## Chapter 3

## Accrual Accounting and Income

## Short Exercises

(10 min.) S 3-1
a.
Sales revenue ..... \$ 700
Cost of goods sold ..... (300)
All other expenses ..... (350)
Net income$\$ \quad 50$(Millions)
b.Beginning cash\$ 100
Collections (\$700-\$30) ..... 670
Payments for: costs ..... (680)
Ending cash ..... $\$ \quad 90$

Statement
Income statement
Balance sheet

Reports (Amounts in millions)
Interest expense ........................ \$1.0
Notes payable (\$4.0 + \$2.6-\$2.5) $\$ 4.1$ Interest payable ......................... 0.2

Ford Canada should record sales revenue when the revenue is earned by delivering automobiles to the auto rental companies. Ford should not record any revenue prior to delivery of the vehicles to the auto rental companies because Ford hasn't earned the revenue yet. The revenue principle governs this decision.

When Ford records the revenue from the sale, at that time-and not before or after-Ford should also record cost of goods sold, the expense.

Req. 1a)
$\begin{array}{cl}\text { Dec. } 31 & \begin{array}{l}\text { Rent Expense }(\$ 6,000 \times 2 / 3) \\ \text { Prepaid Rent ....................... }\end{array} \\ & 4,000 \\ \text { To record rent expense. }\end{array}$

## Prepaid Rent



Rent Expense

| Dec. 31 | 4,000 |
| :--- | ---: |
| Bal. | 4,000 |

Req. 2
Dec. 31 Supplies Expense (\$800 - \$500) .... 300 Supplies 300
To record supplies expense.

| Supplies |  |  |  | Supplies Expense |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Dec. 1 | 800 | Dec. 21 | 300 | Dec. 31 | 300 |  |
| Bal. | 500 |  |  | Bal. | 300 |  |

Req. 1
Amounts in dollars (\$)

1. Jan. 1 Computer Equipment ........................ 30,000

Cash
30,000
Purchased computer equipment.

# 2. Dec. 31 Depreciation Expense Computer Equipment (\$30,000 / 3) ....................................... 10,000 <br> Accumulated Depreciation Computer Equipment <br> 10,000 <br> To record computer depreciation expense for the year. 

Req. 2

| Computer Equipment | Accumulated Depreciation Computer Equipment | Depreciation Expense Computer Equipment |
| :---: | :---: | :---: |
| Jan. 1 30,000 | Dec. 31 10,000 | Dec. 3110,000 |
| Bal. 30,000 | Bal. 10,000 | Bal. 10,000 |

Req. 3
Computer equipment ............................................... \$30,000
Less accumulated depreciation............................... ( 10,000 )
Carrying amount ...................................................... \$20,000

## Req. 4

Income statement:
Depreciation expense - computer equipment ... \$10,000
Balance sheet:
Computer equipment ..... \$30,000
Less accumulated depreciation ..... $(10,000)$

# Income Statement 

2014
Salary expense ............ \$40,000,000
$\mathbf{2 , 0 0 0 , 0 0 0}$
$\underline{\$ 42,000,000}$

## Balance Sheet

2014
Accrued salary ............ \$2,000,000
(or salary payable)

Req. 1
Oct. 31 Interest Expense ..... 500
Interest Payable ..... 500
To accrue interest expense for October.
Nov. 30 Interest Expense ..... 500
Interest Payable ..... 500To accrue interest expense for November.
Dec. 31 Interest Expense ..... 500
Interest Payable ..... 500
To accrue interest expense for December.
Req. 2

| Interest Payable |  |  |
| :--- | :--- | ---: |
|  | Oct. 31 | 500 |
|  | Nov. 30 | 500 |
|  | Dec. 31 | 500 |
|  | Bal. | 1,500 |

Req. 3
Dec. 31 Interest Payable ..... 1,500
Cash ..... 1,500To pay interest.
Oct. 31 Interest Receivable ..... 500
Interest Revenue ..... 500
To accrue interest revenue for October.
Nov. 30 Interest Receivable ..... 500
Interest Revenue ..... 500
To accrue interest revenue for November.
Dec. 31 Interest Receivable ..... 500
Interest Revenue ..... 500
To accrue interest revenue for December.
Req. 2
Interest Receivable

| Oct. 31 | 500 |  |
| :--- | ---: | ---: |
| Nov. 30 | 500 |  |
| Dec. 31 | 500 |  |
| Bal. | 1,500 |  |

Req. 3
Dec. 31 Cash ..... 1,500
Interest Receivable ..... 1,500
To collect interest.

Unearned revenues are liabilities because Macleans Magazine has received cash from subscribers in advance of providing them with magazines. Receiving the cash in advance creates an obligation (a liability) for Macleans Magazine. As Macleans Magazine delivers magazines to subscribers, Macleans Magazine earns the revenue, and the dollar amount of the earned revenue is transferred from the unearned revenue to earned revenue.
$\qquad$
Unearned subscription revenue
40,000 To record subscriptions received.
b) Adjusting Unearned Subscription entry:

Revenue ...............................10,000
Subscription Revenue
10,000
To record unearned subscription revenue that has been earned during the period.
Unadjusted amount of Prepaid Rent: ..... \$6,000
Adjusted amount of Prepaid Rent: ..... \$0
Unadjusted amount of rent expense: ..... \$0
Adjusted amount of rent expense: ..... \$6,000
a. Accounts Receivable ..... 50,000
Service Revenue 50,000
To record service revenue provided on account.
Cash ..... 40,000
Accounts Receivable ..... 40,000
To record collection of accounts receivable.
b. Cash ..... 7,000Unearned Revenue7,000
To record cash in advance of serviceperformed.
Unearned Revenue ..... 6,000
Service Revenue
$\qquad$To record prepaid services performed.
Entertainment Centre Ltd. Income Statement For the Year Ended March 31, 2014(Thousands)
Net revenues ..... \$174,500Cost of goods sold$(126,000)$
All other expenses ..... $(45,000)$Net income.$\$ \quad 3,500$
Entertainment Centre Ltd. Statement of Retained Earnings For the Year Ended March 31, 2014
(Thousands)

Retained earnings, March 31, 2013
Add: Net income
Retained earnings, March 31, 2014
\$1,300
$\mathbf{3 , 5 0 0}$
$\underline{\$ 4,800}$

# Entertainment Centre Ltd. Balance Sheet <br> March 31, 2014 

(Thousands)
ASSETS
Current
Cash ..... \$ 900
Accounts receivable ..... 27,700
Inventories ..... 33,000
Other current assets ..... 4,800
Total current assets ..... 66,400
Property and equipment, net ..... 7,200
Other assets ..... 24,300
Total assets ..... $\underline{\underline{\$ 97,900}}$
LIABILITIES
Total current liabilities ..... \$53,600
Long-term liabilities ..... 13,500
Total liabilities ..... 67,100
SHAREHOLDERS' EQUITY
Common shares ..... 26,000
Retained earnings ..... 4,800
Total shareholders' equity ..... 30,800
Total liabilities and shareholders' equity . ..... \$97,900
CLOSING ENTRIES
March 31 Net Revenues ..... 174,500
Retained Earnings ..... 174,500
31 Retained Earnings ..... 171,000
Cost of Goods Sold ..... 126,000
All Other Expenses ..... 45,000
Retained Earnings

| March 31, 2014 Expenses | 171,000 | March 31, 2014 Bal. |  |
| :--- | ---: | :--- | ---: |
|  |  | March 31, 2014 Revenues | 174,500 |
|  |  | March 31, 2014 Bal. | 4,800 |

Retained Earnings' ending balance agrees with the amounts reported on the statement of retained earnings and the balance sheet. It is important that this balance agrees with the amounts reported to confirm the amounts reported as recorded in the post-closing trial balance.
a.

Entertainment Centre Ltd.'s current ratio is

$$
\frac{\text { Current assets }}{\text { Current liabilities }}=\frac{66,400}{53,600}=1.24
$$

b.

Entertainment Centre Ltd.'s debt ratio is

$$
\frac{\text { Total liabilities }}{\text { Total assets }}=\frac{67,100}{97,900}=0.69
$$

Entertainment Centre Ltd.'s current ratio of 1.24 is in the midrange of current ratio. This current ratio indicates ECL should be able to pay all current liabilities with current assets.

Entertainment Centre Ltd.'s debt ratio of 0.69 is within the normal debt ratio range. This ratio indicates that ECL is not financing a high proportion of its assets by debt.

All ratios indicate a satisfactory performance by ECL; however, there is room for improved performance.

1. The net revenue was high enough to cover ECI's costs; however, not by much.
2. To improve this situation, net revenues must be increased either by increased sales prices, increased sales volumes, and/or the addition of new products. It may also be improved by reducing expenses, thereby increasing net income.

## Exercises

# (5-10 min.) E 3-16 

(All amounts in millions)

## Statement

Report

1. Income statement

Sales revenue $\qquad$ \$4,000 Operating expenses.... 800

| Balance sheet | Accounts receivable ... \$ 400 |  |
| :--- | :--- | :--- |
|  | Accounts payable ....... | 700 |

2. Cash basis would report only the cash transactions of the company.

Statement<br>Income statement<br>Balance sheet

Accounts receivable ..
Accounts payable $\qquad$
(5-10 min.) E 3-17

## Valley Sales Inc. <br> Income Statement

For the year ending December 31, 2014
Cash basis Accrual basis

| Revenue | \$410,000 | \$500,000 |
| :---: | :---: | :---: |
| Expenses | 400,000 | 420,000 |
| Net income..... | \$ 10,000 | \$ 80,000 |

The cash basis income statement understates revenue by $\$ 90,000$ and understates expenses by $\mathbf{\$ 2 0 , 0 0 0}$. In addition neither the revenue principle nor the matching principle are followed.

On the cash basis income statement important information has been omitted, thus making the income statement incomplete.
a. Dish Networks should report revenue of $\$ 700$ million.

The amount of revenue reported is what Dish Networks earned, regardless of when cash is collected.
b. Dish Networks should report total expenses of $\$ 540$ million.

All expenses incurred to earn revenues in the accounting period should be recorded.
c. The income statement reports revenues and expenses. The statement of cash flows reports cash receipts and cash payments.

Depreciation is a process whereby the cost of a long-lived tangible asset, such as buildings, furniture, or equipment, is allocated to expenses over its useful life. These long-lived tangible assets are resources that will be used over more than one fiscal accounting period. Depreciation is calculated based on the useful life of the asset. This process matches the expense of the asset against the revenue it produces.
(5-10 min.) E 3-20
a. Yes, the company is obligated to pay its employees for the work they did during the current month, so the $\mathbf{\$ 2 0 , 0 0 0}$ in wages should be accrued as a liability and expense at the end of the month.
b. Under accrual accounting, expenses must be recorded when they are incurred, not when they are paid. This treatment is therefore not acceptable.
c. Revenue should be recorded now as it has been earned.
d. Revenue should be recorded as earned. The company should record its revenue based on the percentage of the project completed at each year end.
e. It should record utility expense in the year the utilities were consumed, which is the year ended December 31.

Req. 1

## Adjusting Entries

ACCOUNT TITLES DEBIT CREDIT
a. Insurance Expense (\$700 + \$2,100 - \$800) ..... 2,000
Prepaid Insurance ..... 2,000
b. Interest Receivable ..... 900
Interest Revenue ..... 900
c. Unearned Service Revenue (\$800 - \$300) ..... 500 Service Revenue ..... 500
d. Depreciation Expense ..... 6,200
Accumulated Depreciation ..... 6,200
e. Salary Expense $(\$ 9,000 \times 3 / 5)$ ..... 5,400Salary Payable
$\qquad$5,400
f. Income Tax Expense ( $\mathbf{\$ 2 0 , 0 0 0 \times 0 . 2 5 )}$ ..... 5,000 Income Tax Payable ..... 5,000Net income overstated by omission of:Depreciation expense ................................ \$ 6,200
Salary expense ..... 5,400
Income tax expense ..... 5,000
Insurance expense ..... 2,000Total overstatement\$18,600
Net income understated by omission of: Interest revenueService revenue500Total understatement1,400
Overall effect - net income overstated by.. ..... $\mathbf{\$ 1 7 , 2 0 0}$

Missing amounts in italics.

|  | 1 | 2 | 3 | 4 |
| :---: | :---: | :---: | :---: | :---: |
| Beginning Supplies | \$ 500 | \$1,000 | \$ 300 | 900 |
| Add: Payments for supplies |  |  |  |  |
| during the year | 800 | 3,100 | 1,100 | 1,100 |
| Total amount to account for | 1,300 | 4,100 | 1,400 | 2,000 |
| Less: Ending Supplies | (400) | (500) | (700) | (600) |
| Supplies Expense | \$ 900 | \$3,600 | \$ 700 | \$1,400 |

Journal entries:
Situation 1: Supplies ..... 800Cash800
Situation 2: Supplies Expense 3,600
Supplies ..... 3,600

## Adjusting Entries

| DATE | ACCOUNT TITLES | DEBIT | CREDIT |
| :---: | :---: | :---: | :---: |
| Dec. 31 |  |  |  |
| a. | Interest Expense. $\qquad$ <br> Interest Payable $\qquad$ | 9,000 | 9,000 |
| b. | Interest Receivable $\qquad$ Interest Revenue $\qquad$ | 3,000 | 3,000 |
| c. | Unearned Revenue (\$12,000 / 2) <br> Sales Revenue. | 6,000 | 6,000 |
| d. | Salary Expense (\$1,000 $\times 2$ ) $\qquad$ Salary Payable $\qquad$ | 2,000 | 2,000 |
| e. | Supplies Expense <br> Supplies (\$3,100 - \$800). | 2,300 | 2,300 |
|  | Depreciation Expense ( $\mathbf{\$ 6 0 , 0 0 0 / 5 \text { ) }}$ <br> Accumulated Depreciation. | 12,000 | 12,000 |
|  | Carrying amount $=\mathbf{\$ 4 8 , 0 0 0} \mathbf{( \$ 6 0 , 0 0 0 - \$ 1 2 , 0 0}$ | ,000) |  |


| Accounts Receivable |  | Supplies |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1,300 |  | 900 | (a) | 600 |
| (c) | 600 | Bal. | 300 |  |  |
| Bal. | 1,900 |  |  |  |  |


| Salary Payable |  |  |
| :--- | :--- | :--- |
|  | (b) | 2,000 |
|  | Bal. | 2,000 |


| Unearned Service Revenue |  |  |
| :--- | ---: | :---: |
| (d) | $\mathbf{7 0 0}$ |  |
|  | Bal. |  |
|  | $\mathbf{8 0 0}$ |  |
|  |  |  |

Service Revenue

|  |  |
| :--- | ---: |
| (c) | 14,400 |
| (d) | 600 |
| Bal. | 15,700 |

Supplies Expense

| (a) | $\mathbf{6 0 0}$ |  |
| :--- | :--- | :--- |
| Bal. | $\mathbf{6 0 0}$ |  |

Honeybee Hams Inc.
Income Statement
For the Year Ended December 31, 2014
(thousands)

## Revenues:

Sales revenue<br>\$41,000



Honeybee Hams Inc. Statement of Retained Earnings For the Year Ended December 31, 2014 (thousands)
Retained earnings, December 31, 2013 .... \$4,500
Add: Net income 4,000 8,500
Less: Dividends $(1,700)$
Retained earnings, December 31, $2014 \ldots$. ... $\underline{\underline{\$ 6,800}}$

| Honeybee Hams Inc. Balance Sheet December 31, 2014 |  |  |  |
| :---: | :---: | :---: | :---: |
| ASSETS | (thousands) |  |  |
|  |  | LIABILITIES |  |
| Cash ................................. | \$ 3,300 | Accounts payable ......... | \$ 7,700 |
| Accounts receivable ............. | 1,800 | Income tax payable ......... | 600 |
| Inventories ......................... | 1,100 | Other liabilities .... | 2,200 |
| Prepaid expenses................ | 1,900 | Total liabilities ... | 10,500 |
| Less: Accum. <br> Depreciation $\quad(2,400)$ |  | SHAREHOLDERS' |  |
|  |  | EQUITY |  |
|  | 4,200 | Common shares ............. | 4,900 |
| Other assets ....................... | 9,900 | Retained earnings .......... | 6,800 |
|  |  | Total shareholders' |  |
|  |  | equity ................ | 11,700 |
|  |  | Total liabilities and |  |
| Total assets ....................... $\underline{\underline{\text { \$22,200 }}}$ |  | shareholders' equity ... | \$22,200 |

One mechanism for solving this exercise is to prepare the relevant T -accounts, insert the given information, and solve for the unknown amounts, shown in italics.

| Amounts in millions <br> Receivables |  |  |  |
| :--- | ---: | :--- | ---: |
| Beg. bal. | 200 |  |  |
| Sales revenue | 20,900 | Cash receipts | 20,800 |
| End. bal. | 300 |  |  |
|  |  |  |  |
| Prepaid |  |  |  |
| Beg. bal. | 110 |  |  |
| Cash payment | 400 | Insurance expense | 330 |
| End. bal. | 180 |  |  |

Accrued Liabilities

| Cash payment | 4,100 | Beg. bal. <br> Other operating <br> expense | 600 |
| :--- | ---: | :--- | ---: |
|  | End. bal. | 4,200 |  |
|  |  | 700 |  |

# Mountain's income statement: <br> Service revenue (\$12,000 × 9/12) ........................ \$9,000 <br> Mountain's balance sheet: <br> Unearned service revenue ( $\$ 12,000 \times 3 / 12$ ) ....... $\$ 3,000$ 

## Req. 2

## Squamish's income statement: <br> Consulting expense (\$12,000 $\times 9 / 12$ ).................. $\$ 9,000$

Squamish's balance sheet:
$\quad$ Prepaid consulting expense $(\$ 12,000 \times 3 / 12) \ldots . . \$ 3,000$

## (Millions)

Income statementService revenue (\$400-\$90)\$310
Balance sheet
Unearned service revenue ..... $\$ 90$
Req. 2
Income statement
Service revenue (\$80 + \$400 - \$90) ..... \$390
Balance sheet
Unearned service revenue ..... $\$ 90$

Service revenue is greater in (2) because Rogers began the year owing phone service to customers. With collections for the year and the amount of the ending liability unchanged, Rogers must have earned more revenue in situation 2 than in situation 1.

## Journal

Dec. 31 Revenue ..... 23,600
Other Revenue ..... 600
Retained Earnings ..... 24,200
31 Retained Earnings ..... 23,000
Cost of Services Sold ..... 11,600
Selling, General, andAdministrative Expense.6,900
Depreciation Expense ..... 4,100
Income Tax Expense ..... 400
31 Retained Earnings ..... 400
Dividends ..... 400

Net income for 2014 was $\$ 1,200$ thousand (\$24,200 $\$ 23,000$ ).

Retained Earnings

| Clo. Expenses | 23,000 | Dec. 31, 2013 | 1,900 |
| :--- | ---: | :--- | ---: |
| Clo. Dividends | 400 | Clo. Revenue | 24,200 |
|  |  | Dec. 31, 2014 | 2,700 |

Journal
DATE ACCOUNT TITLES AND EXPLANATION DEBIT CREDIT
Adjusting Entries
December 31 Unearned Service Revenue ..... 6,700
Service Revenue (\$19,500 - \$12,800) ..... 6,700
31 Salary Expense (\$4,900 - \$4,000) ..... 900
Salary Payable ..... 900
31 Rent Expense (\$1,400 - \$1,200) ..... 200
Prepaid Rent ..... 200
31 Depreciation Expense (\$300-\$0) ..... 300
Accumulated Depreciation ..... 300
31 Income Tax Expense (\$1,600 - \$0) ..... 1,600
Income Tax Payable ..... 1,600
Closing Entries
31 Service Revenue ..... 19,500
Retained Earnings ..... 19,500
31 Retained Earnings ..... 8,200
Salary Expense ..... 4,900
Rent Expense ..... 1,400
Amortization Expense ..... 300
Income Tax Expense ..... 1,600
31 Retained Earnings ..... 1,000
Dividends ..... 1,000
Yosaf Portraits Ltd.Balance Sheet
December 31, 2014
ASSETS
Current Assets:
Cash ..... \$10,200
Prepaid rent [\$1,100-(\$1,400 - \$1,200)] ..... 900
Total current assets. ..... 11,100
Capital Assets:
Equipment\$32,100
Less accumulated depreciation(\$3,800 + \$300)$(4,100)$28,000
Total assets ..... \$39,100
LIABILITIES
Current Liabilities:
Accounts payable ..... \$ 4,600
Salary payable (\$4,900 - \$4,000) ..... 900
Unearned service revenue
[\$8,400 - (\$19,500 - \$12,800)] ..... 1,700
Income tax payable ..... 1,600
Total current liabilities ..... 8,800
Note payable, long-term ..... 10,000
Total liabilities ..... 18,800
SHAREHOLDERS' EQUITY
Common shares ..... 8,700
Retained earnings (\$1,300 + \$19,500 - \$8,200 - \$1,000).. ..... 11,600
Total shareholders' equity. ..... 20,300
Total liabilities and shareholders' equity ..... \$39,100

Req. 2
Current ratio $=\frac{\text { Total current assets }}{\text { Total current liabilities }}=\frac{\$ 11,100}{\$ 8,800}=\frac{\begin{array}{c}\text { Current } \\ \text { Year }\end{array}}{1.26} \frac{\begin{array}{c}\text { Prior } \\ \text { Year }\end{array}}{1.55}$

The ability to pay current liabilities with current assets has deteriorated during 2014.

$$
\text { Debt ratio }=\frac{\text { Total liabilities }}{\text { Total assets }}=\frac{\$ 18,800}{\$ 39,100}=0.480 .45
$$

The overall ability to pay total liabilities has deteriorated slightly during 2014.

Req. 1

|  | 2014 |  | 2013 |  | 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current ratio | \$ 20 | 20 | \$ 15 | 188 | \$ 8 | 133 |
|  | \$ 10 | 2.0 | \$ 8 | 1.88 | \$ 6 | 1.33 |
| Debt ratio | \$ 20 | . 40 | \$ 20 | 0.35 | \$ 10 | 29 |
|  | \$ 50 | . 40 | \$ 57 | 35 | \$ 35 | . 29 |

Req. 2
The current ratio improved over the three years. This indicates that Le Gasse is able to pay its current liabilities with its current assets and that the financial position of the company has improved over the three years.

The debt ratio has deteriorated slightly over the last three years; however, it is still in a good range. As LeGasse is earning income, it will have the cashflow to pay its debt.

Reqs. 1, 3, 6, and 8

| Cash |  |  |  |  |  | Accounts Receivable |  |  |
| :--- | ---: | ---: | ---: | :--- | :--- | :--- | :--- | :--- |
| Jan. 2 | 5,000 | Jan. 2 | 500 |  | Jan. 18 | 1,700 | Jan. 28 | 600 |
| 9 | 800 | 3 | 3,000 |  | Bal. | 1,100 |  |  |
| 21 | 900 | 12 | 200 |  | Adj. | 1,000 |  |  |
| 28 | 600 | 26 | 900 |  | Bal. | 2,100 |  |  |
| Bal. | 1,700 |  |  |  |  |  |  |  |


| Supplies |  |  |  | Equipment |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Jan. 5 | 900 | Adj. | 600 | Jan. 3 | 3,000 |
| Bal. | 300 |  |  |  |  |


| Accumulated Depreciation - <br> Equipment |  | Furniture |  |
| :---: | :---: | :---: | :---: |
| Adj. $\quad 100$ |  | Jan. 4 | $\mathbf{6 , 0 0 0} \mid$ |

## Accumulated Depreciation -

Furniture
Accounts Payable
Adj. 200

| Accounts Payable |  |  |  |
| :--- | ---: | ---: | ---: |
| Jan. 26 | 900 | Jan. 4 | 6,000 |
|  |  | 5 | 900 |
|  | Bal. | 6,000 |  |

Reqs. 1, 3, 6, and 8
$\begin{array}{cl}\text { Salary Payable } \\ \text { |Adj. } & \mathbf{1 , 0 0 0}\end{array}$
Common Shares
Jan. 2 5,000
Dividends

| Jan. 31 | 1,000 | Clo. | 1,000 |
| :--- | ---: | ---: | :--- |


| Service Revenue |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  | Jan. 9 | 800 |
|  |  | 18 | 1,700 |
|  |  | Bal. | 2,500 |
|  |  | Adj. | 1,000 |
|  |  | Adj. | 300 |
| Clo. | 3,800 | Bal. | 3,800 |


| Rent Expense |  |  |
| :--- | :---: | ---: |
| Jan. 2 | 500 | Clo. |
|  |  | 500 |
| Salary Expense |  |  |
| Adj. | $\mathbf{1 , 0 0 0}$ | Clo. |


| Utilities Expense |  |  |
| :--- | :--- | :--- |
| Jan. 12 | 200 | Clo. |

Depreciation Expense Equipment

| Adj. | 100 | Clo. | 100 |
| :--- | :--- | :--- | :--- |

Depreciation Expense -
Furniture

| Adj. 200 | Clo. $\quad 200$ |
| :--- | :--- | :--- | :--- |

## January 2 through 18 entries are repeated from Solution to Exercise 2-25.

## Journal

DATE ACCOUNT TITLES AND EXPLANATION DEBIT CREDIT
Jan. 2 Cash ..... 5,000
Common shares ..... 5,000
2 Rent Expense
2 Rent Expense ..... 500 ..... 500
Cash
Cash ..... 500
3 Equipment
3 Equipment ..... 3,000 ..... 3,000 ..... 3,000
Cash
Cash ..... 3,000 ..... 3,000
4 Furniture
4 Furniture 6,000 6,000
Accounts Payable
Accounts Payable ..... 6,000 ..... 6,000
5 Supplies
5 Supplies ..... 900 ..... 900
Accounts Payable
Accounts Payable ..... 900 ..... 900
9 Cash
9 Cash ..... 800 ..... 800
Service Revenue
Service Revenue ..... 800 ..... 800
12 Utilities Expense
12 Utilities Expense ..... 200 ..... 200
Cash
Cash ..... 200 ..... 200
18 Accounts Receivable
18 Accounts Receivable ..... 1,700 ..... 1,700
Service Revenue
Service Revenue ..... 1,700 ..... 1,700
Jan. 21 Cash ..... 900
Unearned Service Revenue ..... 900
21 No entry; no transaction yet
26 Accounts Payable ..... 900
Cash ..... 900
28 Cash ..... 600
Accounts Receivable ..... 600
30 Dividends 1,000
Cash ..... 1,000

Reqs. 4 and 5
Web Marketing Services Inc.
Adjusted Trial Balance
January 31, 2014

| ACCOUNT TITLE | TRIAL BALANCE |  | ADJUSTMENTS |  | ADJUSTED TRIAL BALANCE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 1,700 |  |  |  | 1,700 |  |
| Accounts receivable | 1,100 |  | (a) 1,000 |  | 2,100 |  |
| Supplies | 900 |  |  | (c) 600 | 300 |  |
| Equipment | 3,000 |  |  |  | 3,000 |  |
| Accumulated dep'n. - equip. |  | - |  | (d1) 100 |  | 100 |
| Furniture | 6,000 |  |  |  | 6,000 |  |
| Accumulated dep'n. - furn. |  | - |  | (d2) 200 |  | 200 |
| Accounts payable |  | 6,000 |  |  |  | 6,000 |
| Salary payable |  | - |  | (e) 1,000 |  | 1,000 |
| Unearned service revenue |  | 900 | (b) 300 |  |  | 600 |
| Common shares |  | 5,000 |  |  |  | 5,000 |
| Retained earnings |  | - |  |  |  | - |
| Dividends | 1,000 |  |  |  | 1,000 |  |
| Service revenue |  | 2,500 |  | (a)1,000 <br> (b) 300 |  | 3,800 |
| Rent expense | 500 |  |  |  | 500 |  |
| Utilities expense | 200 |  |  |  | 200 |  |
| Salary expense |  |  | (e) 1,000 |  | 1,000 |  |
| Depreciation expense - equip. |  |  | (d1) 100 |  | 100 |  |
| Depreciation expense - furn. |  |  | (d2) 200 |  | 200 |  |
| Supplies expense |  |  | (c) 600 |  | 600 |  |
|  | $\underline{\underline{14,400}}$ | $\underline{\underline{14,400}}$ | 3,200 | 3,200 | $\underline{\underline{16,700}}$ | $\underline{\underline{16,700}}$ |

## Journal

|  | DATE | ACCOUNT TITLES AND EXPLANATION | DEBIT | CREDIT |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Adjusting Entries |  |  |
| (a) | Jan. 31 | Accounts Receivable........ | 1,000 |  |
|  |  | Service Revenue. |  | 1,000 |
| (b) | 31 | Unearned Service Revenue. | 300 |  |
|  |  | Service Revenue |  | 300 |
| (c) | 31 | Supplies Expense (\$900-\$300)........ | 600 |  |
|  |  | Supplies.................................. |  | 600 |
| (d1) | ) 31 | Depreciation Expense - Equipment | 100 |  |
|  |  | Accumulated Depreciation - Equip. |  | 100 |
| (d2) | ) 31 | Depreciation Expense - Furniture | 200 |  |
|  |  | Accumulated Depreciation - Furn. |  | 200 |
| (e) | 31 | Salary Expense | 1,000 |  |
|  |  | Salary Payable ........................... |  | 1,000 |


| Web Marketing Services Inc. Income Statement <br> For the Month Ended January 31, 2014 |  |
| :---: | :---: |
| Revenues: |  |
| Service revenue | \$3,800 |
| Expenses: |  |
| Salary expense | 1,000 |
| Supplies expense | 600 |
| Rent expense | 500 |
| Utilities expense | 200 |
| Depreciation expense - furniture | 200 |
| Depreciation expense - equipment | 100 |
| Total expenses | 2,600 |
| Net income | \$1,200 |
| Web Marketing Services Inc. Statement of Retained Earnings <br> For the Month Ended January 31, 2014 |  |
|  |  |
|  |  |
| Retained earnings, January 1, 2013 | \$ 0 |
| Add: Net income | 1,200 |
|  | 1,200 |
| Less: Dividends | $(1,000)$ |
| Retained earnings, January 31, 2014 | \$ 200 |

Web Marketing Services Ltd. Balance Sheet January 31, 2014

## ASSETS

Current assets:
Cash
Accounts receivable
Supplies
Total current assets
Capital assets:
Equipment $\quad \$ 3,000$
Less accum. dep'n. (100)
Furniture \$6,000 Less accum. dep'n. (200)

Total assets
\$ 1,700 2,100 300
4,100
\$12,800
Current liabilities:
Accounts payable $\$ \mathbf{6 , 0 0 0}$
Salary payable $\quad 1,000$
Unearned service revenue 600
Total current liabilities $\quad \overline{\mathbf{7 , 6 0 0}}$
SHAREHOLDERS' EQUITY
2,900 Common shares
Retained earnings
5,000
Total shareholders'
5,800 equity
Total liabilities and
shareholders' equity $\underline{\underline{\$ 12,800}}$

Req. 8

## Journal

DATE

## ACCOUNT TITLES AND EXPLANATION

DEBIT CREDIT
Closing Entries
Jan. 31 Service Revenue .................................... 3,800
Retained Earnings............................... 3,800

31 Retained Earnings .................................. 2,600
Rent Expense........................................ 500
Utilities Expense................................... 200
Salary Expense.................................... 1,000
Depreciation Expense - Equipment.. 100
Depreciation Expense - Furniture..... 200
Supplies Expense............................... 600
31 Retained Earnings .................................. 1,000
Dividends .............................................. 1,000

Req. 9
Current ratio $=\frac{\text { Total current assets }}{\text { Total current liabilities }}=\frac{\$ 4,100}{\$ 7,600}=0.54$

$$
\text { Debt ratio }=\frac{\text { Total liabilities }}{\text { Total assets }}=\frac{\$ 7,600}{\$ 12,800}=0.59
$$

The current ratio indicates a weak current financial position. The business has $\$ 0.54$ in current assets for every $\$ 1.00$ of current liabilities. It could possibly have trouble paying current liabilities with current assets. The debt ratio of 0.59 is low enough to suggest that, overall, the business should be able to pay its debts, as it is not financing its assets with high levels of debt.
(Dollar amounts in thousands of dollars)
December 31, 2013
Current $=\frac{\$ 1,700+\$ 5,600+\$ 800+\$ 1,800}{\$ 2,400+\$ 1,200+\$ 1,700}=\frac{\$ 9,900}{\$ 5,300}=1.868$
ratio

December 31, 2014
$\underset{\text { ratio }}{\text { Current }}=\frac{\$ 3,700^{1}+\$ 4,600^{2}+\$ 200^{3}+\$ 1,500^{4}}{\$ 900^{5}+\$ 1,200^{6}+\$ 2,500^{7}}=\frac{\$ 10,000}{\$ 4,600}=2.174$
Computations of December 31, 2014, balances:
${ }^{1}$ Cash $=\$ 1,700+\$ 7,500-\$ 5,000-\$ 500=\$ 3,700$
${ }^{2}$ Receivables $=\$ 5,600+\$ 6,500-\$ 7,500=\$ 4,600$
${ }^{3}$ Prepaid expenses $\mathbf{=} \mathbf{\$ 8 0 0} \mathbf{- \$ 6 0 0} \mathbf{= \$ 2 0 0}$
${ }^{4}$ Inventory $=\$ 1,800+\$ 3,500-\$ 3,800=\$ 1,500$
${ }^{5}$ Accounts payable $=\$ 2,400+\$ 3,500-\$ 5,000=\$ 900$
${ }^{6}$ Unearned revenue $=\mathbf{\$ 1 , 2 0 0}$
${ }^{7}$ Accrued expenses payable $=\$ 1,700+\$ 1,300-\$ 500=\$ 2,500$
Conclusion: The current ratio improved during 2014.
a. Net income: Revenues:Service

$$
(\$ 155,000+\$ 1,000+\$ 2,000) \ldots . . \quad \$ 158,000
$$Expenses:Salary (\$32,000 + \$3,000)......... \$ 35,000Depreciation - building............. 2,000

Supplies ..... 3,000
Insurance ..... 1,000
Advertising ..... 7,000
Utilities ..... 2,000
Net income \$108,00050,000
b. Total assets: Cash\$ 4,000Accounts receivable(\$7,000 + \$2,000).................... 9,000
Supplies (\$4,000-\$3,000) ..... 1,000
Prepaid insurance
(\$3,000 - \$1,000) ..... 2,000
Building \$107,000
Less: Accum. Dep'n.$(\$ 14,000+\$ 2,000) \ldots \ldots \ldots \ldots \ldots . . . . . . . .$.
Land ..... 51,000
Total assets \$158,000
c. Total
liabilities: Accounts payable ............................. \$ 6,000
Salary payable.................................. 3,000
Unearned service revenue (\$5,000-\$1,000)...................... 4, 4,000
Total liabilities .................................. \$ 13,000
d. Total shareholders'
equity: Common shares............................... \$ 10,000
Retained earnings, beginning.......... 43,000
Add: Net income for the year.......... 108,000 161,000
Less: Dividends during the year...... $(16,000)$
Total shareholders' equity................ $\underline{\underline{\$ 145,000}}$
e. Total assets = Total liabilities + Total shareholders' equity
$\$ 158,000=\$ 13,000+\$ 145,000$

## Quiz

| Q3-36 | b) |
| :--- | :--- |
| Q3-37 | b) |
| Q3-38 | a) |
| Q3-39 | b) |
| Q3-40 | d) |
| Q3-41 | d) |
| Q3-42 | c) |
| Q3-43 | c) |
| Q3-44 | c) |
| Q3-45 | d) |
| Q3-46 | b) |
| Q3-47 | c) |
| Q3-48 | a) |
| Q3-49 | d) |
| Q3-50 | c) |

## Problems

## Group A

(15-20 min.) P 3-51A

## (All amounts in millions)

## 1. $\mathbf{\$ 3 5}-\mathbf{\$ 8}=\mathbf{\$ 2 7}$

2. Revenues ..... \$ 35
Expenses ..... (27)
Net income ..... \$8
3. Beginning receivables ..... \$ 4
Add: Revenues ..... 35
Less: Collections ..... (33)
Ending receivables ..... \$ 6
Balance sheet
ASSETS Current assets:
Receivables ..... \$ 6

## (All amounts in millions)

4. Beginning accounts payable\$ 9Add: Expenses ..... 27
Less: Payments (\$27 + \$1) ..... (28)
Ending accounts payable ..... $\$ \quad 8$
Balance sheet
LIABILITIES
Current liabilities:
Accounts payable ..... \$ 8
(20-30 min.) P 3-52A
Req. 1
Prairies Consultants Inc.
Amount of Revenue (Expense) for August 2014

| Date |  |  | Cash Basis |  | Accrual Basis |
| :---: | :---: | :---: | :---: | :---: | :---: |
| August | 1 | Expense | \$(1,000) |  | \$ 0 |
|  |  | Expense | (800) | Expense | (30) |
|  | 5 | Revenue | 900 | Revenue | 900 |
|  | 8 | Expense | (300) | Expense | (300) |
|  | 11 |  | 0 | Revenue | 3,000 |
|  | 19 |  | 0 | Expense | (30) |
|  | 24 | Revenue | 3,000 |  | 0 |
|  | 26 | Expense | $(1,600)$ |  | 0 |
|  | 29 | Expense | (900) | Expense | (900) |
|  | 31 |  | 0 | Expense | (200)* |
|  | 31 |  | 0 | Revenue | 800 |
| * $\$ 1,000 \div 5=200$ |  |  |  |  |  |

Req. 2
Income (loss)
before tax $\underline{\underline{\$(700)}}$ before tax $\underline{\underline{\$ 3,240}}$

Req. 3
The accrual-basis accounting for net income is preferable because it accounts for revenues and expenses when they occur (earned or incurred), not when they are received or paid in cash. For example, on August 11, 2014, the company earned $\$ 3,000$ of revenue and increased its wealth as a result. The accrual basis records this revenue, but the cash basis ignores it. On August 24, the business collected the receivable that was created by the revenue earned on account at August 11. The accrual basis records no revenue on August 24 because the company's increase in wealth occurred back on August 11. The cash basis waits until cash is received, on August 24, to record the revenue. The example in Req. 2 indicates that income is understated on the cash basis method.

TO: New Employee

## FROM: Student Name

The cash basis of accounting regards all cash receipts as revenues and all cash payments as expenses. The accrual basis records revenues as they are earned and expenses as they are incurred, not when cash is received or paid. There is a difference in the timing of the recognition of revenues and expenses using the cash basis and the accrual basis. Under the accrual basis, revenues are recorded when revenue is earned and the amount to record (cash value transferred to customer). Expenses are recorded based on the cost of assets used up and liabilities created in the earning of revenue.

Note: Student responses may vary.

## Journal

DATE ACCOUNT TITLES AND EXPLANATION DEBIT2014
Dec. 31 a. Insurance Expense ..... 3,100*
Prepaid Insurance ..... 3,100
To record insurance expense.
31 b. Salary Expense $(\$ 6,000 \times 3 / 5)$.... 3,600 Salary Payable ..... 3,600
To accrue salary expense.
31 c. Interest Receivable ..... 500
Interest Revenue ..... 500
To accrue interest revenue.
31 d. Supplies Expense ..... 6,600***
Supplies ..... 6,600
To record supplies expense.
31 e. Unearned Service Revenue( $\$ 12,000 \times 1 / 3$ )............................... 4,000
Service RevenueTo record unearned servicerevenue that was earned duringthe year.

| Cost of asset Cost of asset <br> available  <br> during the period on hand at the <br> end of the period | Cost of asset used (expense) during the period |
| :---: | :---: |
| $(\$ 400+\$ 3,600)$ <br> $\$ 4,000$$\quad-\quad \$ 900^{* *}$ | \$3,100 |
| ** $\$ 3,600 \times 3 / 12=\$ 900$ asset at December 31, 2012 |  |
| $\begin{gathered} \left.* * * \quad \begin{array}{c} (\$ 2,600 \\ \$ 8,700 \end{array} \$ 6,100\right) \end{gathered}$ | \$6,600 |
| Journal |  |
| DATE ACCOUNT TITLES AND EXPLANATION | DEBIT CREDIT |
| 2014 |  |
| Dec. 31 f. Depreciation Expense - Office |  |
| Furniture ............................................ | 1,000 |
| Depreciation Expense - Equipment. Accumulated Depreciation - | 2,700 |
| Office Furniture ........................ | 1,000 |
| Accumulated Depreciation - |  |
| Equipment $\qquad$ <br> To record depreciation expense. | 2,700 |

Req. 1
The Rock Industries Adjusted Trial Balance

January 31, 2014

| ACCOUNT TITLE | TRIAL BALANCE |  | ADJUSTMENTS |  | ADJUSTED TRIAL BALANCE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 8,000 |  |  |  | 8,000 |  |
| Accounts receivable | 10,000 |  | (a) 2,000 |  | 12,000 |  |
| Prepaid rent | 3,000 |  |  | (b) 1,000* | 2,000 |  |
| Supplies | 2,000 |  |  | (c) 2,000 |  |  |
| Furniture | 36,000 |  |  |  | 36,000 |  |
| Accumulated depreciation |  | 3,000 |  | (d) 1,000** |  | 4,000 |
| Accounts payable |  | 10,000 |  |  |  | 10,000 |
| Salary payable |  |  |  | (e) 3,000*** |  | 3,000 |
| Common shares |  | 26,000 |  |  |  | 26,000 |
| Retained earnings |  | 13,000 |  |  |  | 13,000 |
| Dividends | 4,000 |  |  |  | 4,000 |  |
| Service revenue |  | 14,000 |  | (a) 2,000 |  | 16,000 |
| Salary expense | 2,000 |  | (e) 3,000*** |  | 5,000 |  |
| Rent expense |  |  | (b) 1,000* |  | 1,000 |  |
| Utilities expense | 1,000 |  |  |  | 1,000 |  |
| Depreciation expense |  |  | (d) 1,000** |  | 1,000 |  |
| Supplies expense |  |  | (c) 2,000 |  | 2,000 |  |
|  | $\underline{\underline{66,000}}$ | $\underline{\underline{66,000}}$ | $\underline{9,000}$ | 9,000 | $\underline{\underline{72,000}}$ | $\underline{\underline{72,000}}$ |

[^0]The Rock Industries Ltd. Income Statement
For the Month Ended January 31, 2014

## Revenues:

Service revenue \$16,000 Expenses:

Salary expense
Supplies expense
\$5,000
2,000
Rent expense
1,000
Utilities expense
1,000
Depreciation expense
1,000
Total expenses
Net income

10,000
\$ 6,000

> The Rock Industries Ltd. Statement of Retained Earnings

For the Month Ended January 31, 2014
Retained earnings, December 31, 2013 \$13,000
Add: Net income for the month $\quad \frac{6,000}{19,000} \leftarrow$

Less: Dividends $\quad(4,000)$
Retained earnings, January 31, $2014 \quad \underline{\underline{\$ 15,000}}$

## (continued) P 3-55A

Req. 2

## The Rock Industries Ltd. <br> Balance Sheet <br> January 31, 2014

## ASSETS

Current assets:
Cash
Accounts receivable
Prepaid rent
Total current assets
Furniture $\quad \$ 36,000$
Less: Accum. dep'n. $(4,000)$

Total assets
$\underline{\underline{\$ 54,000}}$
Current liabilities:

| $\$ 8,000$ | Accounts payable | $\$ 10,000$ |
| ---: | :---: | ---: |
| 12,000 | Salary payable | 3,000 |
| $\mathbf{2 , 0 0 0}$ | Total current liabilities | $\mathbf{1 3 , 0 0 0}$ |
| 2,000 |  |  |
|  | SHAREHOLDERS' | EQUITY |

Common shares 26,000
32,000 Retained earnings $15,000 \longleftarrow$
Total shareholders' equity $\quad \mathbf{4 1 , 0 0 0}$
Total liabilities and
shareholders' equity
\$54,000

## Journal

DATE

## ACCOUNT TITLES AND EXPLANATION

DEBIT CREDIT
2014
April $30 \begin{gathered}\text { Accounts Receivable (\$6, } 800-\ldots . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . ~\end{gathered} 500$
Rental Revenue ........ 500
To accrue rental revenue.
30 Interest Receivable (\$300-\$0).................. 300300
To accrue interest revenue.
30 Supplies Expense (\$700-\$0) .................. 700
Supplies (\$900-\$200)......................... 700
To record supplies expense.
$\begin{array}{rl}30 \text { Insurance Expense }(\$ 1,700-\$ 0) \ldots . . . . . . . . . . ~ & 1,700 \\ \text { Prepaid Insurance }(\$ 2,400-\$ 700) & 1,700\end{array}$
To record insurance expense.
$\begin{array}{lll}30 \text { Depreciation Expense }(\$ 2,200-\$ 0) \\ \text { Accumulated Depreciation } & 2,200 \\ (\$ 18,200-\$ 16,000) . . . . . . . . . . . . . . . . . . . . . . . . . . . . ~ & 2,200\end{array}$
To record depreciation expense.
30 Wages Expense (\$2,000-\$1,600)............ 400
Wages Payable (\$400-\$0)
400
To accrue wages expense.
30 Unearned Rental Revenue (\$600-\$100) 500
Rental Revenue ....................................
500
To record unearned rental revenue that was earned during the period.

## (continued) P 3-56A

Req. 2
Total assets $=\$ 68,600(\$ 8,300+\$ 6,800+\$ 300+\$ 4,100+$
$\$ 200+\$ 700+\$ 66,400-\$ 18,200)$

Total liabilities $=\$ 7,400(\$ 6,900+\$ 400+\$ 100)$
Total equity $=\underset{\$ 3,600)}{\$ 61,200}\left(\$ 18,000+\$ 42,700+\$ 4,100^{*}-\right.$
Net income* $=\$ 4,100(\$ 10,900+\$ 300-\$ 2,000-\$ 1,700-$ \$2,200 - \$300 - \$700 - \$200)
Assets $\quad=$ Liabilities + Shareholders' Equity
\$68,600 = $\mathbf{~ 7 , 4 0 0 ~ + ~ \$ 6 1 , 2 0 0 ~}$


## (continued) P 3-57A

Req. 1

> Marshall Ltd.
> Balance Sheet December 31, 2014

## ASSETS

Cash
Accounts receivable
Supplies
Prepaid rent
$\begin{array}{cr}\text { Equipment } & \$ 37,100 \\ \text { Less: Accum. } & \\ \text { dep'n. } & \underline{(4,300)}\end{array}$

Total assets

LIABILITIES
\$ 1,400 Accounts payable \$ 3,700 8,900 Interest payable 800
2,300 Unearned service revenue 600 1,600 Income tax payable 2,100 Note payable $\quad \underline{18,600}$
Total Liabilities $\quad \mathbf{2 5 , 8 0 0}$
32,800 SHAREHOLDERS' EQUITY Common shares $\quad 5,000$
Retained earnings $\quad \underline{16,200}$
Total shareholders' equity $\underline{\underline{21,200}}$
Total liabilities and
shareholders' equity $\$ 47,000$

Req. 2

$$
\text { Debt ratio: } \frac{\$ 25,800}{\$ 47,000}=0.549
$$

Marshall Ltd. is in violation of its debt agreement, which requires the company to maintain a debt ratio no higher than 0.50 .

To avoid this difficult situation, the company could have paid out less in dividends. By decreasing dividends by $\$ 4,600$, the company could have kept assets high enough to maintain a debt ratio of 0.50 , as required. Or, the company could have borrowed less or could have paid off a liability.

$$
\text { Debt ratio: } \frac{\$ 25,800}{\text { Assets }}=0.50
$$

To achieve a debt ratio of 0.50 assets need to be

$$
\frac{\$ 25,800}{0.50}=\$ 51,600
$$

$\$ 51,600-47,000=\$ 4,600$, the asset value required to meet debt ratio requirements with liabilities $=\mathbf{\$ 2 5 , 8 0 0}$.

Req. 1

## Journal

DATE ACCOUNT TITLES AND EXPLANATION2014
Closing Entries
March 31 Service Revenue ..... 94,100
Retained Earnings ..... 94,100
31 Retained Earnings ..... 35,800
Salary Expense ..... 17,800
Supplies Expense. ..... 4,600
Depreciation Expense ..... 1,900
Advertising Expense ..... 10,900
Insurance Expense ..... 600
31 Retained Earnings ..... 31,200Dividends31,200
Req. 2
Retained Earnings
March 31, 2014 Expenses 35,800 March 31, 2013 Bal. ..... 20,200
March 31, 2014 Dividends 31,200 March 31, 2014 Revenues ..... 94,100
March 31, 2014 Bal. ..... 47,300
Net Income = Revenues - Expenses
= \$94,100 - \$35,800
= \$58,300
Ending Balance of Retained Earnings $=\mathbf{\$ 4 7 , 3 0 0}$

# (continued) P 3-58A 

Req. 3
Retained earnings increased during the year because net income of $\$ 58,300(\$ 94,100-\$ 35,800)$ exceeded dividends of \$31,200.

Req. 1
Marciano Ltd.
Balance Sheet
March 31, 2014

## ASSETS

## Current assets:

| Cash | $\$ 7,500$ |
| :--- | ---: |
| Accounts receivable | 16,500 |
| Prepaid expenses | 5,300 |
| Supplies | 3,800 |
| Total current assets | 33,100 |

Capital assets:
Equipment \$43,200
Less accumulated depreciation $\quad \mathbf{( 7 , 1 0 0 )}$
36,100
Other assets
14,100
Total assets
\$83,300

## Current liabilities:

Current portion of note payable \$ 800
Accounts payable 14,700
Salary payable $\quad 2,400$
Unearned service revenue
Total current liabilities
2,800
20,700
Note payable, long-term
Total liabilities
6,200
SHAREHOLDERS' EQUITY
Common shares 9,100
Retained earnings 47,300*
Total shareholders' equity
56,400
Total liabilities and shareholders' equity
\$83,300

[^1]Req. 2

$\underset{\text { ratio }}{\text { Current }}=\frac{$|  Total current  |
| :---: |
|  assets  |}{|  Total current  |
| :---: |
|  liabilities  |}$=\frac{\underline{2014}}{\underline{2013}}$| $\$ 20,700$ |
| :---: | :---: | :---: |$=1.601 .30$

Debt ratio $=\frac{\text { Total liabilities }}{\text { Total assets }}=\frac{\$ 26,900}{\$ 83,300}=0.320 .30$

Marciano Ltd.'s debt position is strong based on both the current ratio of 1.60 and debt ratio of 0.32 . Both are better than the norm for successful companies. A comparison with ratios in 2013 indicates the current ratio has improved and the debt ratio has had a slight deterioration, although it still is in the strong range.

## P 3-60A

Req. 1
2014

| Total current assets |
| :--- |
| Current <br> ratio$=\frac{11}{\text { Total current liabilities }}=\frac{1013}{6.5}=1.69$ |
| $=\frac{6.0}{5.5}=1.09$ |

Req. 2
$\begin{aligned} & \text { Debt } \\ & \text { ratio }\end{aligned}=\frac{\text { Total liabilities }}{\text { Total assets }}=\frac{15.5}{27.0}=0.574=\frac{10.5}{15.5}=0.677=\frac{7.0}{7.0}=1.00$

Req. 3
The current ratio has improved over the 3 years (some deterioration in 2013 was reversed in 2014). This means that Ojibway Inc. had sufficient cash to pay its accounts payable and salaries payable every year. In 2014, the current ratio is very good and indicates that Ojibway can pay its debts.

The debt ratio has improved over the 3 years. In 2012, Ojibway financed $100 \%$ of its assets with debt.At December 31,2014 , only $57 \%$ of the assets were financed. This ratio is still high if the company needs to borrow in order to finance more equipment or expand their office space.

## Problems

Group B
(All amounts in millions)

1. Revenue - Expenses = Income Revenue - Income = Expenses \$19-\$4 = \$15
2. Revenues ..... \$19
Expenses ..... (15)
Net income ..... $\$ 4$
3. Beginning receivables ..... \$ 6
Add: Revenue ..... 19
Less: Collections ..... (20)
Ending receivables ..... \$5
Balance sheet ASSETS
Current assets:Receivables\$5(15-20 min.) P 3-61B

# (continued) P 3-61B 

## (All amounts in millions)

## 4. Beginning accounts payable

Add: Expenses ..... 15
Less: Payments ..... (18)
Ending accounts payable ..... \$6\$ 9
Balance sheet
LIABILITIESCurrent liabilities:Accounts payable \$6

Req. 1

| Fred's Catering Ltd. <br> Amount of Revenue (Expense) for May 2014 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Date | Cash Basis |  |  | Accrual Basis |
| May | Revenue | \$ 800 |  | \$ 0 |
|  | Expense | (700) | Expense | (700) |
|  | Revenue | 2,000 | Revenue | 2,000 |
|  | Expense | $(1,800)$ |  | 0 |
|  |  | 0 | Revenue | 700 |
|  |  | 0 | Expense | (900) |
|  | Expense | $(3,000)$ |  | 0 |
| Req. 2 | Income (loss) |  | Income before |  |
|  | before tax | \$(2,700) | tax | \$1,100 |

Req. 3
The accrual basis better measures net income. For example, the accrual basis accounts for the rent prepayment on May 31 as an asset because prepaid rent gives the business future use of the building for two months. The cash basis ignores the future benefit (asset nature) of the prepayment and accounts for the prepayment as an expense. The accrual basis records revenue as it is earned and matches expenses incurred to earn the revenue and thus the appropriate income is reported.

TO: New Employee

## FROM: Student Name, Controller

At the end of the period, we must make an adjusting entry for accrued utility expense to include among the expenses all our utility expense of the period. Our utility expense includes both the amounts we have paid and the amounts we have used, but which we have not yet paid. The unpaid utility expense is our liability to our service provider. If we fail to make this adjustment, we understate both expense and liabilities. As a result we would overstate net income and owners' equity on our financial statements.

Note: Student responses may vary.

## Journal

DATE ACCOUNT TITLES AND EXPLANATION DEBIT CREDIT
2014
Dec. 31 a. Salary Expense $(\$ 5,000 \times 2 / 5)$ ..... 2,000
Salary Payable. ..... 2,000
To accrue salary expense.
31 b. Interest Receivable ..... 1,100
Interest Revenue ..... 1,100
To accrue interest revenue.
31 c. Supplies Expense ..... 11,400*
Supplies ..... 11,400
To record supplies expense.
31 d. Unearned Service Revenue ( $\$ 20,000 \times 3 / 4$ ) ..... 15,000
Service Revenue ..... 15,000
To record unearned servicerevenue that was earned duringthe period.
*See next page.

# (continued) P 3-64B 

## Journal

DATE ACCOUNT TITLES AND EXPLANATION $\quad$ DEBIT CREDIT

Dec. 31 e. Depreciation Expense -
Computer Equipment ................... 6,300
Depreciation Expense - Building .... 3,700
Accumulated Depreciation Computer Equipment ........... 6,300
Accumulated Depreciation Building.

3,700
To record depreciation expense.

> 31 f. Insurance Expense ......................................2,700** Prepaid Insurance.............. To record insurance expense.

| Cost of asset <br> available <br> during the period | Cost of asset <br> on hand at the <br> end of the period | $=$Cost of asset <br> used (expense) <br> during the period |  |  |
| :---: | :---: | :---: | :---: | :---: |
| $*$ | $(\$ 1,800+\$ 12,500)$ <br> $\$ 14,300$ | - | $\$ 2,900$ |  |
| $* *$ | $(\$ 1,800+\$ 3,600)$ <br> $\$ 5,400$ | - | $\$ 2,700 * * *$ |  |
|  |  |  | $\$ 11,400$ |  |

*** $\quad \$ 3,600 \times 9 / 12=\$ 2,700$ asset at December 31

Req. 1
Creative Advertising Ltd.
Adjusted Trial Balance
October 31, 2014

| ACCOUNT TITLE | TRIAL BALANCE DEBIT CREDIT |  | ADJUSTMENTS |  | ADJUSTED TRIAL BALANCE DEBIT CREDIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 16,300 |  |  |  | 16,300 |  |
| Accounts receivable | 7,000 |  | (a) 2,900 |  | 9,900 |  |
| Prepaid rent | 4,000 |  |  | (b) 1,000* | 3,000 |  |
| Supplies | 600 |  |  | (c) 200 | 400 |  |
| Computers | 36,000 |  |  |  | 36,000 |  |
| Accumulated depreciation |  | 3,000 |  | (d) 1,000** |  | 4,000 |
| Accounts payable |  | 8,800 |  |  |  | 8,800 |
| Salary payable |  |  |  | (e) 1,600*** |  | 1,600 |
| Common shares |  | 15,000 |  |  |  | 15,000 |
| Retained earnings |  | 21,000 |  |  |  | 21,000 |
| Dividends | 4,600 |  |  |  | 4,600 |  |
| Advertising revenue |  | 25,400 |  | (a) 2,900 |  | 28,300 |
| Salary expense | 4,400 |  | (e) 1,600*** |  | 6,000 |  |
| Rent expense |  |  | (b) 1,000* |  | 1,000 |  |
| Utilities expense | 300 |  |  |  | 300 |  |
| Depreciation expense |  |  | (d) 1,000** |  | 1,000 |  |
| Supplies expense |  |  | (c) 200 |  | 200 |  |
|  | $\underline{\underline{73,200}}$ | $\underline{\underline{73,200}}$ | $\underline{\underline{6,700}}$ | $\underline{6,700}$ | $\underline{\underline{78,700}}$ | $\underline{\underline{78,700}}$ |

[^2]Creative Advertising Ltd. Income Statement For the Month Ended October 31, 2014

| Revenues: |  |  |
| :--- | ---: | ---: |
| $\quad$ Design revenue |  |  |
| Expenses: | $\$ 6,000$ |  |
| $\quad$ Salary expense | 1,000 |  |
| Rent expense | 1,000 |  |
| Depreciation expense | 300 |  |
| Utilities expense | 200 |  |
| Supplies expense |  | $\underline{8,500}$ |
| Total expenses |  | $\underline{\$ 19,800}$ |

Net income

| Creative Advertising Ltd. Statement of Retained Earnings |  |  |
| :---: | :---: | :---: |
|  |  |  |
| Retained earnings, September 30, 2013 |  | \$21,000 |
| Add: | Net income | 19,800 |
|  |  | 40,800 |
|  | Dividends | $(4,600)$ |
| Retain | ned earnings, October 31, 2014 | \$36,200 |

## (continued) P 3-65B

Req. 2
Creative Advertising Ltd. Balance Sheet
October 31, 2014

## ASSETS

Current assets:
Cash
Accounts receivable
Prepaid rent
Supplies
Total current assets
Computers \$36,000
Less: Accum. amort. $\xrightarrow[(4,000)]{ }$

Total assets

LIABILITIES
Current liabilities:
\$16,300 Accounts payable \$ 8,800
9,900 Salary payable $\quad 1,600$
3,000 Total current liabilities $\quad 10,400$
400
29,600
SHAREHOLDERS' EQUITY

$$
\text { Common shares } \quad 15,000
$$

32,000 Retained earnings $\quad 36,200 \longleftarrow$
Total shareholders' equity $\quad 51,200$
Total liabilities and
\$61,600 shareholders' equity \$61,600

Req. 3
a. Creative Advertising's net income exceeded dividends for the month. Continuation of this trend will increase both the assets and the shareholders' equity (retained earnings) of the business, as follows:

$$
\begin{array}{ccccc}
\text { Assets } & = & \text { Liabilities } & + & \text { Shareholders' }  \tag{Equity}\\
\uparrow & = & 0 & + & \uparrow
\end{array}
$$

b. This trend will make it easier to borrow because more and more assets will be available for the business to pay debts as they come due.
c. Current ratio $=\mathbf{\$ 2 9 , 6 0 0} / \mathbf{1 0 , 4 0 0}=\mathbf{2 . 8 5}$

The current ratio is strong. It does not appear that the business will need to borrow. The cash position of $\$ 16,300$ will cover all the current liabilities.

Req. 1

## Journal

| DATE ACCOUNT TITLES AND EXPLANATION | DEBIT | CREDIT |
| :--- | :--- | :--- | :--- |
| 2014 |  |  |

Dec. 31 Accounts Receivable (\$12,400 - \$11,200) ..... 1,200Commission Revenue1,200
To accrue commission revenue.
31 Supplies Expense (\$300-\$0) ..... 300
Supplies (\$1,000-\$700) ..... 300
To record supplies expense.
31 Insurance Expense (\$1,700 - \$0) ..... 1,700Prepaid Insurance (\$2,600 - \$900) .................. 1,700
To record insurance expense.
31 Depreciation Expense (\$1,100 - \$0) ..... 1,100
Accumulated Depreciation (\$9,300-\$8,200) ..... 1,100
To record depreciation expense.
31 Salary Expense (\$27,500 - \$26,600) ..... 900
Salary Payable (\$900 - \$0) ..... 900
To accrue salary expense.
31 Interest Expense (\$1,200 - \$800) ..... 400
Interest Payable (\$400 - \$0) ..... 400
To accrue interest expense.
31 Unearned Commission Revenue (\$1,500-\$1,100) ..... 400
Commission Revenue ..... 400
To record unearned commission revenuethat was earned during the period.

## (continued) P 3-66B

Req. 2
Total assets $\quad=\quad \$ 30,400(\$ 4,100+\$ 12,400+\$ 700+$
$\begin{aligned} \text { Total liabilities }= & \begin{array}{c}\$ 14,700(\$ 6,300+\$ 900+\$ 400+ \\ \$ 6,000+\$ 1,100)\end{array} \\ \text { Total equity } & =\begin{array}{l}\$ 15,700\left(\$ 5,000+\$ 3,500+\$ 25,500^{* * * ~-~}\right. \\ \$ 18,300)\end{array}\end{aligned}$
***Net income $=\$ 25,500(\$ 74,400-\$ 1,100-\$ 300-\$ 4,900-$ \$27,500-\$12,200 - \$1,200 - \$1,700)

Assets $=$ Liabilities + Shareholders' Equity
$\$ 30,400=\$ 14,700 \quad+\quad \$ 15,700$

Reid and Campbell Ltd. Income Statement For the Year Ended December 31, 2014
Revenues:

Sales
\$165,900
Expenses:
Salary expense
\$44,000
Rent expense
Depreciation expense Interest expense Income before tax Income tax expense Net income

12,000
11,300
1,200 68,500 97,400
18,800
\$78,600

# Reid and Campbell Ltd. Statement of Retained Earnings For the Year Ended December 31, 2014 

 Retained earnings, December 31, 2013 \$ 20,300 Add: Net income78,600 98,900
Less: Dividends
$(48,000)$
Retained earnings, December 31, $2014 \$$ \$50,900

Req. 1
Reid and Campbell Ltd. Balance Sheet December 31, 2014

| ASSETS |  | LIABILITIES |  |
| :---: | :---: | :---: | :---: |
| Cash | \$ 11,600 | Accounts payable | \$ 3,600 |
| Accounts receivable | 41,400 | Deposits | 4,500 |
| Prepaid rent | 1,300 | Interest payable | 2,100 |
|  |  | Salary payable | 900 |
| Store furnishing \$67,600 Less: Accum. dep'n. <br> $(12,900)$ |  | Income tax payable | 8,800 |
|  |  | Note payable | 26,200 |
|  | 54,700 | Total liabilities | 46,100 |
|  |  | SHAREHOLDERS' EQ | UITY |
|  |  | Common shares | 12,000 |
|  |  | Retained earnings | 50,900 |
|  |  | Total shareholders' | 62,900 |
|  |  | equity |  |
|  |  | Total liabilities and |  |
| Total assets | \$109,000 | shareholders' equity | \$109,000 |

## (continued) P 3-67B

Req. 2

$$
\text { Debt ratio: } \frac{\$ 46,100}{\$ 109,000}=0.42
$$

Reid and Campbell's debt ratio is low, which indicates a strong financial position. This ratio indicates the company will have no difficulty paying its debt.

## (20 min.) P 3-68B

Req. 1

## Journal

DATE ACCOUNT TITLES AND EXPLANATION DEBIT CREDIT
2014
Closing Entries
Dec. 31 Service Revenue ..... 93,500
Retained Earnings ..... 93,500
31 Retained Earnings ..... 34,600
Salary Expense ..... 24,600
Supplies Expense ..... 5,700
Advertising Expense ..... 2,200
Depreciation Expense ..... 1,300
Interest Expense ..... 800
31 Retained Earnings ..... 47,400
Dividends ..... 47,400

Req. 2

## Retained Earnings

Dec. 31, 2014 Expenses 34,600 Dec. 31, 2013 Bal. 5,300
Dec. 31, 2014 Dividends 47,400 Dec. 31, 2014 Revenues 93,500
Dec. 31, 2014 Bal. 16,800
Net Income $=$ Revenues - Expenses
$=\$ 93,500 \quad-\quad \$ 34,600$
$=\$ 58,900$
Ending Balance of Retained Earnings $=\mathbf{\$ 1 6 , 8 0 0}$
Req. 3
Retained Earnings increased during the year because net income of $\$ 58,900(\$ 93,500-\$ 34,600)$ exceeded dividends of \$47,400.
For You eTravel Inc.Balance SheetDecember 31, 2014ASSETS
Current assets:
Cash ..... \$ 7,300
Accounts receivable ..... 6,600
Supplies ..... 7,700
Total current assets ..... 21,600
Capital assets:
Furniture ..... \$41,400
Less accumulated depreciation. ..... $(11,600)$ ..... 29,800
Other assets ..... 3,600
Total assets \$55,000LIABILITIES
Current liabilities:
Accounts payable ..... \$ 5,100
Salary payable ..... 3,900
Unearned service revenue ..... 3,600
Total current liabilities ..... 12,600
Note payable, long-term ..... 10,600
Total liabilities23,200
SHAREHOLDERS' EQUITY
Common shares ..... 15,000
Retained earnings ..... 16,800*
Total shareholders' equity ..... 31,800
Total liabilities and shareholders' equity \$55,000

Req. 1
$\begin{array}{lr}\text { *Computation: (see P3-68B, Req. 1) } & \\ \text { Retained earnings, December 31, 2013 .......... } & \$ 5,300 \\ \text { Add: Net income (\$93,500 - } \$ 34,600 \text { ) } & \underline{58,900} \\ & 64,200 \\ \text { Less: Dividends.............................................. } & \underline{(47,400)} \\ \text { Retained earnings, December 31, } 2014 . . . . . & \underline{\$ 16,800}\end{array}$

Req. 2
Current ratio $=\frac{\text { Total current assets }}{\text { Total current liabilities }}=\frac{\$ 21,600}{\$ 12,600}=\frac{2014}{1.71} \frac{2013}{1.50}$

The ability to pay current liabilities with current assets improved during 2014.

$$
\text { Debt ratio }=\frac{\text { Total liabilities }}{\text { Total assets }}=\frac{\$ 23,200}{\$ 55,000}=0.420 .45
$$

The overall ability to pay total liabilities was greater in 2014than it was in 2013.

Overall the company's debt position is strong with current and debt ratios better than the norm.

Req. 1

| 2014 |
| :--- |
| Current |
| ratio |$=\frac{2013}{\text { Total current assets }}=\frac{17}{12.5}=1.36=\frac{12}{11}=1.09=\frac{10}{9.5}=1.05$

Req. 2

$$
\begin{aligned}
& \text { Debt } \\
& \text { ratio }
\end{aligned}=\frac{\text { Total liabilities }}{\text { Total assets }}=\frac{24.5}{36}=0.681=\frac{17}{24.5}=0.694=\frac{15}{16}=0.938
$$

## Req. 3

The current ratio has improved over the 3 years (some deterioration in 2013 was reversed in 2014). This means the company had sufficient cash to pay its accounts payable and salaries payable every year. In 2014, the current ratio is very good and indicates that the company can pay its debts.

The debt ratio has improved over the 3 years. In 2012, the company financed almost $100 \%$ of its assets with debt.At December 31, 2014, only $68 \%$ of the assets were financed. This ratio is still high if the company needs to borrow in order to finance more equipment or expand their office space.

## Decision Cases

## (25 min.) Decision Case 1

## Req. 1 Unadjusted trial balance:

Cash ..... \$ 6,000
Accounts receivable ..... 2,200
Supplies ..... 800
Prepaid rent ..... 12,000
Land ..... 41,000
Accounts payable ..... \$10,000
Salary payable ..... 0
Unearned service revenue ..... 1,500
Note payable, due in three years ..... 25,400
Common shares ..... 15,000
Retained earnings ..... 7,300
Service revenue ..... 9,100
Salary expense ..... 3,400
Rent expense ..... 0
Advertising expense ..... 900
Supplies expense $\begin{array}{r}\mathbf{0} \\ \$ 66,300 \\ \hline\end{array}$\$68,300\$2,000out of balance

## (continued) Decision Case 1

## Req. 2 Adjusted trial balance:

Cash ..... \$ 6,000
Accounts receivable ..... 2,200
Supplies (\$800 - \$600) ..... 200
Prepaid rent (\$12,000-\$1,000) ..... 11,000
Land (\$41,000 + \$2,000) ..... 43,000
Accounts payable ..... \$10,000
Salary payable ..... 400
Unearned service revenue (\$1,500-\$800). ..... 700
Note payable, due in 3 years ..... 25,400
Common shares ..... 15,000
Retained earnings ..... 7,300
Service revenue (\$9,100 + \$800) ..... 9,900
Salary expense (\$3,400 + \$400) ..... 3,800
Rent expense ( $\$ 12,000 \times 1 / 12$ ) ..... 1,000
Advertising expense ..... 900
Supplies expense ..... 600
Totals \$68,700$\overline{\underline{\$ 68,700}}$

## (continued) Decision Case 1

Req. 3

$$
\begin{aligned}
\text { Current ratio } & =\frac{\$ 6,000+\$ 2,200+\$ 200+\$ 11,000}{\$ 10,000+\$ 400+\$ 700} \\
& =\frac{\$ 19,400}{\$ 11,100} \\
& =1.748
\end{aligned}
$$

Yes, we could sleep at night with a current ratio of 1.748. It's a great current ratio.

For the Month Ended October 31, 2014

| Sales revenue |  | $\$ 32,000$ |
| :--- | ---: | ---: |
| Cost of goods sold | $\$ 14,000$ |  |
| Wages expense | 5,000 |  |
| Rent expense | 4,000 |  |
| Insurance expense | 1,000 |  |
| Depreciation expense | 1,000 | $\underline{25,000}$ |
| Net income | $\underline{\$ 7,000}$ |  |


| Silver Skates Ltd. <br> Statement of Retained Earnings <br> For the Month Ended October 31, 2014 |  |  |
| :---: | :---: | :---: |
|  | Retained earnings, October 1, 2013 | \$ 0 |
|  | Net income | 7,000 |
|  | Dividends | $(3,000)$ |
|  | Retained earnings, October 31, 2014 | \$ 4,000 |

## (continued) Decision Case 2

| Silver Skates Ltd. Balance Sheet October 31, 2014 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  | LIABILI | TIES |  |
| Cash | \$ 6,000 | Accounts payable |  | \$ 5,000 |
| Food inventory | 3,000 | Unearned revenue |  | 3,000 |
| Prepaid insurance | 1,000 |  |  | 8,000 |
| Dishes, silverware | 4,000 |  |  |  |
| Fixtures \$19,000 |  | OWNERS' | EQUITY |  |
| Less: Accum. |  | Common shares | \$20,000 |  |
| amort. $\quad(1,000)$ | 18,000 | Retained earnings | 4,000 | 24,000 |
| Total assets | \$32,000 | Total liability and equ | quity | \$32,000 |

Recommendation: The business is profitable, but it is not meeting Skate's criteria for expansion. She needs to focus on reaching $\$ 10,000$ net income in the short term. Total assets could have reached $\$ 35,000$ if dividends had not been paid.

Req. 1 (your highest price)

| Revenue (\$20,000 + 5,000) |  | $\$ 25,000^{*}$ |
| :--- | ---: | ---: |
| Expenses: | $\$ 4,000$ |  |
| $\quad$ Salary | 900 |  |
| $\quad$ Utilities | 1,100 |  |
| Other (unrecorded) | $\underline{6,000}$ | $\underline{12,000 * *}$ |
| Salary of your manager |  | $\$ 13,000$ |
| Your expected monthly net income | $\times 20$ |  |
| Multiplier to compute price | $\underline{\$ 260,000}$ |  |

## Req. 2 (Walter Liu's lowest price)

> LW Media Inc. Statement of Shareholders' Equity

> June 30, 2014
Unadjusted retained earnings \$88,000

Add: Net income
*Revenue $\$ 25,000$
**Less: Expenses
(\$12,000-\$6,000)

$$
\begin{array}{r}
(6,000) \\
\frac{19,000}{107,000}
\end{array}
$$

Less: Dividends
Ending retained earnings
\$ 98,000
Common shares
Shareholders' equity, June 30, 2014
50,000
Multiplier to compute price
Walter Liu's lowest price
$\$ 148,000$
$\times 1.5$
\$222,000

## (continued) Decision Case 3

Req. 3
Mr. Liu's asking price is less than the highest price you have set for purchasing the business.

You should offer Walter Liu approximately $\mathbf{\$ 2 0 0 , 0 0 0}$ for the business because he is willing to take $\$ 222,000$. If Liu appears especially eager to sell out, you may be able to buy the firm for $\$ 200,000$. However, if he is not so eager to sell and if you want the business badly enough, you may have to pay his asking price of $\mathbf{\$ 2 2 2 , 0 0 0}$. You can always raise your offer, but you cannot decrease it, so start the negotiating process with an offer of $\mathbf{\$ 2 0 0 , 0 0 0}$.

Note: Students may suggest some other number that is less than $\$ 222,000$, but, as was pointed out above, they should offer less than the asking price, especially if it is less than their highest price.

## Ethical Issue 1

1. The journal entry to record the revenue is as follows:

Dec. Accounts Receivable............. XXX
Sales Revenue ................... XXX
The debit to Accounts Receivable will increase total current assets and, as a result, increase (improve) the current ratio.

The credit to Sales Revenue will increase total owners' equity and, as a result, decrease (improve) the debt ratio.
2. To record this transaction in December is unethical. In this case ARAS has not performed the service for the client and, therefore, has not earned the revenue prior to December 31. Revenue should be recorded no earlier than when it is earned. ARAS expects to earn the revenue in January. After performing the service, ARAS can ethically record the revenue.
3. The authors would suggest that ARAS report the current ratio of 1.47 and the debt ratio of 0.51 because these are the true values. ARAS can tell the bank of the signed contract for work to be performed in January and the hope for a better set of ratio values in the next year. ARAS may have to renegotiate the agreement with the bank and ask for less stringent ratio requirements.

## Ethical Issue 2

1. These transactions-recorded as directed by Smithoverstate the store's reported income by $\$ 26,000$ (\$20,000 + \$5,000 + \$1,000).
2. It appears that Smith wants to improve the store's income in order to borrow on favourable terms. His action is unethical because he is deliberately overstating the store's reported income and manipulating the current ratio.

Smith would be helped by his unethical actions. The business will need a bank loan, and perhaps the money would be used to pay bills, expand the business, and so on. However, based on Smith's lack of integrity shown in this case, the money may be destined for his own use. Regardless of its use, the money is obtained under false pretenses.

The bank is harmed by Smith's actions. Lending money to Smith under false pretenses may lead the bank to charge an unrealistically low interest rate that robs the bank of interest revenue. In the extreme, the public is robbed if taxpayers wind up financing the bailout of a failed financial institution.

If the accountant holds an accounting designation, he is putting himself in danger of losing his designation or being suspended by becoming party to what is in effect fraudulent accounting records and reporting.
3. Personal advice will vary from student to student. The purpose of asking this question is to challenge students to take the high road of ethical conduct by having nothing to do with Smith's scheme. The authors would advise the accountant to take these actions, in order:
a. Refuse to take any part in Smith's scheme, explaining that the result is an overstatement of reported income and is therefore wrong. Accountants are bound to standards of ethical conduct that these actions violate.
b. To remain ethical, the accountant must be willing to lose his/her job. It is better to protect one's reputation and retain any professional designation held even if that causes short-term hardship.

## Focus on Financials

## (15-20 min.) Telus Corporation

Req. 1
Prepaid expenses aren't true expenses because they provide a future benefit for the business. All future benefits are assets, so prepaid expenses are assets.

Req. 2 (balances in millions)
Accounts Payable and Accrued Liabilities

Prepaid Expenses
1,477
113

## (continued) Telus Corporation

## Req. 3 (amounts in millions)

Journal
DATE ACCOUNT TITLES AND EXPLANATIONa. Accounts Payable and AccruedLiabilities1,477
Cash ..... 1,477
b. Goods and Services Purchased. ..... 113
Prepaid Expenses ..... 113
c. Goods and Services Purchased ..... 1,419
Accounts Payable and Accrued Liabilities ..... 1,419
d. Prepaid Expenses ..... 144
Cash ..... 144
Req. 4 (in millions)

Accounts Payable and Accrued Liabilities

| 1,477 | 1,477 |
| :--- | :--- |
|  | 1,419 |
|  | 1,419 |

## Prepaid Expenses

| 113 | 113 |
| ---: | ---: |
| 144 |  |
| 144 |  |

The balances of both accounts agree with the amounts from the balance sheet.

# (continued) Telus Corporation 

Req. 5
Current ratio:

$\frac{\text { Total current assets }}{\text { Total current liabilities }}=\frac{\$ 2,051}{\$ 3,845}=0.53 \quad \frac{\$ 1,797}{\$ 4,098}=0.44$
Debt ratio:
$\frac{\text { Total liabilities }}{\text { Total assets }}=\frac{\$ 12,418}{\$ 19,931}=0.62 \frac{\$ 11,843}{\$ 19,624}=0.60$
Telus's current ratio is very low compared to the general standard of 1.50, but has improved in the past year and the company also generates significant cash flows from operations (over $\$ 2.5$ billion in each of 2010 and 2011), so liquidity is not a concern for Telus.

Its debt ratio held relatively steady at 0.62 compared to 0.60 in the prior year. This is within the acceptable range of $0.60-$ 0.70 , so its debt level is not a concern.

## Focus on Analysis

## (15-20 min.) TELUS Corporation.

Req. 1 (amounts in millions)
The beginning receivables balance of $\$ 1,318$ represents revenue earned in 2010 and the ending receivables balance of \$1,428 represents revenues earned in 2011 (assuming all receivables are paid within a reasonable period of time).

The 2011 receivable balance of $\$ 1,428$ would be included in TELUS's 2011 revenue of $\$ 10,325$.

Req. 2

|  | (amounts in millions) |
| :---: | :---: |
| Accumulated depreciation, December 31, 2010 | \$19,269 |
| less: |  |
| Adjustment for assets disposed during 2011 | (253) |
|  | 19,016 |
| Accumulated depreciation, December 31, 2011 | $(20,347)$ |
| Depreciation expense for 2011 | \$1,331 |
| Depreciation expense matches amount on the 2011 statement of income. |  |

# (continued) TELUS Corporation 

Req. 3

| Operating revenues | $\rightarrow$ Accounts receivable |
| :---: | :---: |
| Goods and services purchased | $\rightarrow$ Accounts payable and accrued liabilities |
|  | $\rightarrow$ Inventories |
|  | $\rightarrow$ Prepaid expenses |
| Depreciation | $\rightarrow$ Property, plant, and equipment |
| Amortization of | $\rightarrow$ Intangible assets |
| intangible assets |  |
| Financing costs | $\rightarrow$ Short-term borrowings |
|  | $\rightarrow$ Current maturities of long-term debt |
|  | $\rightarrow$ Long-term debt |
| Income taxes | $\rightarrow$ Income and other taxes |
|  | receivable (Asset) |
|  | $\rightarrow$ Income and other taxes payable |
|  | $\rightarrow$ Deferred income taxes |
|  | (Liability) |


[^0]:    * $\$ 3,000 \div 3=\$ 1,000$
    ** $\$ 36,000 \div 3=\$ 12,000 \div 12=\$ 1,000$
    *** \$5,000 $\times 3 / 5=\$ 3,000$

[^1]:    * from P3-58A Req. 2

[^2]:    * $\$ 4,000 \div 4=\$ 1,000$
    ** $\$ 36,000 \div 3=\$ 12,000 \div 12=\$ 1,000$
    *** $\$ 2,000 \times 4 / 5=\$ 1,600$

