class B $=6 / 7 \times(\$ 75,000-\$ 37,500)=\$ 32,143$

| Bohemia Nursery Ltd. |  |  |
| :---: | :---: | :---: |
| Partial Balance Sheet |  |  |
| December 31, 2013 |  |  |
| Shareholders' Equity |  |  |
| Contributed capital: |  |  |
| Preferred shares, \$0.75, cumulative (no arrears), |  |  |
| liquidation price of \$25, 100,000 shares | $\$ 1,025,000$ |  |
| authorized, 50,000 shares issued |  |  |
| Common shares: | 120,000 |  |
| Class A, 15,000 shares authorized and issued |  |  |
| Class B, unlimited number of shares authorized, |  |  |
| 90,000 shares issued | $1,590,000$ |  |
| Total contributed capital |  |  |
| Retained earnings* |  |  |
| Total shareholders' equity |  |  |

*Retained earnings: \$300,000 - \$170,000 + \$80,000 - \$75,000 + \$63,000 = \$198,000

Req. 3
Book value per common share $=\underline{\text { Shareholders' equity }- \text { Preferred equity }}$
Number of common shares outstanding

$$
\begin{aligned}
& =\frac{\$ 1,793,000-(50,000 \times \$ 25.00)}{105,000} \\
& =\$ 5.17
\end{aligned}
$$

Book value per preferred share $\quad=\underline{\text { Liquidation value }+ \text { Dividends in arrears }}$ Number of preferred shares outstanding
$=(\$ 50.00 \times 50,000)+\$ 0$
50,000
$=\$ 25$

Req. 4
\$120,000/15,000 = \$8.00 per share

## Challenge Problems

## P 13-1C

The student should look critically at incorporation from Bryan McNair's perspective.
Separate legal entity This characteristic is not really an advantage to Bryan based on the information given. He does not appear to be interested in taking on co-owners.

Continuous life This may be an advantage later but does not appear to be an advantage at this time.

No mutual agency This characteristic does not appear to be advantageous unless Bryan sells shares to other people. The question states that the plan is for Bryan to hold all the shares.

Limited liability Limited liability would protect Bryan’s business assets from creditors other than the bank. It would also protect any of Bryan's personal assets that do not form part of the bank's security.

Separation of ownership and management

Corporate taxation

Personal taxation

Government regulation

Corporation costs As the sole shareholder, Bryan would also be the sole director, and as a director, he could be sued by outsiders doing business with his company. To protect himself, he would have to pay for director's liability insurance, an additional cost of incorporating.

Conclusion The student may decide either way-the evidence suggests incorporation may not be advantageous to Bryan at this point.

## P 13-2C

1. Jan 15

Cash
400,000
Common Shares-Class A 400,000
To issue Class A common shares at $\$ 8.00$ per share $(50,000 \times \$ 8.00)$.
2. Feb. 28

Cash
100,000
Common Shares-Class B 100,000
To issue Class B common shares at $\$ 10$ per share $(10,000 \times \$ 10.00)$.
3. Value this transaction at either the fair market value of the land or the trading value of the shares, whichever is the better indicator of fair market value.

Aug. 8
Land
165,000
Common Shares-Class B
165,000
To issue 15,000 common shares at $\$ 11.00$ per share in exchange for land.
4. Balances for, and details about, each class of shares must be given in the Shareholders’ Equity section or in the notes to the financial statements.

## Shareholders' equity

Contributed capital:
Common shares, Class A voting, 100,000 shares authorized, 50,000 shares issued $\$ 400,000$
Common shares, Class B nonvoting 200,000 shares authorized, 25,000 shares issued

265,000
Total contributed capital
665,000
Retained earnings
Total shareholders’ equity
100,000
\$765,000
5. The average issue price was $\$ 10.60$ per share ( $\$ 265,000 \div 25,000$ ).
6. The voting privilege was withheld by specific agreement; the articles of incorporation specified the Class B common shares were nonvoting.

Common The shares pay the lowest rate of return at $6 \%$ ( $\$ 2.40 / \$ 40.00$ ) but have the potential for paying a higher (or lower) rate of return in the future. Any missed dividends are missed forever. In addition, the market price of the shares has the potential for increasing.

Cumulative preferred The rate of return is 7\% (\$3.50/\$50.00) and the dividend is cumulative. This is an advantage since shareholders will receive a yearly dividend; a year might be missed but must be made up before the common shareholders receive a dividend. The share price will not be likely to change much up or down.

Convertible preferred The rate of return is 6.75\% (\$5.30/\$78.50) and is fixed; the dividend is not cumulative. The shares are convertible into common at the rate of 1 preferred for 2 common. The present prices would give the shareholder a cost per common share after conversion of $\$ 39.25$ ( $\$ 78.50 / 2$ ), which is below the current market price of $\$ 40.00$.

The rate of return is $6.2 \%$ ( $\$ 1.55 / \$ 25.00$ ). The present dividend at $6.2 \%$ is just slightly higher than the rate on common of $6 \%$. The share price is not likely to move much up or down.

The student may select any one of the shares, other than the noncumulative preferred, given the cumulative preferred have a higher rate of return, and the cumulative feature has value. The common may appreciate in value; the cumulative preferred may be preferable if ERI's income fluctuates so that a dividend may be omitted in any one year; the convertible preferred may be advantageous since it pays a higher dividend than the common and the shareholder can take advantage of an increase in the price of common shares by exercising the conversion feature.

## Decision Problem

Req. 1
(30-45 min.) Decision Problem

## General Journal

| DATE |  | ACCOUNT TITLES AND EXPLANATIONS | POST. <br> REF. | DEBIT | CREDIT |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  | Software |  | 100,000 |  |
|  |  | Common Shares (100,000 shares) |  |  | 100,000 |
|  |  | To incorporate the business and issue |  |  |  |
|  |  | common shares to the incorporators for |  |  |  |
|  |  | their software. |  |  |  |

Req. 2

| General Journal |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: |
| DATE | ACCOUNT TITLES AND EXPLANATIONS | POST. <br> REF. | DEBIT | CREDIT |  |
|  |  | Plan 1: |  |  |  |
|  |  | Cash |  | 100,000 |  |
|  |  | Preferred Shares (1,000 shares) |  |  | 100,000 |
|  |  | To issue preferred shares to outside investors. |  |  |  |
|  |  | Cash |  |  | 72,000 |
|  |  | Common Shares (60,000 shares) |  |  | 72,000 |
|  |  | To issue common shares to outside investors. |  |  |  |
|  |  | Plan 2: |  |  |  |
|  |  | Cash |  |  | 150,000 |

(continued) Decision Problem
Req. 3
Plan 1:

| Shareholders' Equity |  |
| :--- | :--- |
|  |  |
| Contributed capital: |  |
| Preferred shares, $\$ 7.50$, cumulative, 10,000 shares authorized, | $\$ 100,000$ |
| 1,000 shares issued | 172,000 |
| Common shares, $1,000,000$ shares authorized, 160,000 shares issued | 272,000 |
| Total contributed capital | $\underline{149,200}$ |
| Retained earnings ( $\$ 184,000-\$ 34,800)$ | $\$ 421,200$ |
| Total shareholders' equity |  |

Plan 2:

| Shareholders' Equity |  |
| :--- | :--- |
|  |  |
| Contributed capital: |  |
| Preferred shares, $\$ 8.50$, nonvoting, noncumulative, |  |
| 10,000 shares authorized, 1,200 shares issued | $\$ 150,000$ |
| Common shares, 1,000,000 shares authorized, 100,000 shares issued | 100,000 |
| Total contributed capital | 250,000 |
| Retained earnings ( $\$ 184,000-\$ 34,800)$ | $\underline{149,200}$ |
| Total shareholders' equity | $\$ 399,200$ |

Req. 4
Plan 2 appears to fit the plan of Carlyle and Friesen better than Plan 1. Recall that their primary goal is to raise as much capital as possible without giving up control of the business. Under Plan 1, the preferred shares have voting rights if the dividends are more than two years in arrears. If they fall into arrears then the outside shareholders would have 110,000 votes ( 60,000 common votes and 50,000 preferred votes). If they can be sure that they will be able to make profits so that they can pay dividends of $\$ 7,500$ each year then this plan will fit their requirements. However, if they fail to pay the dividends, then Carlyle and Friesen will lose control because they will only have 100,000 votes.

Under Plan 2, the preferred shares do not have a vote even if the dividends are in arrears. Consequently Carlyle and Friesen would have complete control since they alone have voting shares.

The reason that Carlyle and Friesen are switching to a corporation is to raise capital. What they will have to decide is whether they need the additional $\$ 22,000$ so badly that they are prepared to take the risk that they cannot pay dividends. If $\$ 150,000$ is sufficient for their needs, then they would be better off to take the certainty of Plan 2.

## Financial Statement Cases

(20-30 min.) Financial Statement Case 1

1. The balance sheet states that share capital has a value of $\$ 100,436,000$. No further breakdown is provided on the balance sheet, but the reader is referred to Note 10. In this note, more detail is provided.

Authorized shares:

- An unlimited number of common shares without par value

Shares issued and outstanding:

- 121,330,544 common shares

2. No shares were issued. It appears under Note 10 (c) that the number of common shares decreased during the year from 121,351,998 shares in October 2010 to 121,330,544 shares in October 2011. Another way to know this is from Note 10 (d) where it states there was a 'normal course issuer bid' that resulted in shares being repurchased and cancelled.

## (15-20 min.) Financial Statement Case 2

1. Note 12 in the financial statements indicates that Rainmaker Entertainment Inc. $\div$ has authorized and unlimited number of common shares. There are no preferred shares. The number of shares is stated on the Consolidated Statement of Changes in Shareholders’ Equity - 17,485,175.
2. 

$$
\begin{aligned}
\text { Book value } & =\text { Total shareholders equity } \div \text { Total outstanding shares } \\
& =\$ 10,207,238 \div 17,485,175 \\
& =\$ 0.58
\end{aligned}
$$

The book value is based on historical cost as reported on the balance sheet. The market price varies from it because it reflects the hopes and fears of investors regarding the future value of the company and its profitability.
3. Earnings per share information is included in the Consolidated Statements of Comprehensive Income and are $\$ 0.19$ per share.

1. ASPE presentation

| Plaid Robots Inc. |  |  |
| :--- | :--- | :--- |
| Partial Balance Sheet |  |  |
| April 30, 2014 |  |  |
| Shareholders' Equity |  |  |
| Contributed capital |  |  |
| Preferred shares, 10,000 issued | $\$ 100,000$ |  |
| Common shares, Class A, 250,000 issued | $1,250,000$ |  |
| Total contributed capital |  | $\$ 1,350,000$ |
| Retained earnings |  | 110,000 |
| Total shareholders' equity |  | $\underline{\$ 1,460,000}$ |
|  |  |  |

2. IFRS presentation (information in the statement)

| Plaid Robots Inc. |  |  |
| :---: | :---: | :---: |
| Partial Balance Sheet |  |  |
| April 30, 2014 |  |  |
| Shareholders' Equity |  |  |
| Contributed capital: |  |  |
| Preferred shares, 50,000 shares authorized, 10,000 issued | $\$ 100,000$ |  |
| Common shares: |  |  |
| Class A, 250,000 shares issued, 1,000,000 authorized | $1,250,000$ |  |
| Class B, 400,000 shares authorized |  |  |
| Total contributed capital |  | $\$ 1,350,000$ |
| Retained earnings |  | 110,000 |
| Total shareholders' equity |  |  |
|  |  |  |

Note to Instructor: Students may have chosen to present the version shown below as the answer to question 2.
3. Another IFRS Version (information in the notes)

| Plaid Robots Inc. |  |  |
| :---: | :---: | :---: |
| Partial Balance Sheet |  |  |
| April 30, 2014 |  |  |
|  |  |  |
| Shareholders' Equity |  |  |
| Contributed capital: | $\underline{1,250,000}$ |  |
| Preferred shares (note 15) |  | $\$ 1,350,000$ |
| Common shares (note 15) |  | 110,000 |
| Total contributed capital |  |  |
| Retained earnings |  |  |
| Total shareholders' equity |  |  |

Sample notes to the financial statement:
Note 15 - The following classes of shares have been established:
Preferred - 50,000 shares authorized, 10,000 shares issued
Common Shares Class A - 1,000,000 shares authorized, 250,000 shares issued
Common Shares Class B-400,000 shares authorized

## CHAPTER 13

## Corporations: Share Capital and the Balance Sheet

## Chapter Overview

This chapter introduces the student to the corporation, the dominant form of business organization in our country. The characteristics of the corporation are listed, and a brief description of how a corporation is organized follows. The term share capital is defined. The two components of shareholders' equity-contributed capital and retained earnings-are explained, followed by a discussion of dividends and shareholders' rights.

The next section of the chapter describes the different classes of shares (common and preferred) and their characteristics, followed by a brief description of no-par-value shares and stated value of shares. Included is a discussion of issuing common shares for cash, issuing shares for assets other than cash, and issuing preferred shares and convertible preferred shares. Ethical considerations related to shareholders' equity are presented. After a discussion of organization costs, the shareholders' equity section of a corporation's balance sheet is illustrated.
The chapter continues with accounting for dividends. Dividend dates, journal entries for cash dividends, and dividends on cumulative and noncumulative preferred shares are discussed. Convertible preferred shares are explained. The different values of shares-market value and book value of preferred and common shares-are defined and illustrated. Two profitability measures are presented: rate of return on total assets and rate of return on shareholders' equity. The chapter concludes with a discussion of the impact of IFRS on share capital.
JUST CHECKING questions appear at the end of each Learning Objective for students to test their understanding of the Learning Objective just completed. The answers appear at the end of the chapter and on MyAccountingLab.

Students should be directed to www.myaccountinglab.com for extra practice. Also included on MyAccountingLab are Excel templates for Exercise 13-10, Problem 13-4A, Problem 13-7A, Problem 13-4B, and Problem 13-7B.

The Assignment Grid recommends "Pre-Test" problems in MyAccountingLab that can be assigned before a test or exam to ensure students understand the topics, as well as "Post-Test" problems that students can complete after a test or exam to check understanding before moving on.

Connecting Learning Objectives, Key Questions, and the Canadian Financial Accounting Learning Outcomes

|  | Learning Objective | Key Question | Canadian Financial Accounting <br> Learning Outcome |
| :---: | :--- | :--- | :--- |
| 1 | Identify the characteristics of a <br> corporation | What is a corporation, and why is it <br> an important form of business? | Record the issuance of shares, <br> and prepare the shareholders' <br> equity section of a corporation's <br> balance sheet |
| How do we record and present <br> share information? | A-14 Apply basic accounting <br> methods to record and evaluate <br> share transactions, cash and stock <br> dividends, and stock splits |  |  |
| 3 | Account for cash dividends | What are cash dividends, and how <br> do we account for them? | A-14 Apply basic accounting <br> methods to record and evaluate <br> share transactions, cash and stock <br> dividends, and stock splits |
| 4 | Use different share values in <br> decision making | What is the difference between <br> book value and market value of <br> shares? | A-16 Define and use the different <br> types of financial statement <br> analysis tools |
| 5 | Evaluate a company's return on <br> assets (ROA) and return on <br> shareholders' equity (ROE) | What are ROA and ROE, and how <br> do we calculate them? | A-16 Define and use the different <br> types of financial statement <br> analysis tools |
| 6 | Identify the impact of <br> international financial reporting <br> standards (IFRS) on share <br> capital | How does IFRS apply to share <br> capital? | A-18 Compare and contrast IFRS <br> and ASPE |

## Suggested Priority of Chapter Topics

## Must cover

- Characteristics of a corporation
- Organization of a corporation
- Share capital
- Shareholders' equity basics
- Classes of shares
- Issuing shares
- Cash dividends
- Different share values
- Evaluating operations


## Recommended

- Ethical considerations in accounting for the issuance of shares
- Convertible preferred shares
- Impact of IFRS


## Chapter Outline

## Learning Objective 1: Identify the characteristics of a corporation

(What is a corporation, and why is it an important form of business?)
A. The corporation is the dominant form of business organization in Canada.
B. The characteristics of a corporation are listed below:

1. Separate legal entity-a corporation is an entity formed under federal or provincial law and exists separately from its owners (shareholders).
2. Continuous life and transferability of ownership-shareholders may transfer shares as they wish. Transfers do not affect the continuity of the corporation.
3. No mutual agency-shareholders are not agents of the corporation and cannot commit the corporation to a contract. Partners are considered agents of the partnership.

4 Limited liability of shareholders -shareholders can lose no more than their investment in the business. A partner has unlimited liability in a partnership.
5. Separation of ownership and management-a shareholder's only control of the operations of a corporation is the right to elect the board of directors. The corporation is managed by corporate officers elected by the board of directors.
6. Corporate taxation-corporations are separate taxable entities and pay several taxes not levied on partnerships and proprietorships. Corporate earnings are subject to a degree of double taxation in that corporate earnings are taxed to the corporation as well as to the shareholder when earnings are distributed as dividends. However, Canadian tax laws have attempted to minimize this double taxation.
7. Government regulation-corporations are subject to more regulation by governmental agencies that ensure full disclosure to investors and creditors.
8. Unique costs for corporations-the cost for director's insurance is unique to corporations.

Exhibit 13-1 summarizes the advantages and disadvantages of the corporate form of organization.
C. To organize a corporation, the incorporators obtain articles of incorporation from the federal or provincial government.

1. The articles of incorporation include the number of shares the corporation is authorized to issue.
2. Bylaws (adopted by the incorporators) govern the acts of the corporation.
3. The shareholders elect the board of directors, which sets policy and appoints the officers. The directors elect a chairperson and appoint the president, who is responsible for day-to-day operations. (Exhibit 13-2 shows the authority structure in a corporation.)

## Teaching Tip

Consider large corporations located near your school. Discuss possible corporate structures for one of these entities. If time permits, assign an exercise whereby students prepare a corporate structure, including names of top executives of an actual corporation.
D. A company issues share certificates (Exhibit 13-3) to owners for their investments. This investment is referred to as share capital. These shares are issued from the shares authorized in the articles of incorporation.
E. The shareholders' equity of a corporation shows the two different sources of capital.

1. Contributed capital represents all amounts paid in by owners (shareholders).
2. Retained earnings is the capital provided by profits from operations and is not distributed to shareholders. Retained earnings are not a fund of cash.
a. A debit balance in retained earnings is called a deficit.
b. Distribution of profits to owners is called dividends. Contributed capital is the portion of shareholders' equity that cannot be used for dividends. Exhibit 13-4 focuses on the Shareholders' Equity section of a summarized balance sheet of Canadian Tire Corporation, Limited.
F. Shareholders' rights are:
3. To sell the shares.
4. To vote at shareholders' meetings.
5. To receive a proportionate share of dividends (if declared).
6. To receive a proportionate share of assets of the corporation if it is wound up.
7. To maintain a proportionate ownership in any new shares issued; this is called a preemptive right. However, this right is rarely exercised and usually withheld from shareholders.

Learning Objective 2: Record the issuance of share,s and prepare the shareholders' equity section of a corporation's balance sheet
(How do we record and present share information?)
A. Corporations may issue either preferred or common shares.

1. Common shares are the most basic form of contributed capital. They carry all the rights discussed above unless specifically withheld. Some corporations may issue two classes of common shares-one voting and one nonvoting.
2. Preferred shares also carry shareholder rights, but are usually nonvoting. Preferred shareholders have priority over common shareholders in the payment of dividends and in the distribution of assets if the company is wound up. Different classes of preferred shares may also be issued.
3. The Canada Business Corporations Act and most provincial incorporating acts require common and preferred shares to be no-par-value shares, which means they do not have a value assigned to them by the articles of incorporation. (Par-value shares were once allowed by some provinces, and are still common in the U.S.)
B. A corporation issues shares when it needs capital. The shares issued are from the shares authorized in the articles of incorporation. A company need not issue all the shares authorized.
4. The corporation may sell the shares to an underwriter who agrees to sell the shares to its clients.
5. The issuance of shares increases assets and shareholders' equity.
6. Shares may be issued for cash or in exchange for assets other than cash. Exhibit 13-6 is a reproduction of a share issue announcement by Tim Hortons Inc.

## Teaching Tip

Go to www.canoe.ca/money. Select a company and show students how to find stock quotes online. You may wish to ask the students to bring a copy of the financial information section of a newspaper to class and have them look at a well-known company's shares.
4. When issuing common shares for cash, the Common Shares account is credited for the cash received.
Cash
XX
Common Shares
XX
5. When issuing shares for assets other than cash, the asset should be recorded at its current market value. The common shares are then valued at this market value.

Asset
Common Shares

XX XX
6. Accounting for the issuance of preferred shares for cash is similar to accounting for common shares issued for cash.
Cash
XX
Preferred Shares

## XX

7. Convertible preferred shares are convertible at the option of shareholders for other classes of shares such as common shares. When convertible preferred shares are converted to common shares, the entry is:

| Preferred Shares |  |  |
| :---: | :---: | :---: |
| Common Shares | XX |  |
| XX |  |  |

C. The shareholders' equity' section of the balance sheet follows this format (Exhibit 13-7):

Contributed capital:
Preferred shares, \$X, A shares authorized, B shares issued
Common shares, C shares authorized, D shares issued
Total contributed capital
Retained earnings
Total shareholders' equity
(Many companies combine several accounts.)

## Teaching Tip

Point out the importance of the order and proper description of the accounts and amounts reported within the contributed capital section of the balance sheet. Refer students to Exhibit 13-7.
D. Issuing shares for assets other than cash can pose an ethical challenge because the company may be tempted to overstate the asset value.
E. Organization costs, such as legal fees for preparing documents, fees and taxes paid to the incorporation jurisdiction, and charges for selling company shares, are often incurred when a company incorporates. These costs are accumulated in an account, Organization Costs, and this account is treated as an intangible asset like patents or trademarks because it will benefit the organization for as long as it operates. Like other intangible assets, corporations can amortize this cost. Most corporations amortize the cost over a relatively short time period since it is often an immaterial cost. The Canada Revenue Agency allows corporations to expense a portion of organization costs against taxable income.

## Learning Objective 3: Account for cash dividends

(What are cash dividends, and how do we account for them?)
A. Corporations declare dividends from retained earnings and pay the dividends with cash.
B. The relevant dates for dividends:

1. Declaration date-the date the board of directors announces its intention to pay the dividend and the dividend becomes a liability.
$\begin{array}{ccc}\text { Retained Earnings } & \text { XX } & \\ \text { Dividends Payable } & & \text { XX }\end{array}$
2. Date of record-the date, also announced by the board of directors, that determines who receives the dividend. No journal entry needed.
3. Payment date-the date the dividend is paid.

Dividends Payable
XX
Cash

## XX

Exhibit 13-8 illustrates a "Notice of Dividend" for Laurentian Bank of Canada.
C. Preferred shareholders have a dividend preference; that is, the preferred shareholders receive their dividend before the common shareholders. This dividend is usually stated as a specific dollar amount.
D. Cumulative preferred shares accumulate dividends each year until the dividends are paid.

1. Dividends passed or not paid are called dividends in arrears. Dividends in arrears are not a liability.
2. The corporation is not obligated to pay dividends on noncumulative preferred shares.

## Teaching Tip

Review the journal entries associated with the date of declaration and the date of payment. Discuss the rules for allocating dividends to preferred and common shareholders for both cumulative and noncumulative preferred shares.

Exhibit 13-9 demonstrates how Guthrie Industries Inc. divided dividends between its preferred and common shareholders, and Exhibit 13-10 demonstrates how Guthrie Industries Inc. divided dividends between its cumulative preferred and common shareholders

## Learning Objective 4: Use different shares values in decision making

(What is the difference between book value and market value of shares)
A. The market value (market price) of shares is their current selling price.
B. Book value is a measure of the amount of net assets or shareholders' equity per share.

If a company has no preferred shares, then it uses formula 2. below to calculate book value. If a company has both preferred and common shares, the preferred shareholders' equity must be calculated before the common shareholders' equity can be calculated. Preferred shareholders' equity (or equity allocated to preferred shareholders) is the top line in formula 1 . below.

1. Book value per $=\quad \underline{\text { Liquidation value }+ \text { Dividends in arrears }}$ preferred share Number of preferred shares outstanding
2. Book value per $=$ Total shareholders' equity - Equity allocated to preferred shareholders common share Number of common shares outstanding
3. Book value may be used to negotiate the purchase of a closely held business or when buying out a shareholder.
4. Exhibit 13-11 contrasts the book values and market values of several companies.

## Teaching Tip

Discuss the different values that can be associated with shares. Emphasize that book value per share is not the same as market value.

Learning Objective 5: Evaluate a company's return on assets (ROA) and return on shareholders' equity (ROE) (What are ROA and ROE, and how do we calculate them?)
A. Investors and creditors evaluate management's ability to earn profits. Two key ratios are provided below:

1. Return on assets, or

Net income + Interest expense
Rate of return on
$=\quad$ Average total assets total assets
a. This ratio measures how well a company uses its assets to earn income.
b. Average total assets are computed by adding beginning and ending assets and dividing by 2 .
2. Return on equity, or

Rate of return on $=\quad$ Net income - Preferred dividends
common shareholders' Average common shareholders' equity
equity
a. This ratio shows the relationship between net income and common shareholders' equity.
b. Average common shareholders' equity is computed by adding beginning and ending common shareholders' equity (shareholders' equity minus preferred equity) and dividing by 2 .
B. The higher the rates of return, the more successful the company. Return on equity should exceed the return on assets.

## Teaching Tip

Have students choose a company with financial statements available on the Internet. Use the above formulas to calculate each of the returns. If more than one year of data are available, have students calculate returns for each year, and discuss whether or not the results indicate an improvement or decline in the return.

Objective 6: Identify the impact on share capital of international financial reporting standards (IFRS) (How does IFRS apply to share capital?)
A. The principles governing accounting for share capital are essentially the same under accounting standards for private enterprises (ASPE) and IFRS.
B. The required disclosures under IFRS are more rigorous. Companies must make certain disclosures about all classes of shares authorized by the corporation, whether those classes of shares have been issued or not. ASPE only requires disclosure on shares actually issued.

D Organization costs are capitalized under ASPE-recorded as an intangible asset and then amortized. Under IFRS, these costs are expensed.
C. The remaining details of accounting for and reporting share capital under IFRS are highly technical in nature and beyond the scope of this text.

## Answer Key to Chapter 13 Quiz

$\begin{array}{lllllllll}\text { 1. B } & \text { 2.D } & \text { 3. } \mathrm{C} & \text { 4. } \mathrm{C} & \text { 5.A } & \text { 6.D } & \text { 7.B } & \text { 8.A } & \text { 9.A }\end{array}$ 10.B

Assignment Grid (2nd column: * = Excel Template available; $W=$ writing required)

| Assignment |  | Topic(s) | Learning Objective (s) | Time in <br> Minutes | Level of Difficulty | $\begin{gathered} \text { MAL } \\ \text { Pre-Test/ } \\ \text { Post-Test } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Starter 13-1 | W | Authority structure in a corporation | 1 | 5 | Easy |  |
| Starter 13-2 | W | The balance sheets of a corporation and a proprietorship | 1 | 5 | Easy |  |
| Starter 13-3 |  | Issuing shares | 2 | 5 | Easy |  |
| Starter 13-4 | W | Issuing shares and interpreting shareholders' equity | 2 | 5-10 | Easy |  |
| Starter 13-5 | W | Issuing shares and analyzing retained earnings | 2 | 5-10 | Easy |  |
| Starter 13-6 |  | Preparing the shareholders' equity section of a balance sheet | 2 | 5 | Medium |  |
| Starter 13-7 |  | Using shareholders' equity data | 2 | 5 | Medium |  |
| Starter 13-8 |  | Calculating shareholders' equity data | 2 | 5 | Medium |  |
| Starter 13-9 |  | Accounting for cash dividends | 3 | 5 | Medium |  |
| Starter 13-10 |  | Dividing cash dividends between preferred and common shares | 3 | 5 | Medium |  |
| Starter 13-11 |  | Book value per common share | 4 | 5 | Medium |  |
| Starter 13-12 |  | Computing return on assets and return on equity | 5 | 5 | Medium |  |
| E13-1 | W | Characteristics of a corporation | 1 | 5-10 | Easy |  |
| E13-2 | W | Organizing a corporation | 1 | 5-10 | Easy |  |
| E13-3 | W | Types of shares | 2 | 5-10 | Easy |  |
| E13-4 |  | Issuing shares | 2 | 10-15 | Easy |  |
| E13-5 |  | Recording issuance of common shares | 2 | 5-10 | Medium |  |
| E13-6 |  | Issuing shares to finance the purchase of assets | 2 | 10 | Easy |  |
| E13-7 |  | Issuing shares and preparing the shareholders' equity section of the balance sheet | 2 | 15-20 | Easy |  |
| E13-8 |  | Contributed capital for a corporation | 2 | 10 | Easy |  |
| E13-9 |  | Shareholders' equity section of a balance sheet | 2 | 10-15 | Medium |  |
| E13-10 | * | Shareholders' equity section of a balance sheet | 2 | 10-15 | Medium |  |
| E13-11 |  | Dividing cash dividends between preferred and common shares | 3 | 10-15 | Easy |  |
| E13-12 |  | Computing dividends on preferred and common shares | 3 | 15-20 | Medium |  |
| E13-13 |  | Book value per share of preferred and common shares | 4 | 10-15 | Easy |  |
| E13-14 |  | Book value per share of preferred and common shares; preferred dividends in arrears | 3,4 | 10-15 | Medium |  |
| E13-15 |  | Evaluating profitability | 5 | 10-15 | Easy |  |
| E13-16 |  | Incorporation of a going concern and corporate transactions-Serial Exercise | 1,2 | 5-10 | Medium |  |


| Assignment |  | Topic(s) | Learning Objective (s) | Time in Minutes | Level of Difficulty | MAL <br> Pre-Test/ <br> Post-Test |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| E13-17 |  | Accounting for shareholders' equity transactions-Challenge Exercise | 2,3 | 15-20 | Medium |  |
| BN13-1 | W | Characteristics of corporations' shareholders' equity | 2,4 | 15-20 | Medium |  |
| Ethical Issue | W |  |  |  |  |  |
| P13-1A | W | Organizing a corporation | 1 | 10-20 | Easy |  |
| P13-2A |  | Journalizing corporation transactions and preparing the shareholders' equity section of the balance sheet | 2 | 30-45 | Medium | Pre-Test |
| P13-3A |  | Issuing shares and preparing the shareholders' equity section of the balance sheet | 2 | 15-20 | Medium | Pre-Test |
| P13-4A | * | Shareholders' equity section of the balance sheet | 2,3 | 20-30 | Medium |  |
| P13-5A |  | Analyzing the shareholders' equity of a corporation | 2,3 | 20-35 | Medium |  |
| P13-6A |  | Preparing a corporation balance sheet; measuring profitability | 2,5 | 40-50 | Medium |  |
| P13-7A | * | Computing dividends on preferred and common shares | 3 | 20-30 | Medium |  |
| P13-8A |  | Analyzing the shareholders' equity of a corporation | 3,4 | 15-20 | Medium |  |
| P13-9A |  | Recording the issuance of shares; allocating cash dividends; calculating book value; preparing the liability and shareholders' equity sections of the balance sheet | 2,3,4 | 40-50 | Difficult | Pre-Test |
| P13-1B | W | Organizing a corporation | 1 | 10-20 | Easy |  |
| P13-2B |  | Journalizing corporation transactions and preparing the shareholders' equity section of the balance sheet | 2 | 30-45 | Medium | Post-Test |
| P13-3B |  | Issuing shares and preparing the shareholders' equity section of the balance sheet | 2 | 15-20 | Medium | Post-Test |
| P13-4B | * | Shareholders' equity section of the balance sheet | 2,3 | 20-30 | Medium |  |
| P13-5B |  | Analyzing the shareholders' equity of a corporation | 2,3 | 20-35 | Medium |  |
| P13-6B |  | Preparing a corporation balance sheet; measuring profitability | 2,5 | 40-50 | Medium |  |
| P13-7B | * | Computing dividends on preferred and common shares | 3 | 20-30 | Medium |  |
| P13-8B |  | Analyzing the shareholders' equity of a corporation | 3,4 | 15-20 | Medium |  |
| P13-9B |  | Recording the issuance of shares; allocating cash dividends; calculating book value; preparing the shareholders' equity section of the balance sheet | 2,3 | 40-50 | Medium | Post-Test |
| CP13-1C | W | The pros and cons of incorporation | 1 | 15-25 | Medium |  |
| CP13-2C |  | Issuing shares; preparing and analyzing | 2 | 25 | Medium |  |


| Assignment |  | Topic(s) | Learning <br> Objective <br> $(\boldsymbol{s})$ | Time in <br> Minutes | Level of <br> Difficulty | MAL <br> Pre-Test/ <br> Post-Test |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| CP13-3C | W | the shareholders' equity section <br> evaluating different types of shares | 4,5 | $20-30$ | Difficult |  |
| Decision <br> Problem |  | Evaluating alternative ways of raising <br> capital | 2 | $30-45$ | Medium |  |
| Financial <br> Statement <br> Case 1 | W | Shareholders' equity | 2 | $20-30$ | Medium |  |
| Financial <br> Statement <br> Case 2 | W | Shareholders' equity | 2 | $15-20$ | Medium |  |
| IFRS Mini <br> Case |  | Shareholders' equity section under <br> ASPE and IFRS | 2 | $20-30$ | Medium |  |

Name $\qquad$ Date $\qquad$ Section $\qquad$

## CHAPTER 13 TEN-MINUTE QUIZ

## Circle the letter of the best response.

The shareholders' equity of Allen Corporation appears below:

| Table 13-1 |  |
| :---: | :---: |
| Contributed capital: |  |
| Preferred shares, \$6, 5,000 shares authorized, 500 shares issued....... | \$ 55,000 |
| Common shares, 200,000 shares authorized, 30,000 shares issued...... | 900,000 |
| Total contributed capital........................................................... | 955,000 |
| Retained earnings ........................................................................ | 256,000 |
| Total shareholders' equity ............................................................. | \$1,211,000 |

1. Refer to Table 13-1. The entry to record the issuance of 1,000 common shares for $\$ 35$ per share would be:
A. Cash
Common Shares
1,000
h 35,000
B. Cash
1,000
35,000
C. Cash
40,000
Common Shares
40,000
D. Cash
40,000
Preferred Shares
40,000
2. Refer to Table 13-1. Allen Corporation issued 2,000 common shares in exchange for land valued at $\$ 80,000$. Which of the following statements is false?
A. Assets increase $\$ 80,000$.
B. Retained Earnings is not affected.
C. Shareholders' equity increases $\$ 80,000$.
D. Total contributed capital decreases $\$ 80,000$.
3. Refer to Table 13-1. The average issue price of a preferred share is:
A. $\$ 550$
B. $\$ 500$
C. $\$ 110$
D. $\$ 100$
4. Which of the following statements about dividends is false?
A. Dividends become a liability on the declaration date.
B. The payment of dividends reduces retained earnings.
C. Chronologically, the relevant dates for dividends occur in this order: date of record, declaration date, payment date.
D. Dividends in arrears must be paid before other dividends.
5. Which of the following statements is not descriptive of common shares?
A. Dividends are listed as an expense on the income statement.
B. Issuing shares is less risky than borrowing.
C. Shareholders are considered owners, not creditors, of a corporation.
D. The payment of dividends is not mandatory.
6. Which of the following is not a characteristic of a corporation?
A. Transferability of ownership
B. Separate legal entity
C. No mutual agency
D. Unlimited liability of shareholders

The shareholders' equity of Borland Ltd. appears below.

## Table 13-2

## $\underline{2014}$

$\underline{2013}$
Contributed capital
Preferred shares, $\$ 6,5,000$ shares issued and outstanding

| $\$ 500,000$ |  |  |
| ---: | ---: | ---: |
| 500,000 |  |  |
|  | $\$$ | 500,000 |
|  | 400,000 |  |
| $1,000,000$ |  |  |
| 200,000 | 900,000 |  |
| $\underline{\$ 1,200,000}$ |  | 100,000 |

Note: The preferred shares are non-cumulative and no dividend was declared during 2014.
7. Refer to Table 13-2. The book value of each common share in 2014 is:
A. $\$ 100$
B. $\$ 70$
C. $\$ 69$
D. $\$ 50$
8. Refer to Table 13-2. What is the rate of return on common shareholders' equity for 2014 ?
A. $11.67 \%$
B. $11.86 \%$
C. $16.67 \%$
D. $6.36 \%$
9. Refer to Table 13-2. Assume in 2014, Borland Ltd. declared and paid total cash dividends of $\$ 40,000$. How much dividends did common shareholders receive?
A. $\$ 10,000$
B. $\$ 30,000$
C. $\$ 40,000$
D. Cannot be determined based on the information provided.
10. Holders of preferred shares do not normally have
A. Preference as to dividends.
B. Full voting rights.
C. Preference as to assets on liquidation.
D. Ownership interest in the corporation.

## Corporations: Share Capital and the Balance Sheet

 Chapter 13
## Objective 1

# Identify the characteristics of a corporation 

What is a corporation, and why is it an important form of business?

## Corporations

## Corporations are either public or private:

- Public
- Is "listed," which means its shares trade on a stock exchange
- Must follow IFRS
- Private
- Is not listed on a stock exchange
- Shares are privately held, not traded on a stock exchange
- Has a choice of following ASPE or IFRS


## Characteristics of a Corporation

- Separate legal entity
- Continuous life and transferability of ownership
- No mutual agency
- Limited liability of shareholders
- Separation of ownership and management
- Corporate taxation
- Government regulation
- Unique costs for corporations


## Corporations

## Advantages

- Can raise more money than a proprietorship or partnership
- Has a continuous life
- Transferring ownership is easy
- No mutual agency
- Shareholders (owners) have limited liability


## Disadvantages

- Ownership and management are separated
- Earnings are subject to a degree of double taxation
- Government regulation can be expensive
- May incur costs unique to corporations


## Organization of a Corporation

- The process of creating a corporation begins when organizers (incorporators) submit articles of incorporation to the provincial or federal government for approval
- The articles authorize the corporation to issue shares and set bylaws to govern the corporation
- Control of the corporation rests with the shareholders
- Shareholders elect the board of directors


## Organization of a Corporation, continued

- Board of directors:
- Sets policy
- Elects a chairperson
- Appoints the president, who is the chief operating officer


## Authority Structure in a Corporation



## Share Capital

- Share certificates issued to investors (owners)
- Authorized shares: The maximum number of shares the corporation can issue as specified in the articles of incorporation
- Issued and outstanding shares: The shares that have been sold to, and are held by, shareholders


## Shareholders' Equity

## Owners' equity of a corporation is called shareholders' equity



## Contributed Capital Comes from the Shareholders

- Common shares are one type of share capital
- Assume a corporation receives $\$ 200,000$ cash and issues common shares to its shareholders; the entry is:


# Oct. 20 Cash 200,000 <br> Common Shares 200,000 

To record issuance of common shares.

## Retained Earnings Comes from Profitable Operations

- Profitable operations produce net income
- Net income increases Retained Earnings
- Retained Earnings is part of Shareholders' Equity
- Assume a corporation's net income for the year is $\$ 743.7$ million
- Net income is transferred to retained earnings through the closing entries as follows:
$\begin{array}{cr}\text { Dec. } 31 \text { Income Summary } & \text { 743.7M } \\ \text { Retained Earnings } & \mathbf{7 4 3 . 7 M}\end{array}$
To close net income to retained earnings.


## Negative Earnings

- A net loss reduces Retained Earnings


## Dec. 31 Retained Earnings 100,000 Income Summary 100,000

- If Retained Earnings becomes a debit balance, it is called a deficit.


## Dividends to Shareholders

- A profitable corporation may distribute cash dividends to shareholders
- Dividends are similar to withdrawals by owners of proprietorships or partnerships
- Dividends decrease assets (cash) and retained earnings (shareholders' equity)


## Shareholders' Rights

- The ownership of shares entitle the shareholder to basic rights, such as:
- The right to sell the shares
- The right to vote at shareholders' meetings
- The right to receive a proportionate share of dividends
- The right to receive a proportionate share of assets in the case of a business winding-up
- A preemptive right: the right to maintain one's proportionate ownership in the corporation


## Objective 2

## Record the issuance of shares, and prepare the shareholders' equity section of a corporation's balance sheet

How do we record and present share information?

## Common Shares

- Common shares are the most basic form of share capital
- There may be more than one class of common shares
- Investors who buy shares bear the financial risk
- No-Par-Value Shares: Shares that do not have a value assigned to them by the articles of incorporation
- Par value is an arbitrary value
- The CBCA requires all shares issued to be no-par-value
- Stated Value of Shares: The board of directors assigns a value to the shares when they are issued initially
- The shares may sell for a different price when they are later traded on the stock exchange


## Issuing Common Shares at a Stated Value - An Example

- Assume Research in Motion (now Blackberry) issues 10,000 common shares for cash at a stated value of $\$ 14.00$ per share
- The journal entry to record the issuance is:
Jan. 8 Cash
140,000
Common Shares 140,000

To record the issuance of 10,000 shares at $\$ 14$ per share.

## Issuing Common Shares for Assets Other Than Cash

- Assume Gillan Corporation issued 25,000 common shares for equipment worth $\$ 25,000$ plus a building worth $\$ 125,000$
- The entry is:
$\begin{array}{cr}\text { Nov. } 12 \text { Equipment } & 25,000 \\ \text { Building } & 125,000\end{array}$
Common Shares 150,000

To record issuance of 25,000 shares in exchange for equipment and a building.
Note: Assets are debited for their current market value when shares are not actively trading and the value per share cannot be determined.

## Preferred Shares

- Preferred shares have special rights that give their owners certain advantages over common shareholders, such as:
- Receive dividends before common shareholders
- Receive assets before common shareholders if the corporation liquidates
- Receive a fixed dividend
- Preferred shareholders generally have no voting rights
- Preferred shares may have several "classes"
- Preferred shares often have features attached to them
- Example: cumulative, convertible


## Preferred Shares

- Preferred shares are accounted for the same as common shares
- Example: Cendant Corp. issues 1,000 preferred shares for $\$ 100$ per share; the dividend rate is $\$ 10$ per share. The entry is:


## Jul. 31 Cash 100,000

 Preferred Shares 100,000To record the issuance of 1,000 shares at $\$ 100$ per share.

- On the balance sheet, shareholders' equity includes:
- contributed capital, including preferred and common shares
- retained earnings


## Convertible Preferred Shares

- Preferred shares that may be exchanged (by the shareholders) for another specified class of shares - eg. common shares
- Example: 100 preferred shares were purchased at $\$ 100$ per share $=\$ 10,000$
- The shares are convertible into 700 common shares at the discretion of the shareholder
- If the shareholder chooses to convert, the entry is:

| Mar. 7 Preferred Shares | 10,000 |
| :---: | ---: |
| Common Shares | 10,000 |

To record the conversion of 100 preferred shares to 700 common shares. The value of each common share is $\$ 10,000 / 700=\$ 7$ per share.

# The Shareholders' Equity Section of a Balance Sheet 

CHANG CORPORATION<br>Partial Balance Sheet<br>December 31, 2014

## Shareholders' equity

Contributed capital
Preferred shares, \$5.00, 10,000 shares authorized, 1,000 shares issued and outstanding \$ 50,000
Common shares, 10,000 shares authorized,
4,000 shares issued and outstanding
Total contributed capital
Retained earnings
Total shareholders' equity

80,000
130,000
55,000
\$185,000

## Ethical Considerations

- Issuing shares for assets other than cash can pose an ethical challenge
- The company issuing the shares wants to record a large amount for the noncash asset received and for the shares that it is issuing
- Why: to positively affect ratios
- Current market value must be determined by independent appraisers and recorded in the journal entry for the issuance of shares


## Organization Costs

- Costs of organizing a corporation include legal fees, fees to the incorporating jurisdiction, and promoter's charges
- Organization costs are intangible assets under ASPE
- Note: Under IFRS, all organization costs must be expensed as incurred


## Organization Costs, continued

- Assume BBV Holdings Inc. pays incorporation fees of $\$ 5,000$; the investment dealer charges a fee of $\$ 15,000$ (to be paid with 2,000 common shares) for selling 30,000 common shares for $\$ 225,000$. The entry is:


## Mar. 31 Organization Costs 5,000 Cash <br> 5,000

To record incorporation fees to organize the corporation.

Apr. 3 Cash
Organization Costs Common Shares

225,000
15,000
240,000

To record receipt of funds from sale of common shares; issuance of 2,000 shares to investment dealer.

## Objective 3 Account for cash dividends

What are cash dividends, and how do we account for them?

## Dividend Dates

- A corporation must declare a dividend before paying it
- The board of directors declares the dividend
- Once the dividend is declared, it becomes a liability
- Three dates for dividends are relevant:
- Declaration date
- Date of record
- Payment date


## Declaring and Paying Dividends

- Example: A cash dividend is declared on October 3 to the shareholders of record on October 31 to be paid on November 15.
- Declaration of a cash dividend is recorded as follows:

Oct. 3 Retained Earnings 20,000
Dividends Payable

To declare a cash dividend.

- No entry on the record date (October 31)
- The entry to pay the dividend on the payment date is:

Nov. 15 Dividends Payable 20,000
Cash
To pay a cash dividend.

## Declaring and Paying Dividends: Division between Preferred and Common

- Assume Guthrie Industries Inc. has $\mathbf{1 0 , 0 0 0}$ shares of $\mathbf{\$ 1 . 5 0}$ preferred shares outstanding, plus common shares
- The division of dividends between the preferred and common shares for two situations is as follows:
Case A: Total dividend of $\mathbf{\$ 1 5 , 0 0 0}$

*Total dividends declared did not exceed the preferred dividend for the year


## Declaring and Paying Dividends: Division between Preferred and Common

- Assume Guthrie Industries Inc. has 10,000 shares of $\$ 1.50$ preferred shares outstanding, plus common shares
- The division of dividends between the preferred and common shares for two situations is as follows:

Case B: Total dividend of $\mathbf{\$ 5 0 , 0 0 0}$
Preferred dividend ( $\$ 1.50 \times 10,000$ )
Common dividend (\$50,000 - \$15,000)
\$15,000
35,000
\$50,000

## Cumulative Preferred Shares

- Dividends that are not paid to the preferred shareholders in any year are tracked and accumulated for every year not paid.
- Whenever dividends are declared, all unpaid dividends from past years, plus the current year dividend, must be paid to the preferred shareholders before any common dividend is paid.
- Common shares are never cumulative.


## Dividends on Cumulative Preferred Shares

- Assume Guthrie Industries Inc. has 10,000 shares of $\$ 1.50$ preferred shares outstanding, plus common shares
- Assume Guthrie Industries did not distribute its 2013 preferred dividends; in 2014, the corporation declares a $\$ 55,000$ dividend.
- The allocation of the dividend is as follows:



## Dividends on Cumulative Preferred Shares

- The entry to record the declaration of the $\$ 55,000$ dividend is:
 To declare a cash dividend.
- Dividends in arrears are not liabilities, but must be reported in the notes to the financial statements
- If the preferred shares are noncumulative, the corporation is not obligated to pay any dividends in arrears, and any past dividends are simply lost


## Objective 4

## Use different share values in decision making

What is the difference between book value and market value of shares?

## Different Value of Shares

- The business community refers to different share values:
- Market value (market price): The price for which a person can buy or sell a share on the secondary market
- Book value: The amount of shareholders' equity on the company's books for each share


## Market Value

- The issuing corporation's net income, financial position, future prospects, and the general economic conditions determine market value
- In almost all cases, shareholders are more concerned about the market value of a share than any other value


## Book Value (B.V.)

$$
\text { B.V. per share }=\frac{\text { Total shareholders' equity }}{\text { Total shares outstanding }}
$$

B.V. per common share $=$ Total shareholders' equity - preferred equity Number of common shares outstanding

$$
\text { B.V. per preferred share }=\frac{\text { Liquidation value }+ \text { Dividends in arrears }}{\text { Number of preferred shares outstanding }}
$$

## Share Values

Assume Garner Corp. reports the following amounts:

## Shareholders' Equity

Contributed capital
Preferred shares, $\$ 7.00$, $\$ 90$ liquidation value, 5,000 shares authorized, 1,000 shares issued
Common shares, 20,000 shares authorized, 5,000 shares issued $\underline{\underline{250,000}}$
Total contributed capital
250,000
Retained earnings
Total shareholders' equity

- The preferred shareholders' equity must be calculated before common shareholders' equity can be calculated


## Share Values, continued

Shareholders' Equity
Contributed capital
Preferred shares, $\$ 7.00$, $\$ 90$ liquidation value, 5,000 shares authorized, 1,000 shares issued
Common shares, 20,000 shares authorized, 5,000 shares issued 150,000
Total contributed capital
250,000
Retained earnings
Total shareholders' equity

- Assume three years of cumulative preferred dividends are in arrears
- The equity valuation for the preferred shares is:

Liquidation value: $\quad \$ 90 \times 1,000$ shares $=\quad \$ 90,000$
Dividends owing: $\$ 7 \times 1,000$ shares $\times 3$ years arrears $=21,000$
$\$ 7 \times 1,000$ shares for current year $=\quad 7,000$
Total dividends owing:
Total preferred share equity valuation

## Share Values, continued

Liquidation value: $\$ 90 \times 1000$ shares $=$
Dividends owing: $\$ 7 \times 1,000$ shares $\times 3$ years arrears $=21,000$
$\$ 7 \times 1,000$ shares for current year $=7,000$
Total cumulative dividends owing:
Total preferred share equity valuation
B.V. per preferred share $=\frac{\text { Liquidation value }+ \text { Cumulative dividends }}{\text { Number of preferred shares outstanding }}$

- The book value for the preferred shares is:

$$
\frac{90,000+28,000}{1000}=\$ 118.00 \text { per share }
$$

## Share Values, continued

## Shareholders' Equity

Contributed capital
Preferred shares, \$7.00, $\$ 90$ liquidation value,
5,000 shares authorized, 1,000 shares issued
Common shares, 20,000 shares authorized, 5,000 shares issued
Total contributed capital
250,000
Retained earnings
90,000
Total shareholders' equity

| Liquidation value | $\$ 90,000$ |
| :---: | ---: |
| Total dividends owing: | 28,000 |
| preferred share equity valuation | $\$ 118,000$ |

## Share Values, continued

```
Shareholders' Equity
Contributed capital
    Preferred shares, $7.00, $90 liquidation value,
        5,000 shares authorized, 1,000 shares issued
    Common shares, 20,000 shares authorized, 5,000 shares issued
    150,000
Total contributed capital
Retained earnings
Total shareholders' equity
$100,000
Total contributed capital
Retained earnings
Total shareholders' equity

\section*{Total preferred share equity valuation \(\$ 118,000\)}
B.V. per common share = Total shareholders' equity - preferred equity Number of common shares outstanding
- The book value for the common shares is:
\[
\frac{\$ 340,000-\$ 118,000}{5,000}=\$ 144.40 \text { per share }
\]

\section*{Using Book Value in Decision Making}
- Book value may be a factor in determining the price to pay for a closely held corporation
- If the market value is below the book value, the shares may be undervalued, and thus a good investment/buy

\section*{Objective 5}

\section*{Evaluate a company's} return on assets (ROA) and return on shareholders' equity (ROE)

What are ROA and ROE, and how do we calculate them?

\section*{Rate of Return on Total Assets}
- The return on assets (ROA) measures the company's success in using its assets to earn income
\[
\begin{aligned}
& \text { Rate of return on total assets } \\
= & \frac{(\text { Net income }+ \text { Interest expense })}{\text { Average total assets }}
\end{aligned}
\]

\section*{Rate of Return on Common Shareholders' Equity}
- Return on equity (ROE) shows the relationship between net income and average common shareholders' equity

> Rate of return on common shareholders' equity = (Net income - Preferred dividends) Average common shareholders' equity

\section*{Objective 6}

\section*{Identify the impact of international financial reporting standards (IFRS) on share capital}

How does IFRS apply to share capital?

\section*{The Impact on Share Capital of International Financial Reporting Standards (IFRS)}
- The principles governing accounting for share capital are essentially the same under ASPE and IFRS
- The main difference lies in the required disclosure:
- Under IFRS, companies must make certain disclosures about all classes of shares authorized by the corporation, whether those classes of shares have been issued or not
- Under ASPE, disclosure is made for classes of shares that have actually been issued```


[^0]:    * Class A common shares 20,000 (or 2/17 of total common shares) Class B common shares $\quad 150,000$ (or 15/17 of total common shares) $\underline{\underline{170,000}}$

[^1]:    * $10,000 \times \$ 0.25 \times 2$ years $=\$ 5,000$

