## Chapter 2: Accounting Statements and Cash Flow

2.1. To find shareholders' equity, we must construct a balance sheet as follows:

|  | Balance |  | Sheet |
| :--- | :---: | :--- | ---: |
| Current assets | $\$ 5,300$ | Current liabilities | $\$ 3,900$ |
| Net fixed assets | $\underline{26,000}$ | Long-term debt | 14,200 |
|  |  | Shareholders' equity | $\underline{\ldots ? \ldots}$ |
| Total assets | $\underline{\$ 31,300}$ | Total liabilities \& equity | $\underline{\$ 31,300}$ |

We know that total liabilities and shareholders' equity must equal total assets of $\$ 31,300$. We also know that total liabilities \& shareholders' equity is equal to current liabilities plus longterm debt plus shareholders' equity, so shareholders' equity is:

Shareholders' equity $=\$ 31,300-\$ 14,200-\$ 3,900=\$ 13,200$
Net Working Capital $=$ Current Assets - Current Liabilities $=\$ 5,300-\$ 3,900=\$ 1,400$
2.2 The income statement for the company is:

Income Statement

| Sales | $\$ 493,000$ |
| :--- | ---: |
| Costs | 210,000 |
| Depreciation | 35,000 |
| EBIT | $\$ 248,000$ |
| Interest | $\underline{19,000}$ |
| EBT | $\$ 229,000$ |
| Taxes | $\underline{80,150}$ |
| Net income | $\underline{\$ 148,850}$ |

One equation for net income is:
Net income $=$ Dividends + Addition to retained earnings
Rearranging, we get:
Addition to retained earnings $=$ Net income - Dividends
Addition to retained earnings $=\$ 148,850-\$ 50,000$
Addition to retained earnings $=\$ 98,850$
2.3 To find the book value of current assets, we use:

Net Working Capital $=$ Current Assets - Current Liabilities.
Rearranging to solve for current assets, we get:
Current Assets $=$ Net Working Capital + Current Liabilities
Current Assets $=\$ 800,000+\$ 2,100,000=\$ 2,900,000$

The market value of current assets and net fixed assets is given, so:

| Book value Current Assets | $=\$ 2,900,000$ | Market value Current Assets | $=\$ 2,800,000$ |
| :--- | :--- | :--- | :--- |
| Book value Net Fixed Assets | $=\$ 5,000,000$ | Market value Net Fixed Assets | $=\$ 6,300,000$ |
| Book value assets | $=\$ 7,900,000$ | Market value assets | $=\$ 9,100,000$ |

2.4 To calculate Operating cash flow, we first need the income statement:

## Income Statement

| Sales | $\$ 18,700$ |
| :--- | ---: |
| Costs | 10,300 |
| Depreciation | $\underline{1,900}$ |
| EBIT | $\$ 6,500$ |
| Interest | $\underline{1,250}$ |
| Taxable income | $\$ 5,250$ |
| Taxes | $\underline{2,100}$ |
| Net income | $\underline{\underline{\$ 3,150}}$ |

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Operating cash flow \(=\) EBIT + Depreciation - Taxes
Operating cash flow \(=\$ 6,500+\$ 1,900-\$ 2,100\)
Operating cash flow \(=\$ 6,300\)
```

2.5 Net capital spending $=$ Net Fixed Assets ${ }_{\text {end }}-$ Net Fixed Assetsbeg + Depreciation

Net capital spending $=\$ 1,730,000-\$ 1,650,000+\$ 284,000$
Net capital spending $=\$ 364,000$
2.6 The long-term debt account will increase by $\$ 35$ million, the amount of the new long-term debt issue. Since the company sold 10 million new shares of stock with a $\$ 1$ par value, the common stock account will increase by $\$ 10$ million. The capital surplus account will increase by $\$ 48$ million, the value of the new common shares sold above its par value. Since the company had a net income of $\$ 9$ million, and paid $\$ 2$ million in dividends, the addition to retained earnings was $\$ 7$ million, which will increase the accumulated retained earnings account. So, the new long-term debt and stockholders' equity portion of the balance sheet will be:
Long-term debt

Total long-term debt $\quad$| $\$ 100,000,000$ |
| :---: | :---: | :---: |

Shareholders equity

| Preferred shares | $\$ 4,000,000$ |
| :--- | ---: |
| Common shares (\$1 par value) | $25,000,000$ |
| Accumulated retained earnings | $142,000,000$ |
| Capital surplus | $93,000,000$ |
|  | $\$ 264,000,000$ |

Total Liabilities \& Equity
\$ 364,000,000
2.7 Cash flow to creditors = Interest paid - Net new borrowing Cash flow to creditors $=\$ 127,000-\left(\right.$ Long-term debtend - Long-term debt $\left._{\text {beg }}\right)$

Cash flow to creditors $=\$ 127,000-(\$ 1,520,000-\$ 1,450,000)$
Cash flow to creditors $=\$ 127,000-\$ 70,000$
Cash flow to creditors $=\$ 57,000$
2.8 Cash flow to stockholders = Dividends paid - Net new equity

Cash flow to stockholders $=\$ 275,000-\left[\left(\right.\right.$ Common $_{\text {end }}+$ APIS $\left._{\text {end }}\right)-\left(\right.$ Common $_{\text {beg }}+$ APIS $\left.\left._{\text {beg }}\right)\right]$
Cash flow to stockholders $=\$ 275,000-[(\$ 525,000+\$ 3,700,000)-(\$ 490,000+\$ 3,400,000)]$
Cash flow to stockholders $=\$ 275,000-(\$ 4,225,000-\$ 3,890,000)$
Cash flow to stockholders $=-\$ 60,000$
Note, APIS is the additional paid-in surplus.
2.9 Cash flow from assets = Cash flow to creditors + Cash flow to stockholders

$$
\begin{aligned}
& =\$ 57,000-\$ 60,000 \\
& =-\$ 3,000
\end{aligned}
$$

Cash flow from assets $=$ Operating cash flow - Change in Net Working Capital - Net capital spending
$-\$ 3,000=$ Operating cash flow $-(-\$ 87,000)-\$ 945,000$
Operating cash flow $=-\$ 3,000-\$ 87,000+\$ 945,000$
Operating cash flow $=\$ 855,000$
2.10 $a$. The accounting statement of cash flows explains the change in cash during the year. The accounting statement of cash flows will be:

## Statement of cash flows

## Operations

Net income $\$ 95$
Depreciation 90
Changes in other current assets (5)
Accounts payable $\underline{10}$
Total cash flow from operations $\underline{\underline{\$ 190}}$

## Investing activities

Acquisition of fixed assets
\$(110)
Total cash flow from investing activities
\$(110)

## Financing activities

Proceeds of long-term debt\$5

Dividends (75)
Total cash flow from financing activities
\$(70)
Change in cash (on balance sheet)
b. Change in $\mathrm{NWC}=\mathrm{NWC}_{\text {end }}-\mathrm{NWC}_{\text {beg }}$

$$
\begin{aligned}
& =\left(C A_{\text {end }}-C_{\text {end }}\right)-\left(C_{\text {beg }}-C_{\text {beg }}\right) \\
& =[(\$ 65+\$ 170)-\$ 125]-[(\$ 55+\$ 165)-\$ 115) \\
& =\$ 110-\$ 105 \\
& =\$ 5
\end{aligned}
$$

c. To find the cash flow generated by the firm's assets, we need the operating cash flow, and the capital spending. So, calculating each of these, we find:

Operating cash flow
Net income $\$ 95$

Depreciation $\quad$| $\$ 185$ |
| :---: |

Operating cash flow \$185
Note that we can calculate operating cash flow in this manner since there are no taxes.

| Capital spending |  |
| :--- | ---: |
| Ending fixed assets | $\$ 390$ |
| Beginning fixed assets | $(370)$ |
| Depreciation | $\underline{90}$ |
| Capital spending | $\$ 110$ |

Now we can calculate the cash flow generated by the firm's assets, which is:

| Cash flow from assets |  |
| :--- | ---: |
| Operating cash flow | $\$ 185$ |
| Capital spending | $(110)$ |
| Change in NWC | $\underline{(5)}$ |
| Cash flow from assets | $\$ 70$ |

2.11 With the information provided, the cash flows from the firm are the capital spending and the change in net working capital, so:

Cash flows from the firm
Capital spending $\quad \$(21,000)$
Additions to NWC
Cash flows from the firm
$\$(22,900)$
And the cash flows to the investors of the firm are:

Cash flows to investors of the firm
Sale of long-term debt $\$(17,000)$
Sale of common shares
Dividends paid
14,500
Cash flows to investors of the firm
$\$(6,500)$
2.12 $a$. The interest expense for the company is the amount of debt times the interest rate on the debt.
So, the income statement for the company is:
Income Statement
Sales $\$ 1,200,000$
Cost of goods sold 450,000
Selling costs 225,000
Depreciation $\quad 110,000$
EBIT $\quad \$ 415,000$

Interest $\quad 81,000$
Taxable income $\$ 334,000$
Taxes
116,900
Net income $\quad \underline{\underline{\$ 217,100}}$
b. And the operating cash flow is:

Operating cash flow $=$ EBIT + Depreciation - Taxes
Operating cash flow $=\$ 415,000+\$ 110,000-\$ 116,900$
Operating cash flow $=\$ 408,100$
2.13 To find the operating cash flow, we first calculate net income.

| Income Statement |  |
| :--- | ---: |
| Sales | $\$ 167,000$ |
| Costs | 91,000 |
| Depreciation | 8,000 |
| Other expenses | 5,400 |
| EBIT | $\$ 62,600$ |
| Interest | $\underline{11,000}$ |
| Taxable income | $\$ 51,600$ |
| Taxes | $\underline{18,060}$ |
| Net income | $\underline{\$ 33,540}$ |
|  |  |
| Dividends | $\$ 9,500$ |
| Additions to RE | $\$ 24,040$ |

a. Operating cash flow $=$ EBIT + Depreciation - Taxes

Operating cash flow $=\$ 62,600+\$ 8,000-\$ 18,060$
Operating cash flow $=\$ 52,540$
b. Cash flow to Creditors $=$ Interest - Net new long-term debt

Cash flow to Creditors $=\$ 11,000-(-\$ 7,100)$
Cash flow to Creditors $=\$ 18,100$
Note that the net new long-term debt is negative because the company repaid part of its long-term debt.
c. $\quad$ Cash flow to stockholders $=$ Dividends - Net new equity

Cash flow to stockholders $=\$ 9,500-\$ 7,250$
Cash flow to stockholders $=\$ 2,250$
d. We know that Cash flow from assets $=$ Cash flow to creditors + Cash flow to stockholders, so:

Cash flow from assets $=\$ 18,100+\$ 2,250=\$ 20,350$

Cash flow from assets is also equal to Operating cash flow - Net capital spending - Change in NWC.

We already know operating cash flow. Net capital spending is equal to:

Net capital spending $=$ Increase in Net fixed assets + Depreciation
Net capital spending $=\$ 22,400+\$ 8,000$
Net capital spending $=\$ 30,400$
Now we can use:

Cash flow from assets $=$ Operating cash flow - Net capital spending - Change in NWC $\$ 20,350=\$ 52,540-\$ 30,400-$ Change in NWC.

Solving for the change in NWC gives $\$ 1,790$, meaning the company increased its NWC by \$1,790.
2.14 The solution to this question works the income statement backwards. Starting at the bottom:

Net income $=$ Dividends + Addition to retained earnings
Net income $=\$ 1,570+\$ 4,900$
Net income $=\$ 6,470$
Now, looking at the income statement:
EBT $-($ EBT $\times$ Tax rate $)=$ Net income
Recognize that EBT $\times$ tax rate is simply the calculation for taxes. Solving this for EBT yields:
$\mathrm{EBT}=\mathrm{NI} /(1-$ Tax rate $)$
EBT $=\$ 6,470 /(1-0.35)$
EBT $=\$ 9,953.85$
Now we can calculate:

EBIT $=$ EBT + Interest
EBIT $=\$ 9,953.85+\$ 1,840$
EBIT $=\$ 11,793.85$

The last step is to use:
EBIT $=$ Sales - Costs - Depreciation
$\$ 11,793.85=\$ 41,000-\$ 26,400-$ Depreciation
Depreciation $=\$ 2,806.15$
2.15The balance sheet for the company looks like this:

Balance Sheet

| Cash | \$274,500 | Accounts payable | \$697,500 |
| :---: | :---: | :---: | :---: |
| Accounts receivable | 207,000 | Notes payable | 217,500 |
| Inventory | 445,500 | Current liabilities | \$915,000 |
| Current assets | \$927,000 | Long-term debt | 2,325,000 |
|  |  | Total liabilities | \$3,240,000 |
| Tangible net fixed assets | 4,393,000 |  |  |
| Intangible net fixed assets | 860,000 | Common shares | ?? |
|  |  | Accumulated ret. earnings | 2,940,000 |
| Total assets | \$6,180,000 | Total liabilities. \& equity | \$6,180,000 |

Total liabilities and equity is:
Total liabilities \& equity $=$ Total debt + Common shares + Accumulated retained earnings
Solving for this equation for equity gives us:
Common shares $=\$ 6,180,000-\$ 3,240,000-\$ 2,940,000$
Common shares $=\$ 0$
2.16 $a$. The market value of shareholders' equity can be stated as: Shareholders' equity $=$ Max [(Total assets - Total liabilities), 0]. So, if Total assets are $\$ 12,400$ and Total liabilities are $\$ 10,900$, equity is equal to $\$ 1,500$
$b$. The market value of shareholders' equity cannot be negative. A negative market value in this case would imply that the company would pay you to own the stock. Therefore, if Total assets are $\$ 9,600$, equity is equal to $\$ 0$. We should note here that while the market value of equity cannot be negative, the book value of shareholders' equity can be negative.
$2.17 a$.
Income Statement

| Sales | $\$ 630,000$ |
| :--- | ---: |
| COGS | 470,000 |
| A\&S expenses | 95,000 |
| Depreciation | $\underline{140,000}$ |
| EBIT | $\$(75,000)$ |
| Interest | $\underline{70,000}$ |
| Taxable income | $\$(145,000)$ |
| Taxes $(35 \%)$ | $\$(\underline{145,000})$ |

b. $\mathrm{OCF}=\mathrm{EBIT}+$ Depreciation - Taxes

OCF $=\$(75,000)+\$ 140,000-0$
OCF $=\$ 65,000$
c. Net income was negative because of the tax deductibility of depreciation and interest expense. However, the actual cash flow from operations was positive because depreciation is a non-cash expense and interest is a financing expense, not an operating expense.
2.18A firm can still pay out dividends if net income is negative; it just has to be sure there is sufficient cash flow to make the dividend payments.

Change in NWC $=$ Net capital spending $=$ Net new equity $=0$ (Given)
Cash flow from assets $=$ OCF - Change in NWC - Net capital spending
Cash flow from assets $=\$ 65,000-0-0=\$ 65,000$
Cash flow to stockholders = Dividends - Net new equity
Cash flow to stockholders $=\$ 34,000-0=\$ 34,000$
Cash flow to creditors $=$ Cash flow from assets - Cash flow to stockholders
Cash flow to creditors $=\$ 65,000-\$ 34,000$
Cash flow to creditors $=\$ 31,000$
Cash flow to creditors is also:
Cash flow to creditors $=$ Interest - Net new LTD
So:

Net new LTD $=$ Interest - Cash flow to creditors
Net new LTD $=\$ 70,000-\$ 31,000$
Net new LTD $=\$ 39,000$
2.19a. The income statement is:

Income Statement

| Sales | $\$ 19,900$ |
| :--- | ---: |
| Cost of good sold | 14,200 |
| Depreciation | $\underline{2,700}$ |
| EBIT | $\$ 3,000$ |
| Interest | 670 |
| Taxable income | $\$ 2,330$ |
| Taxes | $\underline{932}$ |
| Net income | $\underline{\$ 1,398}$ |

b. $\mathrm{OCF}=\mathrm{EBIT}+$ Depreciation - Taxes
$\mathrm{OCF}=\$ 3,000+\$ 2,700-\$ 932$
$\mathrm{OCF}=\$ 4,768$
c. $\quad$ Change in NWC $=\mathrm{NWC}_{\text {end }}-\mathrm{NWC}_{\text {beg }}$

$$
\begin{aligned}
& =\left(\mathrm{CA}_{\text {end }}-\mathrm{CL}_{\text {end }}\right)-\left(\mathrm{CA}_{\text {beg }}-\mathrm{CL}_{\text {beg }}\right) \\
& =(\$ 5,135-\$ 2,535)-(\$ 4,420-\$ 2,470) \\
& =\$ 2,600-1,950 \\
& =\$ 650
\end{aligned}
$$

Net capital spending $=\mathrm{NFA}_{\text {end }}-\mathrm{NFA}_{\text {beg }}+$ Depreciation

$$
=\$ 16,770-\$ 15,340+\$ 2,700
$$

$$
=\$ 4,130
$$

$$
\begin{aligned}
\text { CFA } & =\text { OCF }- \text { Change in NWC }- \text { Net capital spending } \\
& =\$ 4,768-\$ 650-\$ 4,130 \\
& =-\$ 12
\end{aligned}
$$

The cash flow from assets can be positive or negative, since it represents whether the firm raised funds or distributed funds on a net basis. In this problem, even though net income and OCF are positive, the firm invested heavily in both fixed assets and net working capital; it had to raise a net $\$ 12$ in funds from its stockholders and creditors to make these investments.
d. Cash flow to creditors = Interest - Net new LTD

$$
\begin{aligned}
& =\$ 670-0 \\
& =\$ 670
\end{aligned}
$$

Cash flow to stockholders $=$ Cash flow from assets - Cash flow to creditors

$$
\begin{aligned}
& =-\$ 12-\$ 670 \\
& =-\$ 682
\end{aligned}
$$

We can also calculate the cash flow to stockholders as:
Cash flow to stockholders $=$ Dividends - Net new equity
Solving for net new equity, we get:
Net new equity $=\$ 650-(-\$ 682)$

$$
=\$ 1,332
$$

The firm had positive earnings in an accounting sense ( $\mathrm{NI}>0$ ) and had positive cash flow from operations. The firm invested $\$ 650$ in new net working capital and $\$ 4,130$ in new fixed assets. The firm had to raise $\$ 12$ from its stakeholders to support this new investment. It accomplished this by raising $\$ 1,332$ in the form of new equity. After paying out $\$ 650$ of this in the form of dividends to shareholders and $\$ 670$ in the form of interest to creditors, $\$ 12$ was left to meet the firm's cash flow needs for investment.
2.20 $a$. Total assets $2014=\$ 936+\$ 4,176=\$ 5,112$

Total liabilities $2014=\$ 382+\$ 2,160=\$ 2,542$

Owners' equity $2014=\$ 5,112-\$ 2,542=\$ 2,570$
Total assets $2015=\$ 1,015+\$ 4,896=\$ 5,911$
Total liabilities $2015=\$ 416+\$ 2,477=\$ 2,893$
Owners' equity $2015=\$ 5,911-\$ 2,893=\$ 3,018$
b. NWC $2014=$ CA14 - CL14 $=\$ 936-\$ 382=\$ 554$

NWC $2015=$ CA15 - CL15 = \$1,015-\$416 = \$599
Change in NWC $=$ NWC15 - NWC14 $=\$ 599-\$ 554=\$ 45$
c. We can calculate net capital spending as:

Net capital spending $=$ Net fixed assets 2015 - Net fixed assets $2014+$ Depreciation
Net capital spending $=\$ 4,896-\$ 4,176+\$ 1,150$
Net capital spending $=\$ 1,870$
So, the company had a net capital spending cash flow of $\$ 1,870$. We also know that net capital spending is:

Net capital spending= Fixed assets bought - Fixed assets sold
$\$ 1,870 \quad=\$ 2,160-$ Fixed assets sold
Fixed assets sold $=\$ 2,160-\$ 1,870$
Fixed assets sold $=\$ 290$

To calculate the cash flow from assets, we must first calculate the operating cash flow. The operating cash flow is calculated as follows (you can also prepare a traditional income statement):

EBIT $=$ Sales - Costs - Depreciation
EBIT $=\$ 12,380-\$ 5,776-\$ 1,150$
EBIT $=\$ 5,454$
EBT $=$ EBIT - Interest
EBT $=\$ 5,454-\$ 314$
EBT $=\$ 5,140$

Taxes $=$ EBT $\times 0.40$
Taxes $=\$ 5,140 \times 0.40$
Taxes $=\$ 2,056$
OCF $=$ EBIT + Depreciation - Taxes
OCF $=\$ 5,454+\$ 1,150-\$ 2,056$
OCF $=\$ 4,548$
Cash flow from assets $=$ OCF - Change in NWC - Net capital spending.
Cash flow from assets $=\$ 4,548-\$ 45-\$ 1,870$
Cash flow from assets $=\$ 2,633$
d. Net new borrowing = LTD15 - LTD14

Net new borrowing $=\$ 2,477-\$ 2,160$
Net new borrowing $=\$ 317$
Cash flow to creditors $=$ Interest - Net new LTD
Cash flow to creditors $=\$ 314-\$ 317$
Cash flow to creditors $=-\$ 3$
Net new borrowing $=\$ 317=$ Debt issued - Debt retired
Debt retired = \$432-\$317
Debt retired = \$115
2.21

Statement of Financial Position as of Dec. 31, 2014

| Cash | \$4,109 | Accounts payable | \$4,316 |
| :---: | :---: | :---: | :---: |
| Accounts |  |  |  |
| receivable | 5,439 | Notes payable | 794 |
| Inventory | 9,670 | Current liabilities | \$5,110 |
| Current assets | \$19,218 |  |  |
|  |  | Long-term debt | \$13,460 |
| Net fixed assets | \$34,455 | Owners' equity | 35,103 |
| Total assets | \$53,673 | Total liab. \& equity | \$53,673 |

Statement of Financial Position as of Dec. 31, 2015

| Cash | \$5,203 | Accounts payable | \$4,185 |
| :---: | :---: | :---: | :---: |
| Accounts |  |  |  |
| receivable | 6,127 | Notes payable | 746 |
| Inventory | 9,938 | Current liabilities | \$4,931 |
| Current assets | \$21,268 |  |  |
|  |  | Long-term debt | \$16,050 |
| Net fixed assets | \$35,277 | Owners' equity | 35,564 |
| Total assets | \$56,545 | Total liab. \& equity | \$56,545 |

2014 Income Statement

| Sales | $\$ 7,835.00$ |
| :--- | ---: |
| COGS | $2,696.00$ |
| Other expenses | 639.00 |
| Depreciation | $1,125.00$ |
| EBIT | $\$ 3,375.00$ |
| Interest | 525.00 |
| EBT | $\$ 2,850.00$ |
| Taxes | 969.00 |
| Net income | $\$ 1,881.00$ |
|  |  |


| Dividends | $\$ 956.00$ |
| :--- | :--- |
| Additions to RE | $\$ 925.00$ |

2015 Income Statement

| Sales | $\$ 8,409.00$ |
| :--- | ---: |
| COGS | $3,060.00$ |
| Other expenses | 534.00 |
| Depreciation | $1,126.00$ |
| EBIT | $\$ 3,689.00$ |
| Interest | 603.00 |
| EBT | $\$ 3,086.00$ |
| Taxes | $1,049.24$ |
| Net income | $\$ 2,036.76$ |
|  |  |

Dividends \$1,051.00

Additions to RE \$985.76
2.22 OCF $=$ EBIT + Depreciation - Taxes
$\mathrm{OCF}=\$ 3,689+\$ 1,126-\$ 1,049.24$
$\mathrm{OCF}=\$ 3,765.76$
Change in NWC $=$ NWC $_{\text {end }}-$ NWC $_{\text {beg }}=(C A-C L)_{\text {end }}-(C A-C L)_{\text {beg }}$
Change in NWC $=(\$ 21,268-\$ 4,931)-(\$ 19,218-\$ 5,110)$
Change in NWC $=\$ 2,229$
Net capital spending $=$ NFA $_{\text {end }}-$ NFA $_{\text {beg }}+$ Depreciation
Net capital spending $=\$ 35,277-\$ 34,455+\$ 1,126$
Net capital spending $=\$ 1,948$
Cash flow from assets $=$ OCF - Change in NWC - Net capital spending
Cash flow from assets $=\$ 3,765.76-\$ 2,229-\$ 1,948$
Cash flow from assets $=-\$ 411.24$
Cash flow to creditors $=$ Interest - Net new LTD
Net new LTD $=$ LTD $_{\text {end }}-$ LTD $_{\text {beg }}$
Cash flow to creditors $=\$ 603-(\$ 16,050-\$ 13,460)$
Cash flow to creditors $=-\$ 1,987$
Net new equity $=$ Common $^{\text {shares }}$ end - Common shares ${ }_{\text {beg }}$
Common shares + Retained earnings $=$ Total owners' equity
Net new equity $=(\mathrm{OE}-\mathrm{RE})_{\text {end }}-(\mathrm{OE}-\mathrm{RE})_{\text {beg }}$
Net new equity $=\mathrm{OE}_{\text {end }}-\mathrm{OE}_{\text {beg }}+\mathrm{RE}_{\text {beg }}-\mathrm{RE}_{\text {end }}$
$\mathrm{RE}_{\text {end }}=\mathrm{RE}_{\text {beg }}+$ Additions to RE
$\therefore$ Net new equity $=\mathrm{OE}_{\text {end }}-\mathrm{OE}_{\text {beg }}+\mathrm{RE}_{\text {beg }}-\left(\mathrm{RE}_{\text {beg }}+\right.$ Additions to RE $)$

$$
=\mathrm{OE}_{\text {end }}-\mathrm{OE}_{\text {beg }}-\text { Additions to RE }
$$

Net new equity $=\$ 35,564-\$ 35,103-\$ 985.76=-\$ 524.76$
Cash flow to stockholders = Dividends - Net new equity
Cash flow to stockholders $=\$ 1,051-(-\$ 524.76)$
Cash flow to stockholders $=\$ 1,575.76$
As a check, cash flow from assets is $-\$ 411.24$
Cash flow from assets $=$ Cash flow from creditors + Cash flow to stockholders
Cash flow from assets $=-\$ 1,987+\$ 1,575.76$
Cash flow from assets $=-\$ 411.24$

## Challenge

2.23 We will begin by calculating the operating cash flow. First, we need the EBIT, which can be calculated as:

EBIT $=$ Net income + Current taxes + Deferred taxes + Interest
EBIT $=\$ 173+\$ 98+\$ 19+\$ 48$
EBIT $=\$ 338$

Now we can calculate the operating cash flow as:

| Operating cash flow |  |
| :--- | ---: |
| Earnings before interest and taxes | $\$ 338$ |
| Depreciation | 94 |
| Current taxes | $\underline{(98)}$ |
| Operating cash flow | $\$ 334$ |

The cash flow from assets is found in the investing activities portion of the accounting statement of cash flows, so:

## Cash flow from assets

Acquisition of fixed assets \$215
Sale of fixed assets (23)
Capital spending \$192
The net working capital cash flows are all found in the operations cash flow section of the accounting statement of cash flows. However, instead of calculating the net working capital cash flows as the change in net working capital, we must calculate each item individually. Doing so, we find:

Net working capital cash flow
Cash \$14
Accounts receivable 18
Inventories
Accounts payable
Accrued expenses
Notes payable
Other (3)
NWC cash flow \$(7)
Except for the interest expense and notes payable, the cash flow to creditors is found in the financing activities of the accounting statement of cash flows. The interest expense from the income statement is given, so:


And we can find the cash flow to stockholders in the financing section of the accounting statement of cash flows. The cash flow to stockholders was:

## Cash flow to stockholders

Dividends \$86
Repurchase of shares 13
Cash to stockholders \$ 99
Proceeds from new shares issue (44)
Total \$ 55
2.24Net capital spending $=$ NFA $_{\text {end }}-$ NFA $_{\text {beg }}+$ Depreciation

$$
\begin{aligned}
& =\left(\text { NFA }_{\text {end }}-N F A_{\text {beg }}\right)+\left(\text { Depreciation }+A D_{\text {beg }}\right)-A D_{\text {beg }} \\
& =\left(\text { NFA }_{\text {end }}-N F A_{\text {beg }}\right)+A D_{\text {end }}-A D_{\text {beg }} \\
& =\left(\text { NFA }_{\text {end }}+A D_{\text {end }}\right)-\left(\text { NFA }_{\text {beg }}+A D_{\text {beg }}\right)=F A_{\text {end }}-F A_{\text {beg }}
\end{aligned}
$$

## MINI CASE Cash Flows at Warf Computers

The operating cash flow for the company is: (NOTE: All numbers are in thousands of dollars)

```
OCF \(=\) EBIT + Depreciation - Current taxes
OCF \(=\$ 1,598+\$ 191-\$ 467\)
\(\mathrm{OCF}=\$ 1,322\)
```

To calculate the cash flow from assets, we need to find the capital spending and change in net working capital. The capital spending for the year was:

| Capital spending |  |
| :--- | ---: |
| Ending net fixed assets | $\$ 2,770$ |
| - Beginning net fixed assets | 2,151 |
| + Depreciation | $\underline{191}$ |
| Net capital spending | $\$ 810$ |

And the change in net working capital was:

| Change in net working capital |  |
| :--- | ---: |
| Ending NWC | $\$ 874$ |
| - Beginning NWC | $\underline{704}$ |
| Change in NWC | $\$ 170$ |

So, the cash flow from assets was:

| Cash flow from assets |  |
| :--- | ---: |
| Operating cash flow | $\$ 1,322$ |
| - Net capital spending | 810 |
| - Change in NWC | $\underline{170}$ |
| Cash flow from assets | $\$ 342$ |

The cash flow to creditors was:
Cash flow to creditors
Interest paid
\$105

- Net New Borrowing

Cash flow to Creditors \$81
The cash flow to stockholders was:
Cash flow to stockholders
Dividends paid
\$671

- Net new equity raised -36

Cash flow to Stockholders \$635

The accounting cash flow statement of cash flows for the year was:

## Statement of Cash Flows

| Operations |  |
| :---: | :---: |
| Net income | \$896 |
| Depreciation | 191 |
| Deferred taxes | 130 |
| Changes in assets and liabilities |  |
| Accounts receivable | (37) |
| Inventories | 17 |
| Accounts payable | 20 |
| Accrued expenses | (118) |
| Other | (11) |
| Total cash flow from operations | \$1,088 |
| Investing activities |  |
| Acquisition of fixed assets | \$(1,140) |
| Sale of fixed assets | 330 |
| Total cash flow from investing activities | \$(810) |
| Financing activities |  |
| Retirement of debt | \$(151) |
| Proceeds of long-term debt | 175 |
| Notes payable | 6 |
| Dividends | (671) |
| Repurchase of shares | (48) |
| Proceeds from new shares issues | 12 |
| Total cash flow from financing activities | \$(677) |
| Change in cash (on balance sheet) | \$47 |

1. The firm had positive earnings in an accounting sense ( $\mathrm{NI}>0$ ) and had positive cash flow from operations and a positive cash flow from assets. The firm invested $\$ 170$ in new net working capital and $\$ 810$ in new fixed assets. The firm was able to return $\$ 635$ to its stockholders and $\$ 81$ to creditors.
2. The financial cash flows present a more accurate picture of the company since it accurately reflects interest cash flows as a financing decision rather than an operating decision.
3. The expansion plans look like they are probably a good idea. The company was able to return a significant amount of cash to its shareholders during the year, but a better use of these cash flows may have been to retain them for the expansion. This decision will be discussed in more detail later in the book.

## Appendix

2.A1
a. No change Both inventory and cash are current assets.
b. Increase Both current assets (cash) and current liabilities (account payable) would be reduced by the same amount but the current ratio increases.
c. Increase or Decrease

If the bank loan is a current liability then both the current assets and current
liabilities will be reduced by the same amount but the current ratio increases. However, if the bank loan is long-term debt then the current ratio would decrease because of the reduction in current assets.
d. Decrease Current assets are reduced to pay the long-term debt.
e. No change Accounts receivable and cash are current assets.
f. No change Inventory, cash and accounts receivable are current assets.
2.A2 ROA = Profit margin $x$ Asset turnover.

$$
\begin{aligned}
& =0.07 \times 1.8 \\
& =0.126 \text { or } 12.6 \%
\end{aligned}
$$

Total Debt ratio $(\mathrm{TDR})=$ Total Debt $/$ Total Assets $=\mathrm{TD} / \mathrm{TA}=0.72$
Equity multiplier $\quad=$ Total Assets $/$ Total Equity $=T A / T E$
$=\mathrm{TA} /(\mathrm{TA}-\mathrm{TD})=\mathrm{TA} /(\mathrm{TA}-\mathrm{TA} \times \mathrm{TD}$ Ratio $)$
$=1 /(1-\mathrm{TD}$ Ratio $)$
$=1 /(1-0.72)=3.57$
ROE = Profit margin x Asset turnover x Equity multiplier
$=0.07 \times 1.8 \times 3.57$
$=0.4498$ or $44.98 \%$
2.A3 Receivables turnover $\quad=17,465 / 3,210=5.44$ times

Average Collection Period $\quad=365 / 5.44=67.08$ days
Payables turnover $\quad=12,216 / 2,230=5.48$ times
Average payment period $\quad=365 / 5.47=66.63$ days
It takes PVI an average of 67.08 days to collect on credit sales and an average of 66.63 days to pay its creditors.
2.A4 Short-term Solvency Ratios

Current ratio for $2014=(800+1,950+3,135) /(1,550+1,629+746)=1.50$
Current ratio for $2015=(1800+2,040+2,300) /(1,630+1,380+625)=1.69$
Quick ratio for $2014=(800+1,950) /(1550+1,629+746)=0.70$
Quick ratio for $2015=(180+2040) /(1,630+1,380+625)=$
Cash ratio for $2014=800 /(1,550+1,629+746)=0.20$
Cash ratio for $2015=1800 /(1,630+1,380+625)=0.50$

## Asset Management Ratios 2015

| Total asset turnover | $=4,500 / 11,270=0.40$ |
| :--- | :--- |
| Inventory turnover(using ending figure) | $=2,400 / 2,300=1.04$ |
| Inventory turnover (using average) | $=2,400 / 2,717.5=0.88$ |
| Receivables turnover (using ending figure) | $=4,500 / 2,040=2.21$ |
| Receivables turnover (using average) | $=4,500 / 1,995=2.26$ |

## Long-term Solvency Ratios

Debt ratio for 2014

$$
\begin{aligned}
& =(10,505-570-2,523) / 10,505=0.71 \\
& =(11,270-1,146-2,709) / 11,270=0.66 \\
& =7,412 / 3,093=2.40 \\
& =7,415 / 3,855=1.92 \\
& =2.40+1=3.40 \\
& =1.92+1=2.92 \\
& =1,600 / 480=3.33 \\
& =(1,600+500) / 480=4.38
\end{aligned}
$$

Profitability Ratios 2015

$$
\begin{array}{ll}
\text { Profit margin } & =740 / 4,500=0.1644 \\
\text { ROA (net) } & =740 / 11,270=0.0656 \\
\text { Average equity } & =(3,093+3,855) / 2=\$ 3,474 \\
\text { ROE } & =740 / 3,474=0.213
\end{array}
$$

Stowe Enterprises
Statement of Cash Flows
For Period Ending December 31, 2015
Cash, beginning of the year $\$ 800.00$
Operating activities
Net Income 740
Plus:
Depreciation 500
Increase in accounts payable 80
Decrease in inventory 835.00
Less:
Increase in accounts receivable
Decrease in other current liabilities
Net cash from operating activities

Investment activities
Fixed asset acquisition
Net cash from investment activities $\quad \$(1,010.00)$

Financing activities

Decrease in notes payable
Dividends paid
Increase in long-term debt 293
Increase in common stock 576
Net cash from financing activities $\underline{66}$

| Net increase in cash | $\underline{\$ 1,000.00}$ |
| :--- | :--- |
| Cash, end of year | $\$ 1,800.00$ |

2.A6 Average daily operating costs $=\$ 2400 / 365=\$ 6.58$

Interval measure $=$ current assets $/$ average daily operating costs $=\$ 6140 / 6.58=933.79$ days
Stowe could operate for 933.79 days or approximately 2.56 years
2.A7 EPS $=\$ 740 / 80=\$ 9.25$
$\mathrm{P} / \mathrm{E}=\$ 45 / 9.25=4.86$ times
Book value per share $=\$ 3,855 / 80=\$ 48.1875$
Market-to-book ratio $=\$ 45 / 48.1875=0.9338$ times
2.A8 Each student answer will be different depending on the industry and firm selected. Suggest preparing a current example for demonstration.
The student should look at the financial position of the firm in relation to the industry as well as the trend, over time, in each of the five main categories of ratios. An overall statement on the financial position and recommendations should be encouraged.

## CHAPTER 2 ACCOUNTING STATEMENTS AND CASH FLOW

## Chapter Outline [PowerPoint slide 2-1]

2.1 The Balance Sheet
2.2 The Statement of Comprehensive Income
2.3 Net Working Capital
2.4 Financial Cash Flow
2.5 Summary and Conclusions

Appendix 2A: Financial Statement Analysis
Appendix 2B: Statement of Cash Flows

This chapter contains material that most students have already seen in a required financial accounting course. Consequently, many professors do not have a separate lecture on Chapter 2. To the extent that this is a finance course, go over topics that may not have been emphasized in the required accounting course, including financial cash flows and financial statement analysis. A handout listing the financial ratios discussed in Appendix 2A is provided at the end of the lecture notes. It is more convenient to have the ratios in a handout during class discussions.

## The Financial Statements [PowerPoint slides 2-3 to 2-29]

Review the balance sheet and income statement of the Canadian Composite Company from the text. During class you may wish to discuss the firm's performance by going over the Financial Cash Flows in Table 2.3 [PowerPoint slides 2-20 to 2-29] and financial ratios from the appendix of the text (see the HANDOUT at the end of the Chapter 2 Lecture Notes).

## Financial Cash Flows [PowerPoint slides 2-20 to 2-29]

The primary objective of this chapter is to encourage students to focus on cash flow rather than accounting profit. The Financial Cash Flows in Table 2.3 [PowerPoint slides 2-20 to 2-29] illustrate cash flow accounting. The basic balance sheet equality is:

$$
\begin{aligned}
& \mathrm{CF}(\mathrm{ASSETS})=\mathrm{CF}(\mathrm{BONDS})+\mathrm{CF}(\mathrm{STOCK}) \\
& \text { That is: "what goes in must come out." }
\end{aligned}
$$

CF(ASSETS) are net cash flows to the firm's assets. It consists of net changes in net working capital, net changes in fixed assets, and cash flows from operations. For the Canadian Composite Corporation:

## Cash flow of the firm

(in \$ millions)
Operating cash flow
(Earnings before interest and taxes plus depreciation minus taxes) \$238
Capital spending
(Acquisitions of fixed assets minus sales of fixed assets)
Additions to net working capital
Total $\underline{\underline{\$ 42}}$

## Cash flow to investors in the firm

Debt
(Interest plus retirement of debt minus long-term debt financing)
(Dividends plus repurchase of equity minus new equity financing)

For rapidly growing firms, total cash flow to assets is often negative because of heavy capital expenditures. Additional borrowing (debt) and/or new equity offerings are needed to finance such expenditures. Sources and uses of cash are discussed in more depth in Chapters 3 and 27.

## Financial Statement Analysis - Appendix 2A [PowerPoint slides 2-30 to 2-53]

The remaining powerpoint slides go though the calculations of the ratios with examples of what the results might mean. In reviewing the slides with the class, it is a good idea to walk through the calculations for Canadian Composite at the same time and discuss what the results for this company mean.

## Cash Flow versus Accounting Profit

As an illustration of why cash flow is more important than accounting income, we sometimes present the Canadian Composite Income Statement on an accrual accounting basis and then on a cash flow basis. Cash items are identified and net cash flow defined as $\mathrm{NCF}=\mathrm{NI}+$ noncash charges .

|  | Accrual Accounting Basis | Cash Flow Basis |
| :--- | :---: | :---: |
| Total operating revenues | $\$ 2,262$ | $\$ 2,262$ |
| Cost of goods sold | $(1,655)$ | $(1,655)$ |
| Selling, G \& A expense | $(327)$ | $(327)$ |
| Depreciation | $(90)$ | 0 |
| Operating income | $\$ 190$ | 29 |
| Other income | 29 | 309 |
| Earnings before interest and tax | $(49)$ | $(49)$ |
| Interest expenses | 170 |  |
| Pretax income | $(84)$ | $(71)$ |
| Taxes <br> Current: 71 <br> Deferred: 13 | 86 | 189 |
| Net income <br> Net cash flow (NCF) |  |  |

Alternatively,

$$
\begin{aligned}
\text { NCF } & =\text { Net income }+ \text { depreciation }+ \text { deferred taxes } \\
& =86+90+13=189
\end{aligned}
$$

## Supplemental Bibliography

Lindenberg, E.B. and S.A. Ross, 1981, Tobin's Q ratio and industrial organization, Journal of Business 54, 1-32.

## Supplemental Problems

## Problem 2.1

Use the following information from Ricko Corporation to answer the next two questions.

- Dividends = $\$ 24,000$
- Year-end stock price $=\$ 12$ per share
- Quick ratio = 1.2
- Net working capital $=\$ 200,000$
- Inventory turnover ratio $=5.5$
- Receivables turnover $=10$
- Total liabilities to stockholders' equity ratio $=1.75$
- Monthly levels of accounts receivable, inventory, and accounts payable have not changed.
a. Complete the balance sheet and income statement below.

Balance Sheet as of December 31, 20XX

## Assets

| Cash | $?$ |
| :--- | ---: |
| Marketable securities | $\$ 70,000$ |
| Accounts receivable | $?$ |
| Inventory | $?$ |
| $\quad$ Total current assets | $?$ |
| Plant and equipment (net) | $?$ |
| Total assets | $?$ |
| Liabilities and Owners' Equity |  |
| Accounts payable | $?$ |
| Notes payable - bank (12\%) | $\$ 100,000$ |
| Accrued expenses |  |
| $\quad$ Total current liabilities | $\$ 20,000$ |
| Common stock (80,000 shares at $\$ 1$ par) | $\$ 360,000$ |
| Long-term debt $(10 \%)$ | $\$ 80,000$ |
| Retained earnings | $\$ 240,000$ |
| Total liabilities and owners' equity | $?$ |

Income Statement for Year Ended December 31, 20XX

| Sales (all credit sales) | $\$ 1,200,000$ |
| :--- | ---: |
| Cost of goods sold | $?$ |
| $\quad$ Gross profit | $?$ |
| Selling and administrative expense | $\$ 200,000$ |
| Operating income | $?$ |
| Interest expense | $\$ 48,000$ |
| Income before taxes | $?$ |
| Income tax ( $34 \%$ tax rate) | $?$ |
| Net income | $?$ |

b. Compute the following ratios:

- Current ratio
- Earnings per share
- Return on common equity (\%)
- Total assets turnover
- Interest coverage ratio
- Net profit margin (\%) - also called "net operating margin"


## Solution 2.1

## Part a:

Stockholders' equity $=$ Common stock + Retained earnings $=\$ 320,000$
Since total liabilities to stockholders' equity ratio is 1.75 , then
Total liabilities $=\$ 320,000 \times 1.75=\$ 560,000$.
Total current liabilities $=$ Total liabilities - Long-term debt $=\$ 560,000-\$ 360,000=\$ 200,000$.
Accounts payable $=\$ 200,000-\$ 100,000-\$ 20,000=\$ 80,000$.
Total assets $=\$ 200,000+\$ 360,000+\$ 320,000=\$ 880,000$.
Since Net working capital $=$ Current assets - Current liabilities $=\$ 200,000$, then
Current assets $=$ Current liabilities $+\$ 200,000=\$ 400,000$.
Plant and equipment $=$ Total assets - Total current assets $=\$ 880,000-\$ 200,000=\$ 680,000$.
Since Receivables turnover $=$ Sales $/$ Average receivables $=10$, then
Average receivables $=\$ 1,200,000 / 10=\$ 120,000$.
Since Quick ratio =1.2, then Average inventory = Current assets $-1.2 \times$ Current liabilities
$=\$ 400,000-(1.2)(\$ 200,000)=\$ 160,000$.
Cash $=\$ 50,000$.
Since Inventory turnover $=5.5$, then Cost of goods sold $=$ Average inventory x $5.5=\$ 880,0.00$.
Gross profits $=\$ 320,000$.
Operating income $=\$ 120,000$.
Income before taxes $=\$ 72,000$.
Income tax $=\$ 24,480$.
Net income $=\$ 47,520$

## Part b:

Current ratio $=\$ 400,000 / \$ 200,000=2$
EPS $=\$ 47,520 / 80,000$ shares $=\$ 0.594$
ROE $=\$ 47,520 /(\$ 80,000+\$ 240,000)=14.9 \%$
Total assets turnover $=\$ 1,200,000 / \$ 880,000=1.36$
Interest coverage ratio $=\$ 120,000 / \$ 48,000=2.5$
Net profit margin $=\$ 47,520 / \$ 1,200,000=3.96 \%$

## Problem 2.2

Construct Financial Cash Flows from the following information:

## Balance Sheet (in thousands) December 31, 20x4 December 31, 20x5

| Assets |  |  |
| :--- | ---: | ---: |
| Cash | $\$ 150$ | $\$ 100$ |
| Marketable securities | 90 | 75 |
| Accounts receivable | 200 | 220 |
| Inventory | 350 | 380 |
| Current assets | 790 | 775 |
| Gross plant and equipment | 600 | 700 |
| $\quad$ less Accumulated depreciation | $\underline{(120)}$ | $(150)$ |
| Net fixed assets | $\underline{480}$ | 550 |
| Total assets | $\$ 1,270$ | $\$ 1,325$ |

## Liabilities and Owners' Equity

| Accounts payable | $\$ 70$ | $\$ 65$ |
| :--- | ---: | ---: |
| Notes payable | 175 | 115 |
| Accrued expenses | 5 | 7 |
| Accrued taxes | 5 | 8 |
| Current liabilities | $\underline{255}$ | 195 |
| Long-term debt | 205 | 430 |
| Common stock | 400 | 285 |
| Retained earnings | $\$ 1,270$ | 415 |
| Total liabilities and owners' equity | $\$ 1,325$ |  |

## Income Statement for Year Ended December 31. 20X5

Revenues \$2000
Cost of goods sold 1750
Selling and administrative expense 50
Operating income 200
Depreciation 30
Operating Income 170
Interest expense 60
Income Before Tax 110
Taxes (at $50 \%$ ) 55
Net income 55
Dividends 40
Retained earnings 15

## Solution 2.2

Operating CF $=$ EBIT + depreciation - current taxes

$$
=\$ 170+\$ 30-\$ 55=\$ 145
$$

Capital spending $=\$ 700-\$ 600=\$ 100$
Additions to net working capital $(\mathrm{NWC})=\$ 580-\$ 535=\$ 45$
CF(ASSETS) $=$ Operating CF - Capital spending - Additions to NWC

$$
=\$ 145-\$ 100-\$ 45=\$ 0
$$

CF (BONDS) $=$ Interest + debt retirement - proceeds from debt sales
$=\$ 60+\$ 0+(-\$ 25)=\$ 35$
$\mathrm{CF}(\mathrm{STOCK})=$ Dividends - new stock issues
$=\$ 40+(-\$ 75)=-\$ 35$
$\mathrm{CF}(\mathrm{ASSETS})=\mathrm{CF}($ BONDS $)+\mathrm{CF}($ STOCK $)=\$ 35-\$ 35=\$ 0$

## HANDOUT: Useful Financial Ratios

## SHORT-TERM SOLVENCY RATIOS

Current ratio $=$ Current assets $\div$ Current liabilities
Quick ratio $=($ Current assets - Inventory $) \div$ Current liabilities

## ACTIVITY RATIOS

Total asset turnover $=$ Total operating revenues $\div$ Average total assets
Receivables turnover $=$ Total operating revenues $\div$ Average receivables
Average collection period $=$ Days in period $\div$ Receivables turnover
Inventory turnover $=$ Cost of goods sold $\div$ Average inventory
Days in inventory $=$ Days in period $\div$ Inventory turnover

## FINANCIAL LEVERAGE RATIOS

Debt ratio $=$ Total debt $\div$ Total assets
Debt-equity ratio $=$ Total debt $\div$ Total equity
Equity multiplier $=$ Total assets $\div$ Total equity
Interest coverage $=$ Earnings before interest and taxes $\div$ Interest

## PROFITABILITY RATIOS

Net profit margin $=$ Net income $\div$ Total operating revenue
Gross profit margin $=$ Earnings before interest and taxes $\div$ Total operating revenues
Net return on assets $=$ Net Income $\div$ Average Total Assets
Gross return on assets $=$ Earnings before interest and taxes $\div$ Average total assets Net[Gross] Return on assets (ROA) $=$ Net[Gross] Profit margin x Asset Turnover Return on equity $($ ROE $)=$ Net income $\div$ Average stockholders' equity
Payout ratio $=$ Cash dividends $\div$ Net Income
Retention ratio $=$ Retained earnings $\div$ Net Income $=1-$ Payout ratio
MARKET VALUE RATIOS
Price-to-earnings $(\mathrm{P} / \mathrm{E})$ ratio $=$ Market price per share $\div$ Earnings per share
Dividend yield $=$ Dividend per share $\div$ Market price per share
Market-to-book (M/V) ratio $=$ Market price per share $\div$ Book value per share
Tobin's Q ratio $=($ Market value of debt + equity $) \div$ Replacement value of total assets

## Chapter Two

## Accounting Statements and Cash Flow



## Chapter Outline

2.1 Statement of Financial Position
2.2 Statement of Comprehensive Income
2.3 Net Working Capital
2.4 Financial Cash Flow
2.5 Summary and Conclusions

Appendix 2A Financial Statement Analysis
Appendix 2B Statement of Cash Flows

## Sources of Information

- Statistics Canada and SEDAR:
- financial statements, selected ratios
- Dun and Bradstreet Canada:
- key business ratios
- Infomart and InfoGlobe:
- financial databases
- Internet
- TSX (www.tsx.com)
- OSC


## Statement of Financial Position (SFP)

- An accountant's snapshot of the firm's accounting position as at a particular date.
- The accounting definition:

Assets $=$ Liabilities + Shareholders' Equity

## Canadian Composite Corporation (Table 2.1) The Statement of Financial Position

Assets are listed in order of how long it takes to convert them into cash. Cash is the most liquid and comes first.

| Assets | 2014 | 2013 |
| :---: | :---: | :---: |
| Current assets: |  |  |
| Cash and equivalents | \$140 | \$107 |
| Accounts receivable | 294 | 270 |
| Inventories | 269 | 280 |
| Other | 58 | 50 |
| Total current assets | \$761 | \$707 |
| Long-Term assets: |  |  |
| Property, plant, and equipment | \$1,423 | \$1,274 |
| Less accumulated depreciation | -550 | -460 |
| Net property, plant, and equipment | 873 | 814 |
| Intangible assets and other | 245 | 221 |
| Total long-term assets | \$1,118 | \$1,035 |

## CANADIAN COMPOSITE CORPORATION <br> Statement of Financial Position <br> 2013 and 2014 <br> (in \$ millions)

| Liabilities and Shareholder's Equity | 2014 | 2013 |
| :---: | :---: | :---: |
| Current Liabilities: |  |  |
| Accounts payable | \$213 | \$197 |
| Notes payable | 50 | 53 |
| Accrued expenses | 223 | 205 |
| Total current liabilities | \$486 | \$455 |
| Long-term liabilities: |  |  |
| Deferred taxes | 117 | 104 |
| Long-term debt | 471 | 458 |
| Total long-term liabilities | \$588 | \$562 |
| Shareholder's equity: |  |  |
| Preferred shares | 39 | 39 |
| Common shares | 376 | 339 |
| Accumulated retained earnings | 390 | 347 |
| Total equity | \$805 | \$725 |

Total liabilities and shareholder's equity $\$ 1,879$ \$1,742

$$
\text { LO } 2.1
$$

## Statement of Financial Position Analysis

- When analyzing a SFP, the financial manager should be aware of three concerns:

1. Liquidity
2. Debt versus equity
3. Value versus cost

## Accounting Liquidity

- Refers to the ease and speed with which assets can be converted to cash.
- Current assets are more liquid than long-term assets
- The more liquid a firm's assets, the less likely it will experience problems meeting short-term obligations.
- Liquid assets frequently have lower rates of return than long-term assets.
- Generally, when a firm borrows it gives the bondholders first claim on the firm's cash flow.
- Shareholders' equity is the residual difference between assets and liabilities.


## Value versus Cost

- In 2011, publicly traded firms in Canada adopted International Financial Reporting Standards (IFRS).
- The accounting value of a firm's assets is frequently referred to as the carrying value or book value.
- Market value is a completely different concept. It is the price at which willing buyers and sellers trade the assets.

The Statement of Comprehensive Income (SCI)

- The statement of comprehensive income (SCI) measures performance over a specific period of time.
- The accounting definition of "income" is REVENUE - EXPENSES = INCOME


## Statement of Comprehensive Income (Table 2.2)

## CANADIAN COMPOSITE CORPORATION <br> Statement of Comprehensive Income <br> 2014 <br> (in \$ millions)

## The operations section of the statement reports the firm's <br> revenues and <br> expenses from <br> principal <br> operations

Total operating revenues ..... \$2,262
Cost of goods sold -1,655
Selling, general, and administrative expenses ..... - 327
Depreciation ..... -90
$\$ 190$
Other income ..... 29
Earnings before interest and taxes ..... \$219
Pretax income ..... \$170
Taxes ..... - 84
Current: \$71
Deferred: \$13
Net income
Retained earnings: ..... $\$ 86$
Dividends: ..... \$43

## Statement of Comprehensive Income

## CANADIAN COMPOSITE CORPORATION <br> Statement of Comprehensive Income <br> 2014 <br> (in \$ millions)

## The nonoperating section of the statement includes other income and all financing costs, including interest expense.

| Total operating revenues | $\$ 2,262$ |
| :--- | ---: |
| Cost of goods sold | $-1,655$ |
| Selling, general, and administrative expenses | -327 |
| Depreciation | -90 |
| Operating income | $\$ 190$ |
| Other income | 29 |
| Earnings before interest and taxes | $\$ 219$ |
| Interest expense | -49 |
| ${ }$Taxes $\$ 170$ <br> Current: $\$ 71$ -84 <br> Deferred: $\$ 13$ $\$ 86$ <br> Net income $\$ 43$ <br> Retained earnings: $\$ 43$ <br> Dividends: $}$ |  |

## Statement of Comprehensive Income

## CANADIAN COMPOSITE CORPORATION <br> Statement of Comprehensive Income <br> 2014 <br> (in \$ millions)

## Usually a separate section reports the amount of taxes estimated on income.

| Total operating revenues | \$2,262 |
| :---: | :---: |
| Cost of goods sold | - 1,655 |
| Selling, general, and administrative expenses | - 327 |
| Depreciation | - 90 |
| Operating income | \$190 |
| Other income | 29 |
| Earnings before interest and taxes | \$219 |
| Interest expense | -49 |
| [ Pretax income | \$170 |
| Taxes | - 84 |
| $\text { Current: } \$ 71$ |  |
| Net income | \$86 |
| Retained earnings: | \$43 |
| Dividends: | \$43 |

## Income Statement

## CANADIAN COMPOSITE CORPORATION <br> Statement of Comprehensive Income <br> 2014 <br> (in \$ millions)

Net income is the "bottom line".

Total operating revenues
\$2,262
Cost of goods sold -1,655
Selling, general, and administrative expenses -327

| Depreciation |  |
| :--- | ---: |
| Operating income | $\mathbf{- 9 0}$ |

Other income 29
Earnings before interest and taxes \$219
Interest expense
Pretax income

- 49

Taxes

- 84

Current: \$71
Deferred: \$13
Net income
Retained earnings: Dividends:

## Statement of Comprehensive Analysis

- There are three things to keep in mind when analyzing the statement of comprehensive income:

1. The accounting standards used - i.e. International Financial Reporting Standards (IFRS)
2. Non-Cash Items
3. Time and Costs

## International Financial Reporting Standards

## 1. IFRS

The accrual basis of accounting is used-

- Revenues are recognized when earned and the earnings process is complete even though cash flows may not have been received.
- Expenses incurred to earn the revenue are recognized at the same time the related revenue is reported even though no cash may have been paid.


## Income Statement Analysis

2. Non Cash Items

- These are expenses that do not affect cash flow directly.
- Depreciation is the most common. No firm ever writes a cheque for "depreciation."
- Another noncash item is deferred taxes, which does not represent a cash flow.


## Income Statement Analysis

## 3. Time and Costs

- In the short term:
- certain costs related to equipment, resources, and commitments of the firm are fixed;
- other costs are variable based on production levels such as inputs for labour and raw materials.
- In the long run, all costs are variable.
- Financial accountants do not distinguish between variable costs and fixed costs.
- Instead, accounting distinguishes product costs (production costs) from period costs (time period costs).


## Net Working Capital

Net Working Capital $=$ Current Assets - Current Liabilities

- NWC is positive when current assets are greater than current liabilities.
- A firm can invest in NWC. This is represented by the change in NWC and is equal to the:
NWC (2014) - NWC (2013) = Change in NWC
- The change in NWC is usually positive in a growing firm.
LO 2.3


## The Statement of Financial Position of the C.C.C.



This increase of $\$ 23$ million

## Financial Cash Flow

- In finance, the most important item that can be extracted from financial statements is the actual cash flow of the firm.
- Since there is no magic in finance, it must be the case that the cash received from the firm's assets must equal the cash flows to the firm's bondholders (creditors) and shareholders.

$$
C F(A)=C F(B)+C F(S)
$$

## Financial Cash Flow (Table 2.3)

CANADIAN COMPOSITE CORPORATION<br>Financial Cash Flow<br>2014<br>(in \$ millions)

## Cash Flow of the Firm

Operating cash flow
(Earnings before interest and taxes plus depreciation minus taxes)
Capital spending
(Acquisitions of long-term assets
minus sales of long-term assets)
Additions to net working capital Total
Cash Flow of Investors in the Firm
Debt
(Interest plus retirement of debt minus new long-term debt financing)

## Equity


$-173$
(Dividends plus repurchase of
equity minus new equity financing) Total $\qquad$

## Operating Cash Flow:

 EBITDepreciation \$90

Current Taxes
(\$71)
OCF
\$238

## Financial Cash Flow (Table 2.3)

CANADIAN COMPOSITE CORPORATION<br>Financial Cash Flow<br>2014<br>(in \$ millions)

## Cash Flow of the Firm

Operating cash flow
(Earnings before interest and taxes plus depreciation minus taxes)
Capital spending
(Acquisitions of long-term assets
minus sales of long-term assets)
Additions to net working capital
Total


## Capital Spending

$-23$
$\$ 42$

Purchase of long-term assets \$198
Sales of long-term assets
Capital spending

Cash Flow of Investors in the Firm
Debt
\$36
(Interest plus retirement of debt minus new long-term debt financing)

## Equity

(Dividends plus repurchase of equity minus new equity financing) Total

LO 2.4

## Financial Cash Flow (Table 2.3)

## CANADIAN COMPOSITE CORPORATION <br> Financial Cash Flow <br> 2014 <br> (in \$ millions)

Cash Flow of the Firm

Operating cash flow
(Earnings before interest and taxes
plus depreciation minus taxes)
Capital spending
(Acquisitions of long-term assets
minus sales of long-term assets)
Additions to net working capital
Total
Cash Flow of Investors in the Firm
Debt
(Interest plus retirement of debt minus new long-term debt financing)

## Equity

(Dividends plus repurchase of
equity minus new equity financing)
Total
Total

\$36

NWC grew to $\$ 275$ million in 2014 from \$252 million in 2013.

This increase of \$23 million is the addition to NWC.

## Financial Cash Flow (Table 2.3)

CANADIAN COMPOSITE CORPORATION<br>Financial Cash Flow<br>2014<br>(in \$ millions)

Cash Flow of the Firm
Operating cash flow ..... \$238(Earnings before interest and taxesplus depreciation minus taxes)
Capital spending ..... -173
(Acquisitions of long-term assets
minus sales of long-term assets)
Additions to net working capitalTotal
Cash Flow of Investors in the FirmDebt\$36(Interest plus retirement of debtminus new long-term debt financing)
Equity

(Dividends plus repurchase of equity minus new equity financing) Total$\$ 42$

## Financial Cash Flow (Table 2.3)

CANADIAN COMPOSITE CORPORATION<br>Financial Cash Flow<br>2014<br>(in \$ millions)

## Cash Flow of the Firm

Operating cash flow
(Earnings before interest and taxes
plus depreciation minus taxes)
Capital spending -173
(Acquisitions of long-term assets
minus sales of long-term assets)
Additions to net working capital
Total
Cash Flow of Investors in the Firm
Debt
(Interest plus retirement of debt minus new long-term debt financing) Equity
(Dividends plus repurchase of equity minus new equity financing) Total

Retirement of debt

## Cash Flow to Creditors

Interest ..... \$49
Debt service ..... 122
Proceeds from issueof new debt(86)
Total ..... 36

## Financial Cash Flow (Table 2.3)

CANADIAN COMPOSITE CORPORATION<br>Financial Cash Flow<br>2014<br>(in \$ millions)

Cash Flow of the Firm

Operating cash flow
(Earnings before interest and taxes
plus depreciation minus taxes)
Capital spending
(Acquisitions of long-term assets
minus sales of long-term assets)
Additions to net working capital
Total
Cash Flow of Investors in the Firm
Debt
(Interest plus retirement of debt minus new long-term debt financing) Equity
(Dividends plus repurchase of equity minus new equity financing)
Total\$238-173$-23$$\$ 42$\$36


Cash Flow to Shareholders
Dividends ..... \$43

Repurchase of shares

Repurchase of shares .....  ..... 6 .....  ..... 6
Cash to Shareholders
Cash to Shareholders ..... 49 ..... 49 .....  ..... 
Proceeds from new share issue(43)
Total

## Financial Cash Flow (Table 2.3)

CANADIAN COMPOSITE CORPORATION<br>Financial Cash Flow<br>2014<br>(in \$ millions)

## Cash Flow of the Firm

Operating cash flow
(Earnings before interest and taxes
plus depreciation minus taxes)
Capital spending
(Acquisitions of long-term assets
minus sales of long-term assets)
Additions to net working capital Total

Cash Flow of Investors in the Firm Debt
(Interest plus retirement of debt minus new long-term debt financing) Equity
(Dividends plus repurchase of equity minus new equity financing) Total

\$36

The cash received from the firm's assets must equal the cash flows to the firm's bondholders and shareholders:

$$
6
$$



## Financial Cash Flow

## Important observations:

- Cash flow from operations measures cash generated before investment in capital requirements and net working capital.
- Net income is based on accruals and deferrals and is not cash flow.
- Free cash flows represents cash flow from assets. It is calculated as cash flow from operations less investments in capital expenditures and NWC.


## Summary and Conclusions

- A financial manager should be able to determine cash flow from a firm's financial statements.
- Net income is not cash flows.
- Cash flow generated by a firm is used to pay bondholders and shareholders.
- You should keep in mind:
- Measures of profitability do not take risk or timing of cash flows into account.
- Financial ratios provide information about five areas of financial performance:

1. Short-term solvency
2. Activity
3. Financial leverage
4. Profitability
5. Market value

## Short-term solvency ratios

- Measure the firm's ability to meet recurring financial obligations

Current ratio $=\frac{\text { Total current assets }}{\text { Total current liabilitie } \mathrm{s}}$

- A higher current ratio indicates greater liquidity


## Short-term solvency ratios (continued)

$$
\text { Quick ratio }=\frac{\text { Quick assets }}{\text { Total current liabilities }}
$$

- Quick assets $=$ Current assets - inventories
- Quick ratio determines firm's ability to pay current liabilities without relying on the sale of inventories.


## Short-term solvency ratios (continued)

Cash ratio $=$<br>Cash<br>Current liabilities

- Cash ratio examines the firm's ability to pay current liabilities in the short term (i.e. from cash only).
- Measure how effectively the firm's assets are being managed

$$
\text { Total asset turnover }=\frac{\text { Total operating revenues }}{\text { Average total assets }}
$$

- Example: retail and wholesale trade firms tend to have high asset turnover ratios compared to manufacturing firms.


## Activity ratios (continued)

$$
\text { Receivables turnover }=\frac{\text { Total operating revenues }}{\text { Average receivables }}
$$

## Average collection period $=\frac{\text { Days in period (i.e.365) }}{\text { Receivables turnover }}$

- These ratios provide information on the success of the firm in managing its investment in accounts receivable.


## Activity ratios (continued)

$$
\text { Inventory turnover }=\frac{\text { Cost of goods sold }}{\text { Average inventory }}
$$

## Days in inventory $=\frac{\text { Days in period (i.e. } 365 \text { ) }}{}$ <br> Inventory turnover

- Measure how quickly inventory is produced and sold.
- Important to consider method used to value the inventory


## Financial leverage ratios

- Measure the extent to which a firm relies on debt financing .

Debt ratio $=\frac{\text { Total debt }}{\text { Total assets }}$<br>Debt - equity ratio $=\frac{\text { Total debt }}{\text { Total equity }}$<br>Equity multiplier $=\frac{\text { Total assets }}{\text { Total equity }}$

## Financial leverage ratios (continued)

Interest coverage $=\frac{\text { Earnings before interest and taxes }(\text { EBIT })}{\text { Interest expense }}$

- Interest coverage ratio is directly connected to the firm's ability to pay interest.
- Drawback is that EBIT is not really a measure of cash


## Financial leverage ratios (continued)

Cash coverage $=\frac{\text { EBIT }+ \text { Depreciation and Amortization }}{\text { Interest expense }}$

- Cash coverage ratio examines the firm's ability to pay interest using cash flow from operations
- adding back non-cash items to EBIT approximates the cash flow from operations.


## Financial leverage ratios (continued)

$$
\text { PayableTurnover }=\frac{C O G S}{\text { Averge Accounts Payable }}
$$

$$
\text { Average Payment Period }=\frac{\text { Days in Period }(365)}{\text { Payable Turnover }}
$$

- Payable turnover ratio and average payment period ratio examine how long it takes a company to pay its suppliers


## Profitability ratios

$$
\text { Net profit margin }=\frac{\text { Net income }}{\text { Total operating revenue }}
$$

- Retail firms and service firms tend to have low and high profit ratios respectively.


## Profitability ratios

$$
\text { EBITDA margin }=\frac{\text { EBITDA }}{\text { Total operating revenue }}
$$

- This ratio looks more to "cash flows" than net income
- A higher margin is desirable.


## Profitability ratios

$$
\begin{aligned}
& \text { Net return on assets }=\frac{\text { Net income }}{\text { Average total assets }} \\
& \text { Gross return on assets }=\frac{\text { EBIT }}{\text { Average total assets }}
\end{aligned}
$$

- Net (or gross) return on assets measures managerial performance and how effectively assets are being used to generate income


## Profitability (continued)

## DuPont system of financial control

Return on assets $=$ Profit margin x Asset turnover
Return on assets $=\frac{\text { Net income }}{\text { Total operating revenue }} \times \frac{\text { Total operating revenue }}{\text { Average total assets }}$

- Firms tend to face a trade-off between turnover and margin


## Profitability (continued)

## Net income <br> Return on equity $=\frac{\text { Net income }}{\text { Average shareholders equity }}$

ROE $=$ Profit margin $x$ Asset turnover X Equity multiplier

ROE $=\frac{\text { Net income }}{\text { Total operating revenue }} \times \frac{\text { Total operating revenue }}{\text { Average total assets }} \times \frac{\text { Average total assets }}{\text { Average shareholders' equity }}$

- The difference between ROA and ROE is due to financial leverage.


## Profitability (continued)

## Payout ratio and Retention ratio

$$
\text { Payout ratio }=\frac{\text { Cashdividends }}{\text { Netincome }}
$$

## Retention ratio $=\frac{\text { Annual retained earnings }}{\text { Net income }}$

- Payout ratio measures the amount paid as dividends; and retention ratio is the remainder - how much is retained by the company for reinvestment.


## Sustainable Growth Rate

$$
\text { Sustainble Growth Rate }=\frac{\text { ROE }}{\text { Retention ratio }}
$$

- Measures the maximum growth rate that the company can sustain with no external financing, while maintaining a constant debt to equity ratio


## Market value ratios

Enterprise Value $(E V)=$ Market capitalization + MV of interest bearing debt - Cash

$$
\text { Enterprise Value Multiple }=\frac{\text { Enterprise Value }}{\text { EBITDA }}
$$

- Enterprise value is the value of the total firm
- EV multiple is used to compare with other companies and is not affected by capital structure, taxes or capital spending


## Market value ratios (continued)

$$
\text { Price }- \text { Earnings ratio }=\frac{\text { Market price } / \text { share }}{\text { current annual earnings } / \text { share }}
$$

- P/E ratio shows how much investors are willing to pay for $\$ 1$ of earnings per share.
- It also reflects investors' views of the growth potential of different sectors.


## Market value ratios (continued)

$$
\text { Dividend yield }=\frac{\text { Dividend/share }}{\text { Market price/share }}
$$

- Like P/E ratios, dividend yields are related to the market's perception of future growth prospects for firms.


## Market value ratios (continued)

$$
\text { Market }- \text { to }- \text { Book ratio }=\frac{\text { Market price } / \text { share }}{\text { Book value } / \text { share }}
$$

- The $\mathrm{M} / \mathrm{B}$ ratio compares the market value of the firm's investments to their cost.
- a M/B value < 1 might indicate that the firm has not been successful in creating value for its shareholders.


## Remarks on ratios

- Financial ratios are useful within a firm for performance evaluation.
- Financial ratios are used outside the firm by creditors and shareholders.
- Need to choose an appropriate benchmark.
- Judgment and experience are important in interpreting ratios.
- Comparisons with other companies may be difficult due to different year ends and onetime events.
- Measures of profitability do not consider risk and timing of cash flows.
- Financial ratios are linked together.
- Financial ratios cannot be looked at in isolation.
- Require judgment and experience to interpret results.


## Appendix 2B Statement of Cash Flows

- This statement helps explain the change in accounting cash.

1. Cash flow from operating activities
2. Cash flow from investing activities
3. Cash flow from financing activities

## Cash flow from operating activities

CANADIAN COMPOSITE CORPORATION<br>Cash Flow from Operating Activities<br>2014<br>(in \$ millions)

Net income ..... \$86
Depreciation ..... 90
Deferred taxes ..... 13
Change in assets and liabilities
Accounts receivable ..... -24
Inventories ..... 11
Accounts payable ..... 16
Accrued expense ..... 18
Notes payable ..... (3)
Other ..... (8)
Cash flow from operating activities ..... \$199

## Cash flow from investing activities

CANADIAN COMPOSITE CORPORATION<br>Cash Flow from Investing Activities<br>2014<br>(in \$ millions)

Acquisition of long-term assets ..... \$(198)Sale of long-term assets25
Cash flow from investing activities ..... \$(173)

## Cash flow from financing activities

CANADIAN COMPOSITE CORPORATION<br>Cash Flow from Financing Activities<br>2014<br>(in \$ millions)

Retirement of debt (includes notes) ..... \$(73)
Proceeds from long-term debt issues ..... 86
Dividends(43)
Repurchase of shares ..... (6)
Proceeds from new share issue ..... 43
Cash flow from financing activities ..... \$7

## Quick Quiz

- What is the difference between book value and market value? Which should we use for decision making purposes?
- What is the difference between accounting income and cash flow? Which do we need to use when making decisions?
- How do we determine a firm's cash flows? What are the equations, and where do we find the information?


## Quick Quiz

- What are the major categories of financial ratios?
- How do you compute the ratios within each category?
- What are some of the problems associated with financial statement analysis?

