Chapter 2 Job Order Costing

ANSWERS TO QUESTIONS

- The difference between job order costing and process costing relates to the type of product or service the company provides, and whether that product or service is homogeneous or unique. Job order costing is used by companies that offer customized or unique products or services, where each unit or service tends to be very different than the next. Process costing is used in companies that offer standardized or homogeneous products or services, where each unit or service is very similar to the next.
- 2. Job order costing is used in companies that offer customized products or services. Examples include any product that is specially built for a specific customer (e.g. custom home, custom built boat, custom made furniture), unique services provided to customers (e.g. an auto repair shop, a catering business), or industries that serve clients with unique needs (e.g. accounting firm, law firm, architecture firm).
- 3. Process costing is used in companies that offer standardized or homogeneous products or services. Examples include canned and bottled goods, petroleum products, perfume, toilet paper, dishwashing detergent, and many other common household products.
- 4. Examples of service companies that offer homogenized services include Jiffy Lube oil and filter change, a children's haircut salon, a nail salon, a tax return service (e.g. H&R Block), an attorney who provides standardized legal services (such as will preparation or traffic cases). In these examples, the basic service the company is performing tends to be fairly similar from one customer to the next. As a result, the company could use process costing to account for the cost of providing the standardized service. As described in the next question, they could then use elements of job order costing to keep track of any "additional" services that are added to the basic service.
- 5. Examples of itemized bills could include any bill or receipt received from a merchant, restaurant, etc.

- 6. Many companies use a modified (or hybrid) costing system that has elements of both job order and process costing. An example is a computer company that uses process costing to determine the "base cost" of building a computer, plus job order costing to keep track of all of the upgrades that are used to customize it for a particular customer. Auto manufacturers use process costing to account for standardized manufacturing processes (e.g. installing the engine, painting the car, installing tires), then use job order costing to account for the unique components and features that are added to a particular model.
- 7. The three categories of manufacturing costs are direct material, direct labor, and manufacturing overhead. Direct materials are the major material inputs that can be directly and conveniently traced to specific jobs. For an auto repair shop, this would include the major parts that are needed for the repair. Direct labor is the "hands-on" labor, such as the mechanic who does the actual work in an auto repair shop. Manufacturing overhead would include all of the other costs of making a product (or providing a service such as an auto repair) other than direct material and direct labor. For an auto repair shop, this would include the cost of rent and utilities for the repair shop, supervision, depreciation on machines and tools, and incidental supplies such as lubricants, grease, rags, etc.
- 8. The job order cost sheet is used to keep track of all of the costs incurred on a specific job. It should list all of the direct material, direct labor, and manufacturing overhead costs that have been incurred on the job, along with cross-references to the materials requisition form and direct labor time tickets that relate to the specific job.
- 9. In job order costing, any entry to the Work in Process Inventory account should have a corresponding entry to update the individual job cost record, called the job cost sheet. The job cost sheet serves as a subsidiary ledger to the Work in Process Inventory account. If you add up the job cost sheets for all jobs that are currently in process, the total should equal the overall balance in the Work in Process Inventory account.
- 10. A materials requisition form is the source document that must be completed when materials are withdrawn from the warehouse (inventory) to be used in production. The materials requisition form should show the quantity and cost of materials that are withdrawn from inventory, along with an indication of which job(s) the materials will be used for. This allows the accountant to assign the direct materials cost to the appropriate job cost sheet.

- 11. Direct materials are those that can be traced to specific jobs. These costs are added to Work in Process Inventory, with a corresponding entry on the individual job cost sheet. Indirect materials, by definition, are those that cannot be traced to a specific job, or it is simply not worth the effort to do so. Indirect costs are recorded in the Manufacturing Overhead account. These costs get "applied" to Work in Process using a predetermined overhead rate and some secondary allocation measure such as direct labor hours.
- 12. Direct labor time tickets are used to trace the cost of direct labor to specific jobs. The direct labor time ticket should include the number of hours that the employee worked on specific jobs during the week, along with the hourly wage rate paid to that employee. This information is used to assign the direct labor cost to specific jobs by updating the job cost sheets.
- 13. Although the overhead rate might be more accurate if it were based on actual rather than estimated values, companies usually won't know the actual values until it is too late to be used for managerial decision making. Using a predetermined overhead rate based on estimated values allows us to set the overhead rate in advance, so that we can use it to apply the indirect cost to jobs throughout the accounting period. We then "settle up" at the end of the accounting period by adjusting for any difference between actual and applied manufacturing overhead.
- 14. Direct material and direct labor costs can be traced directly to jobs and therefore are assigned directly to the Work in Process Inventory account and the individual job cost sheet. Manufacturing overhead costs cannot be directly traced to jobs. These indirect costs are accumulated in a temporary holding account and applied to Work in Process using a predetermined overhead rate based on some observable allocation base such as direct labor hours.
- 15. Depreciation on office equipment is a nonmanufacturing cost, which must be expensed during the period incurred (period expense). Depreciation on manufacturing equipment is a manufacturing related cost, which according to GAAP must be treated as a cost of the product being made (product cost). Manufacturing costs are counted as inventory (raw materials, work in process, or finished goods) until the product is sold. Because depreciation on manufacturing equipment is an indirect cost (not directly traceable to a specific job), it is counted as part of manufacturing overhead and included as part of the cost of the product.
- 16. A predetermined overhead rate is calculated by estimating the year's total manufacturing overhead cost and dividing it by the estimated value of the allocation base (cost driver). Ideally, the company should select an allocation base that has a cause and effect relationship with the incurrence of cost. Common allocation bases are direct labor hours, direct labor dollars, and machine hours.

- 17. To determine the amount of overhead to apply to Work in Process, you multiply the predetermined overhead rate by the actual value of the allocation base. Applied manufacturing overhead is a function of both actual and estimated data. The predetermined overhead rate is based on estimated values, but this rate is multiplied by the actual value of the allocation base.
- 18. The manufacturing overhead cost that is applied to Work in Process will not necessarily be equal to the actual manufacturing overhead cost incurred. The applied amount is based on a predetermined overhead rate that must be estimated in advance. This rate is then multiplied by the actual value of a secondary allocation base, which may not perfectly capture the actual incurrence of cost.
- 19. Manufacturing overhead is overapplied when the actual manufacturing overhead cost is LESS than the amount that was applied to Work in Process using the predetermined overhead rate. If manufacturing overhead is overapplied, the Manufacturing Overhead account will show a credit balance because the amount applied (credit) is more than the actual overhead costs incurred (debit).
- 20. Manufacturing overhead is underapplied when the actual manufacturing overhead cost is GREATER than the amount that was applied to Work in Process using the predetermined overhead rate. If manufacturing overhead is underapplied, the Manufacturing Overhead account will show a debit balance, because actual overhead costs (debit) were more than the amount applied (credit).
- 21. The most common method for eliminating the balance in the manufacturing overhead account at year end is to transfer the account balance directly to Cost of Goods Sold. If manufacturing overhead is underapplied (debit balance), we will need to increase Cost of Goods Sold (with a debit) and credit Manufacturing Overhead. If manufacturing overhead is overapplied (credit balance), we will need to decrease (credit) Cost of Goods Sold and debit Manufacturing Overhead.

Mini	voroiooo	Evor	raiaaa	Droh	lomo	Case	s and
iviini-ex		Exer		PIOD	Problems		
	Time		Time		Time	INO.	Time
1	2	1	5	PA-1	12	1	20
2	3	2	6	PA-2	12	2	30
3	3	3	5	PA-3	12	3	60
4	2	4	5	PA-4	12		
5	4	5	6	PA-5	12		
6	3	6	5	PA-6	12		
7	2	7	6	PA-7	15		
8	4	8	5	PA-8	15		
9	3	9	5	PB-1	12		
10	3	10	6	PB-2	12		
11	2	11	6	PB-3	12		
12	3	12	5	PB-4	12		
13	4	13	6	PB-5	12		
14	3	14	6	PB-6	12		
15	4	15	6	PB-7	15		
16	3	16	5	PB-8	15		
17	3	17	6				
18	3	18	6				
19	3	19	5				
	-	20	5				
		21	6				
		22	6				
		23	6				

Author's Recommended Solution Time (Time in minutes)

* Due to the nature of cases, it is very difficult to estimate the amount of time students will need to complete them. As with any open-ended project, it is possible for students to devote a large amount of time to these assignments. While students often benefit from the extra effort, we find that some become frustrated by the perceived difficulty of the task. You can reduce student frustration and anxiety by making your expectations clear, and by offering suggestions (about how to research topics or what companies to select).

ANSWERS TO MINI-EXERCISES

M2–1

Ρ

Ρ

Ρ

J

- P____1. Golf ball manufacturer.
- _____2. Landscaping business.
 - <u>P</u>3. Tile manufacturer.
 - J____4. Auto repair shop.
 - ____5. Pet food manufacturer.
 - <u>6</u>. Light bulb manufacturer.
 - _____7 . Water bottling company.
 - 8. Appliance repair business.
 - <u>P 9</u>. DVD manufacturer.
- <u>J</u> <u>1</u>0. Music video production company.

M2-2

- _DLTT____1. Employee name.
- _MRF ____2. Quantity of direct material used.
- <u>MRF, JCS</u> 3. Total dollar value of direct materials.
- _JCS ____4. Applied manufacturing overhead.
- _<u>DLTT</u> 5. Hours worked by an employee.
- _<u>DLTT</u>____6. Hours a specific employee worked on a particular job.
- _<u>JCS</u>7. Job start date.
- _DLTT____8. Time an employee clocked in or out.
- _DLTT ____9. Different jobs that a specific employee worked on.

M2-3

- a. Conversion cost = Total manufacturing cost Direct materials Conversion cost = \$900 – \$300 = \$600
- b. Direct labor = Conversion cost Manufacturing overhead Direct labor = \$600 - 200% Direct labor 300% Direct labor = \$600 Direct labor = \$600 / 3 = \$200
- Manufacturing overhead = 200% of Direct labor Manufacturing overhead = 200% of \$200 Manufacturing overhead = \$400
- d. Prime cost = Direct Material + Direct Labor Prime cost = \$300 + \$200 = \$500

^{© 2014} by McGraw-Hill Education. This is proprietary material solely for authorized instructor use. Not authorized for sale or distribution in any manner. This document may not be copied, scanned, duplicated, forwarded, distributed, or posted on a website, in whole or part.

M2-4

Req. 1

Predetermined overhead rate = \$900,000 / \$600,000 = 150% of Direct labor cost

Req. 2

This rate means that manufacturing overhead will be applied at a rate equal to 150% of direct labor cost. For every \$1.00 of direct labor cost, we will apply \$1.50 in manufacturing overhead.

Req. 3

The predetermined overhead rate is based on estimated values because it is set in advance of the accounting period. Often managers won't know the actual manufacturing overhead cost until after the month, quarter, or year has ended. They cannot wait that long to be able to estimate their total manufacturing costs, so they use a predetermined overhead rate that is based on estimates made in advance of the accounting period.

M2–5

Req. 1

Predetermined Overhead Rate = \$900,000 / \$600,000 = 150% of Direct Labor Cost Applied Manufacturing Overhead = Actual Direct Labor Cost X 150% Applied Manufacturing Overhead = \$550,000 X 150% = \$825,000

Req. 2

Applied manufacturing overhead is based on **both** estimated and actual data. The predetermined overhead rate is based strictly on estimated values. However, to apply manufacturing overhead to specific jobs, we multiply the predetermined (estimated) overhead rate by actual direct labor cost.

M2-6

Req. 1 Predetermined Overhead Rate = \$900,000 / \$600,000 = 150% of Direct Labor Cost Applied Manufacturing Overhead = Actual Direct Labor Cost X 150% Applied Manufacturing Overhead = \$550,000 X 150% = \$825,000

Manufacturing Overhead			
Actual 850,000	825,000 Applied		
Balance 25,000			
Underapplied			

Req. 2

At the end of the accounting period, an adjusting entry is made to transfer the balance in the Manufacturing Overhead account to the Cost of Goods Sold account. In this case, since manufacturing overhead is underapplied, we would need to increase (debit) Cost of Goods Sold by \$25,000, while eliminating the \$25,000 balance in the manufacturing overhead account with a credit, as shown in the following T-accounts:

Manufacturing Overhead			Cost of Goods Sold		
Actual 850,000	825,000 Applied				
Balance 25,000	25,000 Adjust	→	Adjust	25,000	
Underapplied					

M2-7

Case	Actual Mfg Overhead	Applied Mfg Overhead	Over/Under- applied	Amount
A	\$100,000	\$105,000	Overapplied	\$5,000
В	79,000	78,000	Underapplied	1,000
С	275,300	261,300	Underapplied	14,000
D	141,000	135,000	Underapplied	6,000

M2-8

Req. 1 Direct materials added to Work in Process = \$25,000 + \$35,000 = \$60,000

Req. 2 Indirect materials added to Manufacturing Overhead = \$30,000

^{© 2014} by McGraw-Hill Education. This is proprietary material solely for authorized instructor use. Not authorized for sale or distribution in any manner. This document may not be copied, scanned, duplicated, forwarded, distributed, or posted on a website, in whole or part.

Req. 3

Raw Materials Inventory	
Beg. Balance 20,000 90,000 Issued to Production	—
Purchases 90,000	
End. Balance 20,000	
M2–9	
Req. 1 Raw Materials Inventory	0 90,000
Req. 2 Work in Process Inventory (\$25,000 + \$35,000)	0 0 90,000

M2-10

Req. 1

Direct Labor Added to Work in Process Inventory = \$22,500

Indirect Labor Added to Manufacturing Overhead = \$4,000 + \$8,000 + \$2,500 = \$14,500

Selling and Administrative Expenses = \$9,000

Req. 2

Only **direct** labor costs are recorded directly in the Work in Process Inventory account, because these costs can be traced to specific jobs in process. Any entry to Work in Process Inventory must have a corresponding update to the specific job cost sheet. Other **indirect** manufacturing related labor costs must be treated as manufacturing overhead. Although these costs are not directly traceable to a specific job, they must be counted as part of the cost of the product, which occurs when manufacturing overhead costs are applied to work in process. Selling and administrative expenses are never counted as part of the cost of the product, but rather are expensed immediately as period costs.

M2-11

Req. 1		
Work in Process Inventory	22,500	
Manufacturing Overhead (\$4,000 + \$8,000 + \$2,500)	14,500	
General and Administrative Salary Expense	9,000	
Salary and Wages Payable		46,000

^{© 2014} by McGraw-Hill Education. This is proprietary material solely for authorized instructor use. Not authorized for sale or distribution in any manner. This document may not be copied, scanned, duplicated, forwarded, distributed, or posted on a website, in whole or part.

Req. 2

M2–12

Req. 1

Manufacturing Overhead					
<u>Actual</u>	Applied				
Indirect materials 15,000	750 DL hours				
Factory supervision 4,000	x \$50 Predetermined OH rate				
Production engineer 6,000	37,500				
Factory janitorial work 2,500					
Other factory overhead 7,500					
35,000					
	2,500 Balance				
	(Overapplied)				

Req. 2

\$37,500 - \$35,000 = \$2,500 overapplied

M2-13

Req. 2

This entry will decrease Cost of Goods Sold, which makes sense since manufacturing overhead was OVERAPPLIED. In other words, we applied too much cost to Work in Process Inventory, Finished Goods Inventory, and eventually to Cost of Goods Sold.

M2–14

Total current manufacturing costs + Beginning work in process inventory – Ending work in process inventory = Cost of goods manufactured Total current manufacturing costs + 30,000 - 25,000 = 180,000Total current manufacturing costs = 180,000 - 30,000 + 25,000Total current manufacturing costs = 175,000

M2–15

Cost of goods manufactured	\$320,000
+ Beginning finished goods inventory	45,000
 Ending finished goods inventory 	<u>- 35,000</u>
Cost of goods sold	<u>\$330,000</u>

M2-16

Direct material used + Direct labor + Applied manufacturing overhead = Total current manufacturing costs Direct material used + \$60,000 + (\$60,000 x 200%) = \$300,000 Direct material used = \$300,000 - \$60,000 - \$120,000 Direct material used = \$120,000

M2-17

Miscellaneous (overhead) costs for an auto-repair shop would include rent on the garage, supervision, miscellaneous parts and supplies, depreciation on tools and machinery, utilities, etc.

M2-18

	Total Current Manufacturing Costs	Beginning Work in Process Inv	Ending Work in Process Inv	Cost of Goods Manufactured
А	\$7,200	\$2,100	\$1,650	\$7,650
В	3,960	3,015	2,385	4,590
С	8,650	1,350	3,000	7,000
D	4,740	750	1,365	4,125

M2-19

	Cost of Goods Manufactured	Beginning Finished Goods Inv	Ending Finished Goods Inv	Cost of Goods Sold
A	\$5,270	\$760	\$850	\$5,180
В	6,750	475	325	6,900
С	4,520	750	895	4,375
D	1,900	250	400	1,750

ANSWERS TO EXERCISES

E2–1

Req. 1

	<u>(Job #33)</u>	<u>(Job #34)</u>	<u>(Job #35)</u>	<u>Total</u>
Balance on 3/1	\$7,500	\$6,000	\$0	\$13,500
Direct Materials	3,500	6,000	4,200	13,700
Direct Labor	6,500	7,800	3,250	17,550
Applied Manufacturing Overhead				
(150% of Direct labor)	<u>9,750</u>	<u>11,700</u>	<u>4,875</u>	<u>26,325</u>
Total Manufacturing Cost	<u>\$27,250</u>	<u>\$31,500</u>	<u>\$12,325</u>	<u>\$71,075</u>
Req. 2 Work in Process (Job #35) Finished Goods Inventory (Job #34)	\$12,325 \$31,500			
Cost of Goods Sold (Job #33)	\$27,250			

E2-2

Work in Process Inventory Manufacturing Overhead	13,700 1,300	
Raw Materials Inventory		15,000
Work in Process Inventory	17,550	
Manufacturing Overhead.	2,140	
Wages Payable		19,690

Work in Process Inventory (S	\$17,550 X 150%)	26,325	
Manufacturing Ov	erhead		26,325

E2–3

Req. 1

Job 271 = (8 hrs + 8 hrs) X \$30 per hour =	\$ 480
Job 272 = (8 hrs + 4 hrs) X \$30 per hour =	360
Job 273 = 8 hrs X \$30 per hour =	240
Total Direct Labor Assigned to Jobs	<u>\$1,080</u>

Req. 2

The time that Joyce spends doing maintenance (4 hours X \$30 = \$120) cannot be traced to specific jobs and will be treated as indirect labor, which is recorded in the Manufacturing Overhead account rather than Work in Process Inventory.

E2-4

Work in Process Inventory	1,080	
Manufacturing Overhead.	120	
Wages Payable		1,200

E2-5

Req. 1 Must first determine expected number of DL hours. Estimated DL Cost / DL rate = Estimate DL hours \$300,000 / \$15.00 = 20,000 DL hours expected

Predetermined Overhead Rate = Estimated Mfg. Overhead / Estimated DL hours

Estimated Total Manufacturing Overhead:

Factory machinery depreciation	\$55,000
Factory supervisor salaries	140,000
Factory supplies	7,500
Factory property tax	37,500
Total Estimated MOH	\$240,000

Predetermined Overhead Rate = \$240,000 / 20,000 DL Hours = \$12.00 per DL Hour

Note that \$15 is the direct labor rate, while \$12 is the predetermined overhead rate.

© 2014 by McGraw-Hill Education. This is proprietary material solely for authorized instructor use. Not authorized for sale or distribution in any manner. This document may not be copied, scanned, duplicated, forwarded, distributed, or posted on a website, in whole or part.

2-13

Req. 2

Applied Overhead = Overhead Rate x Actual DL Hours

- = \$12.00 x 18,500 DL Hours
- = \$222,000
- E2–6

	Case 1	Case 2	Case 3
Direct material used	\$12,000	\$15,000	\$15,000
Direct labor	25,000	12,000	8,000
Manufacturing overhead applied	37,500	18,000	12,000
Total current manufacturing costs	74,500	45,000	35,000
Beginning work in process inventory	10,000	8,000	9,000
Ending work in process inventory	12,000	7,000	12,000
Cost of goods manufactured	72,500	46,000	32,000
Beginning finished goods inventory	15,000	10,000	8,000
Ending finished goods inventory	12,000	8,000	6,000
Cost of goods sold	75,500	48,000	34,000

Detailed calculations provided below:

- Manufacturing overhead applied = 150% of Direct labor
 Manufacturing overhead applied = 150% X \$25,000
 Manufacturing overhead applied = \$37,500
- b. Direct materials + Direct labor + Manufacturing overhead applied = Total current manufacturing costs \$12,000 + \$25,000 + \$37,500 = \$74,500
- c. Total current manufacturing costs + Beginning work in process inventory Ending work in process inventory = Cost of goods manufactured
 \$74,500 + \$10,000 \$12,000 = \$72,500
- d. Cost of goods manufactured + Beginning finished goods inventory Ending finished goods inventory = Cost of goods sold
 \$72,500 + \$15,000 \$12,000 = \$75,500
- e. Manufacturing overhead applied = 150% x Direct labor \$18,000 = 150% x Direct labor Direct labor = \$12,000

^{© 2014} by McGraw-Hill Education. This is proprietary material solely for authorized instructor use. Not authorized for sale or distribution in any manner. This document may not be copied, scanned, duplicated, forwarded, distributed, or posted on a website, in whole or part.

- f. Direct materials + Direct labor + Manufacturing overhead applied = Total current manufacturing costs
 Direct materials + \$12,000 + \$18,000 = \$45,000
 Direct materials = \$15,000
- g. Total current manufacturing costs + Beginning work in process inventory Ending work in process inventory = Cost of goods manufactured
 \$45,000 + Beginning work in process inventory \$7,000 = \$46,000
 Beginning work in process inventory = \$8,000
- h. Cost of goods manufactured + Beginning finished goods inventory Ending finished goods inventory = Cost of goods sold
 \$46,000 + \$10,000 Ending finished goods inventory = \$48,000
 Ending finished goods inventory = \$8,000
- Conversion cost = Total current manufacturing costs Direct materials Conversion cost = \$35,000 – \$15,000 Conversion cost = \$20,000

Conversion cost = Direct labor + Manufacturing overhead applied Conversion cost = Direct labor + (1.5 x Direct labor) \$20,000 = (1 x Direct labor) + (1.5 x Direct labor) \$20,000 = (2.5 x Direct labor) Direct labor = \$8,000

- Manufacturing overhead applied = 1.5 x Direct labor Manufacturing overhead applied = 1.5 x \$8,000 Manufacturing overhead applied = \$12,000
- k. Total current manufacturing costs + Beginning work in process inventory Ending work in process inventory = Cost of goods manufactured
 \$35,000 + \$9,000 Ending work in process inventory = \$32,000
 Ending work in process inventory = \$12,000
- Cost of goods manufactured + Beginning finished goods inventory Ending finished goods inventory = Cost of goods sold \$32,000 + Beginning finished goods inventory – \$6,000 = \$34,000 Beginning finished goods inventory = \$8,000

2-15

E2–7

Req. 1 Predetermined overhead rate = \$325,000 / 25,000 = \$13 per machine hour

Req. 2

Applied manufacturing overhead = Predetermined overhead rate X Actual value of allocation base

Applied manufacturing overhead = \$13 x 26,000 actual machine hours = \$338,000

Req.3

Manufacturing Overhead			
Actual 372,000 338,000 Applied			
Balance 34,000 (Underapplied)			

E2-8

Req. 1

Manufacturing Overhead Cash, Payables, etc	372,000	372,000
Work in Process Inventory Manufacturing Overhead	338,000	338,000
Req. 2		
Cost of Goods Sold Manufacturing Overhead	34,000	34,000

E2-9

	Cost of Jobs in Process, 4/1/2013	Direct Materials Used	Direct Labor Cost	Overhead Applied	Total
Job A	\$ 12,000	2,000	10,000	\$7,500	\$ 31,500
Job B	\$ 1,000	8,000	8,000	\$6,000	\$ 23,000
Job C	\$ -	9,000	3,000	\$2,250	\$ 14,250

Predetermined		
Overhead Rate	\$15	per Direct Labor Hour
Direct Labor Rate	\$20	per hour

Determine the balance in each of following at the end of April

Work in Process	\$ 14,250	Job C
Finished Goods	\$ 23,000	Job B
Cost of Goods Sold	\$ 31,500	Job A

E2-10

		Judy		Tom		Elizabeth	
	Food and nutritional supplements	\$ 500		\$	1,000	\$	300
	Nutritional counseling (\$15 per hour)		150		300		180
	Personal fitness training (\$20 per hour)		400		600		800
	Operating costs		825		1350		1470
	Total Cost to Serve	\$	1,875	\$	3,250	\$	2,750
		Est	imated	A	ctual		
	Operating Costs	\$3	00,000	\$ 2	290,000		
	Consultants Costs	\$ 2	00,000	\$ 2	215,000		
		•					
	Nutritional counseling cost per hour	\$	15				
	Personal fitness cost per hour	\$	20				
	Upfront fee	\$	400				
	Supplements markup	Ψ	30%				
	Nutritional counseling rate	\$	40				
	Personal Fitness training rate	\$	40				
Req 1.	Predetermined Overhead Rate		150% Judy		onsultan trition and Tom	ts cos d fitne Elia	t ss) zabeth
Req. 2	Total Cost of serving each client	\$	1,875	\$	3,250	\$	2,750
Req. 3	Profitability of each client		Judy	•	Tom	Eli	zabeth
-	Revenue: Upfront fee	\$	400	\$	400	\$	400
	Revenue: Nutritional supplements		650		1,300		390
	Revenue: Nutritional counseling		400		800		480
	Revenue: Personal fitness training		800		1,200		1,600
	Total Revenue	\$	2,250	\$	3,700	\$	2,870
	Less Total Costs		1,875		3,250		2,750
	Operating Profit	\$	375	\$	450	\$	120

2-18

E2-11

Req. 1 Predetermined Overhead Rate = Estimated Overhead / Estimated Direct Labor = \$90,000 / \$120,000 = \$0.75 per DL Dollar

Req. 2

Work in Process			
Beginning Balance 41,000	58,000		
Direct Materials 75,000	65,000		
Direct Labor 120,000	74,500		
Overhead 90,000	67,500		
Ending Balance 61,000			
-			

Req. 3

Job 248 (As of August 31):

Direct Material	?
Direct Labor	24,000
Applied Manufacturing Overhead (75% x 24,000)	?
Total Manufacturing Cost	61,000

Applied Manufacturing Overhead = $24,000 \times 75\% = 18,000$ Direct Materials = 61,000 - 24,000 - 18,000 = 19,000

2-19

E2-12

Req. 1

Predetermined Overhead Rate: \$346,500 / (\$150,000 + 81,000) = 150% of Salary Cost

Req. 2

	<u>Debbie</u>	<u>Tara</u>
Annual Salary	\$150,000	\$81,000
Overhead (150% of Salary)	<u>225,000</u>	<u>121,500</u>
Total Cost	\$375,000	202,500
Billable Hours	2,000	1,800
Hourly Cost	\$187.50	\$112.50
Mark-up (20%)	<u>37.50</u>	<u>22.50</u>
Billing Rate	\$225.00	\$135.00

E2–13

Req. 1 Applied manufacturing overhead = Predetermined overhead rate X Actual value of allocation base Applied manufacturing overhead = \$15 X 158 Direct labor hours = \$2,370

Req. 2	
Direct materials	\$ 7,500
Direct labor	3,200
Applied manufacturing overhead	2,370
Total manufacturing cost	\$13,070

Req. 3

Revenue = 130% of total manufacturing cost Revenue = 1.30 x \$13,070 = \$16,991

Req. 4

Gross profit = Sales revenue – Cost of goods sold Gross profit = \$16,991 – \$13,070 = \$3,921

E2-14

Cost of G	oods Sold	13.070	
	Finished Goods Inventory	, ,	13,070
Cash		16,991	
	Sales Revenue		16,991

E2-15

Description	Transaction
Applied Manufacturing Overhead	(e)
Recorded Direct Labor	(d)
Recorded the Cost of Jobs Completed	(f)
Purchased Raw Materials	(a)
Recorded Actual Manufacturing Overhead	(c)
Recorded the Cost of a Jobs Sold	(g)
Issued Raw Materials to Production	(b)

© 2014 by McGraw-Hill Education. This is proprietary material solely for authorized instructor use. Not authorized for sale or distribution in any manner. This document may not be copied, scanned, duplicated, forwarded, distributed, or posted on a website, in whole or part.

2-21

E2-16

Req. 1 Predetermined overhead rate = \$300,000 / 20,000 = \$15 per DL hour

Req. 2

Applied manufacturing overhead = Predetermined overhead rate x Actual value of allocation base

Applied manufacturing overhead = \$15 x 1,500 actual direct labor hours = \$22,500

Req. 3	
Indirect Labor	\$ 4,500
Indirect Material	2,500
Factory Rent	4,200
Factory Supervision	4,700
Factory Depreciation	5,600
Factory Janitorial Work	1,200
Factory Insurance	2,600
Actual Manufacturing Overhead Costs	<u>\$25,300</u>

Req. 4

Manufacturing Overhead			
Actual 25,300	22,500 Applied		
Balance 2,800 (Underapplied)			

E2-17

Req. 1		
Applied manufacturing overhead = Predetermined overhead	rate x Actual v	alue of
Analiad a such a turing such as d		
Applied manufacturing overnead = \$15 x 1,500 actual direct	abor nours = 3	\$22,500
Work in Process Inventory	22,500	
Manufacturing Overhead		22,500
Reg. 2		
Manufacturing Overhead	25,300	
Cash, Payables, etc		25,300
Req. 3		
Cost of Goods Sold	2,800	
Manufacturing Overhead		2,800

This entry will increase Cost of Goods Sold. This is appropriate since manufacturing overhead costs were underapplied (i.e., we did not apply enough cost to Work in Process, Finished Goods, and ultimately Cost of Goods Sold).

E2–18

Req. 1

Raw Materi	als Inventory	Work in Proc	ess Inventory	Finishe	d Goods
1/1 32,000	b. 36,200	1/1 15,500	f. 32,150	1/1 20,000	g. 20,000
a. 20,000		b. 33,000		f. 32,150	
Bal. 15,800		c. 12,900		Bal. 32,150	
		d. 15,000			
		Bal. 44,250			
Cost of G	ioods Sold	Manufacturi	ng Overhead	Sale	s Revenue
g. 20,000		b. 3,200	d. 15,000		g. 31,000
Bal. 20,000		c. 5,000			Bal. 31,000
		e. 8,600			
		Bal. 1,800			
Miscellanec	ous Accounts				
(Cash, Pay	/ables, etc.)	<u>Suppo</u>	rting Calculations	<u>:</u>	
g. 31,000	a. 20,000	b. \$12	2,000 + \$21,000 =	: \$33,000	
	c. 17,900	c. \$2,´	150 + \$10,750 = \$	\$12,900	
	e. 8,600	d. 600	hours x \$25 = \$1	15,000	
Rea. 3					
Raw Materia	als Inventory = \$	15 800			
Mark in Dro	ϕ	¢11,000			
	cess inventory =	= J44,23U			

Work in Process Inventory = \$44,250 Finished Goods Inventory = \$32,150 Cost of Goods Sold = \$20,000 (unadjusted) Manufacturing Overhead = \$1,800 (underapplied)

Req. 4

<u>Job</u> <u>Number</u>	<u>Beginning</u> <u>Balance</u>	<u>Direct</u> <u>Materials</u>	<u>Direct</u> Labor	OH Applied @ \$25 per DL Hour	<u>Total</u> <u>Cost of</u> <u>Job</u>
201	15,500	12,000	2,150	2,500	32,150
202	0	21,000	10,750	12,500	44,250

Job 200 is in Cost of Goods Sold. Job 201 is in Finished Goods Inventory. Job 202 is in Work in Process Inventory. The balance in each of these accounts matches the individual job cost sheets.

²⁻²⁴

^{© 2014} by McGraw-Hill Education. This is proprietary material solely for authorized instructor use. Not authorized for sale or distribution in any manner. This document may not be copied, scanned, duplicated, forwarded, distributed, or posted on a website, in whole or part.

E2-19

	Case 1	Case 2	Case 3	Case 4
Beginning raw materials	\$7,000	\$9,000	\$16,000	\$55,000
Raw material purchases	63,000	24,500	33,312	140,000
Indirect materials issued	1,400	2,000	1,200	1,000
Ending raw materials	2,800	4,500	21,136	46,750
Direct materials used	65,800	27,000	26,976	147,250
Direct labor	40,600	43,500	22,480	61,625
Manufacturing overhead	72,800	80,700	24,864	270,865
Total current manufacturing costs	179,200	151,200	74,320	479,740
Beginning work in process	57,400	65,200	30,060	51,260
Ending work in process	42,000	56,800	33,000	118,050
Cost of goods manufactured	194,600	159,600	71,380	412,950
Beginning finished goods	100,800	42,600	41,520	205,350
Ending finished goods	112,000	60,200	22,200	198,600
Cost of goods sold	183,400	142,000	90,700	419,700

E2-20

Req. 1

StorSmart Company Cost of Goods Manufactured Report For the Month of March

Beginning Raw Materials Inventory	\$33,000
Plus: Raw Material Purchases	84,000
Less: Indirect Material Used	10,000
Less: Ending Raw Materials Inventory	<u>22,000</u>
Direct Materials Used in Production	\$85,000
Direct Labor	55,000
Manufacturing Overhead	<u>85,000</u>
Total Current Manufacturing Costs	\$225,000
Plus: Beginning Work in Process Inventory	<u>25,000</u>
Total Work in Process	\$250,000
Less: Ending Work in Process Inventory	<u>44,000</u>
Cost of Goods Manufactured*	<u>\$206,000</u>

Req. 2

StorSmart Company Income Statement For the Month of March

Sales Revenue		\$450,000
Less: Cost of Goods Sold		
Beginning Finished Goods Inventory	60,000	
Plus: Cost of Goods Manufactured* (see schedule above)	206,000	
Cost of Goods Available for Sale	266,000	
Less: Ending Finished Goods Inventory	58,000	
Cost of Goods Sold		<u>208,000</u>
Gross Profit		242,000
Less: Operating (Period) Expenses		58,000
Net Income from Operations		<u>\$184,000</u>

E2-21

Work in Process Inventory (\$450 + \$320 + \$280)	1,050	
Manufacturing Overhead	200	
Raw Materials Inventory		1,250

E2-22

_	
а	
~	۰.

Raw Materials (Parts and Supplies) Inventory	16,000
b. Repair Jobs in Process	14,000
c. Repair Jobs in Process	12,000
d. Repair Jobs in Process (500 hours X \$20) 10,000 Garage/Shop Overhead Costs	10,000
e. Garage/Shop Overhead Costs	8,000 2,500 4,000
f. Cost of Repairs Completed and Sold 40,000 Repair Jobs in Process	40,000
g. Accounts Receivable	52,000

E2-23

Req. 1 Predetermined Overhead Rate = \$125,000 / 5,000 = \$25.00

Req. 2	Oliverio	McComb
Direct labor cost (professional)	\$ 4,000	\$ 3,000
Travel costs	500	100
Overhead (\$25 per hour)	$40 \times \$25 = 1,000$	$30 \times $25 = 750$
Total Cost to Serve	\$ 5,500	\$ 3,850
Req. 3		
Sales Revenue (\$250 per hour)	40 x \$250 = \$ 10,000	30 x \$250 = \$ 7,500
Total Cost to Serve	5,500	3,850
Gross Profit	\$ 4,500	\$ 3,650

ANSWERS TO GROUP A PROBLEMS

PA2-1

Req. 1 and 2

Raw Material	s Inventory	Work in Proce	ss Inventory	Finished Go	ods Inventory
Bal. 25,000	b. 122,000	Bal. 55,000	f. 375,000	Bal. 60,000	g. 402,000
a. 136,000		b. 94,000		f. 375,000	
		c. 131,000			
		e. 176,850			
Bal. 39,000		Bal. 81,850		Bal. 33,000	
		Manufacturin	g Overhead	Cost of G	oods Sold
		b. 28,000	e. 176,850	g. 402,000	
		c. 24,000			
		d. 26,000			
		d. 30,000			
		d. 24,000			
			44,850 Overapplied	Bal. 402,000	
		Sales Re	evenue	Non-Man Expe	ufacturing enses
			h. 500,000	d. 44,000	
				d. 15,000	

Bal. 500,000	Bal. 59,000

Req. 3

Manufacturing overhead is overapplied by \$44,850. If this amount is closed directly to Cost of Goods Sold, it will DECREASE Cost of Goods Sold.

PA2-1 (Continued)

Req. 4

Lamonda Corp.	
Cost of Goods Manufactured Report	
For the Month of April	
	• • • • • • •
Beginning raw materials inventory	\$ 25,000
Plus: Raw material purchases	136,000
Less: Indirect materials	28,000
Less: Ending raw materials inventory	<u>39,000</u>
Direct materials used	\$ 94,000
Direct labor	131,000
Manufacturing overhead applied	<u>176,850</u>
Total current manufacturing costs	\$401,850
Plus: Beginning work in process inventory	55,000
Less: Ending Work in Process Inventory	<u>81,850</u>
Cost of Goods Manufactured	\$375,000

Req. 5

Lamonda Corp.		
Income Statement		
For the Month of April		
Sales revenue		\$500,000
Cost of goods sold		
Beginning finished goods inventory	60,000	
Plus: Cost of goods manufactured	375,000	
Less Ending finished goods inventory	<u>33,000</u>	
Unadjusted Cost of goods sold	402,000	
Less: Overapplied manufacturing overhead	<u>44,850</u>	
Adjusted Cost of Goods Sold		<u>\$357,150</u>
Gross profit		142,850
Selling and administrative expenses		<u>59,000</u>
Net Income from Operations		<u>\$83,850</u>

PA2-2

a. Raw Materials Inventory	136,000
b. Manufacturing Overhead	122,000
c. Work In Process Inventory	155,000
d. Selling and Administrative Expenses (44,000 + 15,000) 59,000 Manufacturing Overhead (26,000 + 30,000 + 24,000) 80,000 Miscellaneous Accounts	139,000
e. Work in Process Inventory	176,850
f. Finished Goods Inventory	375,000
g. Cost of Goods Sold	402,000
h. Accounts Receivable	500,000

2-30

PA2-3

Req. 1 Predetermined overhead rate = \$420,000 / 60,000 = \$7.00 per machine hour

Req. 2

Total Applied Manufacturing Overhead = 7,000 hours X \$7.00 = \$49,000

Req. 3

Ending Work in Process Inventory (Job 103) = \$9,600 + \$9,600 + (2,000 machine hours X \$7.00) = \$33,200

Req. 4 Cost of Job 101 = \$19,200 + \$28,800 + (1,000 machine hours X \$7.00) = \$55,000

Since this was the only job sold, the gross profit before the adjustment for over or underapplied manufacturing overhead is \$60,000 - \$55,000 = \$5,000.

Req. 5

Manufacturing Overhead			
Actual	45,000	49,000	Applied
		4,000	Balance
		(Overap	lied)

PA2-4

Req. 1 Cost of Job 102 = \$14,400 + \$11,200 + (4,000 machine hours X \$7.00) = \$	\$53,600
Finished Goods Inventory	53,600
Req. 2 Cost of Job 101 = \$19,200 + \$28,800 + (1,000 machine hours X \$7.00) = \$	\$55,000
Cost of Goods Sold 55,000 Finished Goods Inventory	55,000
Cash or Accounts Receivable	60,000

Req. 3

Manufacturing Overhead	4,000	
Cost of Goods Sold		4,000
PA2–5		

Req. 1

Raw Materia	ls Inventory	Work in Proce	ess Inventory	Finished Good	s Inventory
1/1 20,000	b. 40,000	1/1 15,000	h. 97,000	 1/1 32,000	i. 70,000
a. 26,000		b. 32,000		h. 97,000	
Bal. 6,000		c. 18,000		 Bal. 59,000	
		g. 54,000			
		Bal. 22,000			
				Selling and Adi	ministrative
Cost of Go	ods Sold	Manufacturin	g Overhead	Expens	ses
i. 70,000		b. 8,000	g. 54,000	 c. 46,500	
Bal. 70,000		c. 5,200		d. 2,400	
		d. 8,500		e. 2,400	
		e. 1,600		 Bal. 51,300	
		f. 7,800			
			Bal. 22,900		
			Overapplied		
		Other A	ccounts		
Sales R	evenue	(Cash, Pay	ables, etc.)		
	i. 91,000	i. 91,000	a. 26,000		
	Bal. 91,000		c. 69,700		
			a. 10,900		
			e. 4,000		
			T. 7,800		
			Bal. 27,400		

Req. 2 Unadjusted gross profit = \$91,000 - \$70,000 = \$21,000

Req. 3 Manufacturing overhead is \$22,900 overapplied.

^{© 2014} by McGraw-Hill Education. This is proprietary material solely for authorized instructor use. Not authorized for sale or distribution in any manner. This document may not be copied, scanned, duplicated, forwarded, distributed, or posted on a website, in whole or part.

Req. 4 Adjusted gross profit = \$91,000 - (\$70,000 - \$22,900) = \$43,900

PA2-6

<u>ltem</u>	<u>Amount</u>
Direct Materials Used In Production	\$93,850
Direct Labor	100,000
Manufacturing Overhead Applied	<u>125,000</u>
Total Current Manufacturing Costs	\$318,850
Plus: Beginning Work in Process Inventory	12,000
Less: Ending Work in Process Inventory	<u>9,600</u>
Cost of Goods Manufactured	\$321,250
Plus: Beginning Finished Goods Inventory	25,000
Less: Ending Finished Goods Inventory	<u>31,250</u>
Unadjusted Cost of Goods Sold	\$315,000
Overhead Adjustment	<u>10,000</u>
Adjusted Cost of Goods Sold	<u>\$325,000</u>

PA2-7

Req. 1

- a. Predetermined overhead rate = \$594,000 / 16,500 = \$36.00 per direct labor hour
- b. Applied manufacturing overhead = 18,000 actual direct labor hours x \$36 = \$648,000
- c. \$655,000 Actual \$648,000 Applied = \$7,000 Underapplied

Req. 2

- a. Predetermined overhead rate = \$594,000 / \$396,000 = 150% of direct labor cost
- b. Applied manufacturing overhead = $450,000 \times 150\% = 675,000$
- c. \$655,000 Actual \$675,000 Applied = \$20,000 Overapplied

Req. 3

- a. \dot{P} redetermined overhead rate = \$594,000 / 7,500 = \$79.20 per machine hour
- b. Applied manufacturing overhead = 8,500 actual machine hours x \$79.20 = \$673,200
- c. \$655,000 Actual \$673,200 Applied = \$18,200 Overapplied

Req. 4

Based on last year's data, direct labor hours was the most accurate allocation base for applying manufacturing overhead, because it results in the lowest amount of over- or underapplied manufacturing overhead, or the smallest difference between actual and applied manufacturing overhead cost.

^{© 2014} by McGraw-Hill Education. This is proprietary material solely for authorized instructor use. Not authorized for sale or distribution in any manner. This document may not be copied, scanned, duplicated, forwarded, distributed, or posted on a website, in whole or part.

Req. 5

Ideally, companies should choose an allocation base that has a cause and effect relationship with the incurrence of manufacturing overhead cost. In addition, the allocation measure must be something that can be reasonably measured for each individual unit or job, and the benefits must outweigh cost of measurement. This is one reason that many companies choose to use direct labor hours to apply manufacturing overhead to production. This measure is already captured in the accounting system and often has a direct relationship with the incurrence of manufacturing overhead cost. However, with advances in automation and the changing nature of the labor force, direct labor hours is not necessarily the best measure for applying manufacturing overhead to production.

PA2-8

Req. 1

Predetermined overhead rate = \$91,000 / 65,000 = 140% of Direct labor cost

Rea	۱.	2
	•	_

Raw Materials Inventory		Work in Process Inventory		
Beg. Balance 15,000 Purchases 95,000	80,000 (15,000 + 95,000 - 30,000)	Beginning Balance Direct Materials Direct Labor Applied Overhead (\$50,000	30,000 70,000 50,000 70,000 X 140%)	200,000 (30,000 + 70,000 + 50,000 + 70,000 - 20,000)
Ending Bal. 30,000		Ending Balance	20,000	
Finished Goods Ir	iventory	C	ost of Good	ds Sold
Beginning Bal. 40,000 Cost of Goods Completed 200,000	190,000 (40,000 + 200,000 - 50,000)	Unadjus of Go	sted Cost ods Sold 190,000	12,000 Adjustment
Ending Balance 50,000		Adjusted Cost of Go	ods Sold 178,000	
Manufacturing Ov	verhead		Sales Rev	enue
Indirect Materials 10,000 Indirect Labor 15,000 Factory Depreciation 13,000 Factory Rent 7,000	70,000 Applied	Selling and	d Administi	300,000 rative Expenses
Other Factory Costs 10,000		Adm. Salarie Office Depreciatio	es 28,000 en 20,000	
		Advertisin	g 15,000	
Adjustment 12,000	12,000 Overapplied	Ending Balanc	e 63,000	

2-34

PA2-8 (Continued)

Req. 3

\$58,000 Actual - \$70,000 Applied = \$12,000 Overapplied manufacturing overhead

Req. 4

Dobson Manufacturing Company Cost of Goods Manufactured Report and Sold

	• · · · · · ·
Beginning Raw Materials Inventory	\$15,000
Plus: Raw Material Purchases	95,000
Less: Indirect Material Used	10,000
Less: Ending Raw Materials Inventory	<u>30,000</u>
Direct Materials Used in Production	\$70,000
Direct Labor	50,000
Manufacturing Overhead	<u>70,000</u>
Total Current Manufacturing Costs	\$190,000
Plus: Beginning Work in Process Inventory	<u>30,000</u>
Total Work in Process	\$220,000
Less: Ending Work in Process Inventory	<u>20,000</u>
Cost of Goods Manufactured	\$200,000
Plus: Beginning Finished Goods Inventory	<u>40,000</u>
Cost of Goods Available for Sale	\$240,000
Less: Ending Finished Goods Inventory	<u>50,000</u>
Unadjusted Cost of Goods Sold	\$190,000
Adjustment for Overapplied Overhead	<u>(12,000)</u>
Adjusted Cost of Goods Sold	<u>\$178,000</u>

Req. 5

Dobson Manufacturing Company Income Statement				
Sales Revenue	\$300,000			
Less: Cost of Goods Sold	<u>178,000</u>			
Gross Profit	\$122,000			
Less: Selling and Administrative Expenses	<u>63,000</u>			
Net Income from Operations	\$59,000			

ANSWERS TO GROUP B PROBLEMS

PB2-1

Req. 1 and 2



Req. 3

Manufacturing overhead is underapplied by \$37,000. If this amount is closed directly to Cost of Goods Sold, it will INCREASE Cost of Goods Sold.

PB2-1 (Continued)

Req. 4

В

Ρ

L

Le

D

D

Μ

Т

Ρ

Т

L

Coda Industries Cost of Goods Manufactured Report For the Month of November	
eginning Raw Materials Inventory	\$62,000
us: Raw Material Purchases	270,500
ess: Indirect Material Used	15,500
ess: Ending Raw Materials Inventory	<u>137,000</u>
irect Materials Used in Production	\$180,000
irect Labor	213,600
anufacturing Overhead	<u>290,000</u>
otal Current Manufacturing Costs	\$683,600
us: Beginning Work in Process Inventory	<u>22,900</u>
otal Work in Process	\$706,500
ess: Ending Work in Process Inventory	99.250

Req. 5

Cost of Goods Manufactured

Coda Industries Income Statement For the Month of November

\$607.250

Sales Revenue		\$850,000
Less: Cost of Goods Sold		
Beginning Finished Goods Inventory	130,000	
Plus: Cost of Goods Manufactured (see schedule		
above)	607,250	
Less: Ending Finished Goods Inventory	<u>179,550</u>	
Unadjusted Cost of Goods Sold	557,700	
Plus: Underapplied Manufacturing Overhead	<u>37,000</u>	
Adjusted Cost of Goods Sold		<u>\$594,700</u>
Gross Profit		255,300
Less: Operating (Period) Expenses		<u>157,800</u>
Net Income from Operations		<u>\$97,500</u>

Chapter 02 - Job Order Costing		
PB2-2		
a. Raw Materials Inventory Accounts Payable	270,500	270,500
b.		
Manufacturing Overhead	15,500	
Raw Materials Inventory	180,000	195,500
C. Mark In Dracess Inventory	212 600	
Manufacturing Overhead	213,000 53 400	
Salaries/Wages Payable		267,000
d.		
Selling and Administrative Expenses (65,300 + 92,500)	157,800	
Manufacturing Overhead (68,300 + 125,000 + 64,800)	258,100	115 000
(Payables, Cash, Prepaid Assets, Accumulated Dep.)		413,900
e.		
Work in Process Inventory	290,000	200.000
		290,000
f. Finished Coode Inventory	607 250	
Work in Process Inventory		607,250
g		
Cost of Goods Sold	557,700	FF77 00
Finished Goods Inventory		557,700
h. Accounts Receivable	850.000	
Sales Revenue		850,000

PB2-3

Req. 1

Predetermined overhead rate = \$450,000 / 150,000 = \$3.00 per machine hour

Req. 2

Applied manufacturing overhead = 17,000 machine hours X \$3.00 = \$51,000

Req. 3

Ending Work in Process Inventory (Job 103) = \$8,500 + \$13,600 + (5,000 machine hours X \$3.00) = \$37,100

Req. 4 Cost of Job 101 = \$25,500 + \$11,900 + (8,000 X \$3.00) = \$61,400

Since this was the only job sold, the gross profit before the adjustment for over or underapplied manufacturing overhead is \$75,000 - \$61,400 = \$13,600.

Req. 5

Manufacturing Overhead				
Actual	56,000	51,000	Applied	
Balance	5,000			
(Underapplied)				
·				

PB2-4

Req. 1 Cost of Job 102 = \$17,000 + \$8,500 + (4,000 machine hours	X \$3.00) = \$37	,500
Finished Goods Inventory Work in Process Inventory	37,500	37,500
Req. 2 Cost of Job 101 = \$25,500 + \$11,900 + (8,000 X \$3.00) = \$6 ²	1,400	
Cash or Accounts Receivable Sales Revenue	75,000	75,000
Cost of Goods Sold Finished Goods Inventory	61,400	61,400
Req. 3		

Cost of Goods Sold	5,000	
Manufacturing Overhead		5,000

PB2-5

1.	Raw Materia	als Inventory	Work in Proce	ess Inventory	Finished Invent	Goods ory
	1/1 15,600	b. 45,000	1/1 33,500	h. 84,650	1/1 42,300	i. 40,000
	a. 42,000		b. 38,250		h. 84,650	
	Bal. 12,600		c. 17,300		Bal. 86,950	
			g. 34,600			
			Bal. 39,000			
	Cost of Goods	s Sold	Manufacturing	Overhead	Selling and Administrative Expenses	9
	i. 40,000		b. 6,750	g. 34,600	c. 4,300	
	Bal. 40,000		c. 8,400		d. 25,000	
			d. 9,000		e. 3,600	
			e. 5,400		Bal. 32,900	
			f. 7,900			
			Bal. 2,850 Underapplied			
			Other Account	S		
	Sales Revenu	е	(Cash, Payabl	es, etc.)		

2-40

	i. 50,000	i. 50,000	a. 42,000
	Bal. 50,000		c. 30,000
			d. 34,000 e. 9,000 f. 7,900
			Bal. 72,900

Req. 2

Unadjusted gross profit = \$50,000 - \$40,000 = \$10,000

Req. 3

Manufacturing overhead is \$2,850 underapplied

Req. 4

Adjusted Gross Profit = 50,000 - (\$40,000 + \$2,850) = \$7,150

PB2-6

Item	<u>Amount</u>
Direct Materials Used In Production	\$87,643
Direct Labor	128,857
Manufacturing Overhead Applied	<u>225,500</u>
Total Current Manufacturing Costs	\$442,000
Plus: Beginning Work in Process Inventory	32,000
Less: Ending Work in Process Inventory	24,000
Cost of Goods Manufactured	\$450,000
Plus: Beginning Finished Goods Inventory	15,000
Less: Ending Finished Goods Inventory	<u>19,500</u>
Unadjusted Cost of Goods Sold	\$445,500
Overhead Adjustment	<u>-120,500</u>
Adjusted Cost of Goods Sold	<u>\$325,000</u>

2-41

PB2-7

Req. 1

- a. Predetermined overhead rate = \$700,000 / 25,000 = \$28.00 per direct labor hour
- b. Applied manufacturing overhead = 27,000 actual hours x \$28 = \$756,000
- c. \$750,000 Actual \$756,000 Applied = \$6,000 Overapplied

Req. 2

- a. Predetermined overhead rate = \$700,000 / \$437,500 = 160% of direct labor cost
- b. Applied manufacturing overhead = $464,000 \times 160\% = 742,400$
- c. \$750,000 Actual \$742,400 Applied = \$7,600 Underapplied

Req. 3

- a. Predetermined overhead rate = \$700,000 / 12,500 = \$56 per machine hour
- b. Applied manufacturing overhead = 13,000 actual machine hours x \$56 = \$728,000
- c. \$750,000 Actual \$728,000 Applied = \$22,000 Underapplied

Req. 4

Based on last year's data, direct labor hours was the most accurate allocation base for applying manufacturing overhead, because it results in the lowest amount of over- or underapplied manufacturing overhead, or the smallest difference between actual and applied manufacturing overhead cost.

Req. 5

Ideally, companies should choose an allocation base that has a cause and effect relationship with the incurrence of manufacturing overhead cost. In addition, the allocation measure must be something that can be reasonably measured for each individual unit or job, and the benefits must outweigh cost of measurement. This is one reason that many companies choose to use direct labor hours to apply manufacturing overhead to production. This measure is already captured in the accounting system and often has a direct relationship with the incurrence of manufacturing overhead cost. However, with advances in automation and the changing nature of the labor force, direct labor hours is not necessarily the best measure for applying manufacturing overhead to production.

PB2-8

Req. 1

Predetermined overhead rate = \$75,600 / \$42,000 = 180% of Direct labor cost

Req. 2

Raw Materials Inv	ventory	Work in Process Inventory		ventory
Beginning Balance 10,000 Purchases 85,000	76,500 (10,000 + 85,000 - 18,500)	Beginning Balance Direct Materials	30,000 66,500	174,500 (30,000 + 66,500 + 35,000 +
Ending Balance 18,500		Direct Labor Applied Overhead (\$35,000	35,000 63,000 X 180%)	63,000 – 20,000)
		Ending Balance	20,000	
Finished Goods In	ventory	Cost	of Goods S	Sold
Beginning Balance 60,000 Cost of Goods Completed 174,500	194,500 (60,000 + 174,500 - 40,000)	Unadjusted Cost of G Adjustmer	ioods Sold 194,500 nt 11,000	
Ending Balance 40,000		Adjusted Cost of G	oods Sold 205,500	
Manufacturing Ov	erhead	Sales Revenue		
Indirect Materials10,000Indirect Labor20,000Factory Depreciation13,000	63,000 Applied			280,000 Sales Revenue
Factory Rent 12,000		Selling and Ad	Iministrativ	e Expenses
Factory Utilities 5,000		Adm. Salaries	30,000	
Other Factory Costs <u>14,000</u>		Office Depreciation	20,000	
Actual Overhead 74,000		Advertising	19,000	
Underapplied 11,000		Ending Balance	69,000	
	11,000 Adjustment			

PB2-8

Req. 3 \$74,000 Actual - \$63,000 Applied = \$11,000 Underapplied manufacturing overhead

Req. 4

Carlton Manufacturing Company Cost of Goods Manufactured Report and Sold

Beginning Raw Materials Inventory\$10,000Plus: Raw Material Purchases85,000Less: Indirect Material Used10,000Less: Ending Raw Materials Inventory18,500Direct Materials Used in Production\$66,500Direct Labor35,000Manufacturing Overhead63,000Total Current Manufacturing Costs\$164,500Plus: Beginning Work in Process Inventory30,000Total Work in Process Inventory20,000Cost of Goods Manufactured\$174,500Plus: Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500		
Plus: Raw Material Purchases85,000Less: Indirect Material Used10,000Less: Ending Raw Materials Inventory18,500Direct Materials Used in Production\$66,500Direct Labor35,000Manufacturing Overhead63,000Total Current Manufacturing Costs\$164,500Plus: Beginning Work in Process Inventory30,000Total Work in Process Inventory20,000Cost of Goods Manufactured\$174,500Plus: Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Beginning Raw Materials Inventory	\$10,000
Less:Indirect Material Used10,000Less:Ending Raw Materials Inventory18,500Direct Materials Used in Production\$66,500Direct Labor35,000Manufacturing Overhead63,000Total Current Manufacturing Costs\$164,500Plus:Beginning Work in Process Inventory30,000Total Work in Process Inventory20,000Cost of Goods Manufactured\$174,500Plus:Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less:Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Plus: Raw Material Purchases	85,000
Less: Ending Raw Materials Inventory18,500Direct Materials Used in Production\$66,500Direct Labor35,000Manufacturing Overhead63,000Total Current Manufacturing Costs\$164,500Plus: Beginning Work in Process Inventory30,000Total Work in Process Inventory20,000Cost of Goods Manufactured\$174,500Plus: Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Less: Indirect Material Used	10,000
Direct Materials Used in Production\$66,500Direct Labor35,000Manufacturing Overhead63,000Total Current Manufacturing Costs\$164,500Plus: Beginning Work in Process Inventory30,000Total Work in Process\$194,500Less: Ending Work in Process Inventory20,000Cost of Goods Manufactured\$174,500Plus: Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Less: Ending Raw Materials Inventory	<u>18,500</u>
Direct Labor35,000Manufacturing Overhead63,000Total Current Manufacturing Costs\$164,500Plus: Beginning Work in Process Inventory30,000Total Work in Process\$194,500Less: Ending Work in Process Inventory20,000Cost of Goods Manufactured\$174,500Plus: Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Direct Materials Used in Production	\$66,500
Manufacturing Overhead63,000Total Current Manufacturing Costs\$164,500Plus: Beginning Work in Process Inventory30,000Total Work in Process\$194,500Less: Ending Work in Process Inventory20,000Cost of Goods Manufactured\$174,500Plus: Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Direct Labor	35,000
Total Current Manufacturing Costs\$164,500Plus: Beginning Work in Process Inventory30,000Total Work in Process\$194,500Less: Ending Work in Process Inventory20,000Cost of Goods Manufactured\$174,500Plus: Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Manufacturing Overhead	<u>63,000</u>
Plus: Beginning Work in Process Inventory30,000Total Work in Process\$194,500Less: Ending Work in Process Inventory20,000Cost of Goods Manufactured\$174,500Plus: Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Total Current Manufacturing Costs	\$164,500
Total Work in Process\$194,500Less: Ending Work in Process Inventory20,000Cost of Goods Manufactured\$174,500Plus: Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Plus: Beginning Work in Process Inventory	<u>30,000</u>
Less: Ending Work in Process Inventory20,000Cost of Goods Manufactured\$174,500Plus: Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Total Work in Process	\$194,500
Cost of Goods Manufactured\$174,500Plus: Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Less: Ending Work in Process Inventory	<u>20,000</u>
Plus: Beginning Finished Goods Inventory60,000Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Cost of Goods Manufactured	\$174,500
Cost of Goods Available for Sale\$234,500Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Plus: Beginning Finished Goods Inventory	<u>60,000</u>
Less: Ending Finished Goods Inventory40,000Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Cost of Goods Available for Sale	\$234,500
Unadjusted Cost of Goods Sold\$194,500Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Less: Ending Finished Goods Inventory	<u>40,000</u>
Adjustment for Overapplied Overhead11,000Adjusted Cost of Goods Sold\$205,500	Unadjusted Cost of Goods Sold	\$194,500
Adjusted Cost of Goods Sold \$205,500	Adjustment for Overapplied Overhead	<u>11,000</u>
	Adjusted Cost of Goods Sold	<u>\$205,500</u>

Req. 5

Carlton Manufacturing Company Income Statement

Sales Revenue	\$280,000
Less: Cost of Goods Sold	<u>205,500</u>
Gross Profit	\$74,500
Less: Selling and Administrative Expenses	<u>69,000</u>
Net Income from Operations	\$5,500

© 2014 by McGraw-Hill Education. This is proprietary material solely for authorized instructor use. Not authorized for sale or distribution in any manner. This document may not be copied, scanned, duplicated, forwarded, distributed, or posted on a website, in whole or part.

2-44

ANSWERS TO SKILLS DEVELOPMENT CASES

S1–1

The solution to this case will depend on the particular item that the student chooses to investigate. The primary purpose of this case is to get students to think more concretely about what is involved in manufacturing a product. Since most students at this level will have very limited work experience, and may never have been inside a manufacturing facility, this exercise will help make the definitions in the chapter more concrete. Tying it to an everyday item that they use will also allow them to visualize the end product and the different types of costs that go into making that product.

S2–2

Solutions to this case will vary depending on the business venture that students select.

S2–3

Req. 1

Predetermined Overhead Rate =	Estimated Total Overhead Estimated Allocation Base		
Predetermined Overhead Rate =	<u>\$720,000</u> 24,000 DL Hours		
Predetermined Overhead Rate =	\$30 per DL Hour		

This rate means the company needs to apply \$30 in overhead for each direct labor hour worked in order to cover all of the indirect costs of production, such as factory rent, utilities, supervision, depreciation, etc.

Req. 2

Applied Overhead = Predetermined Overhead Rate X Actual DL Hours

Applied to Job 102 = \$30 X 300 hours =	\$ 9,000
Applied to Job 103 = \$30 X 200 hours =	6,000
Total Overhead Applied = \$30 X 500 hours =	<u>\$15,000</u>

Req. 3

	<u>Job 102</u>	<u>Job 103</u>
Beginning balance of jobs in process	\$ 15,000	\$-
Direct materials	2,000	5,000
Direct labor	6,000	4,000
Manufacturing overhead applied	9,000	6,000
Total manufacturing cost	<u>\$32,000</u>	<u>\$15,000</u>

Since Job 102 was completed, but not sold, its cost of \$32,000 would appear in Finished Goods Inventory. The \$15,000 balance of Job 103 would appear in Work in Process inventory since it is not yet completed.

S2-3 (Continued)

Req. 4 a.	Raw Materials Inventory	10.000
b.	Work in Process Inventory	9,000
С.	Work in Process Inventory	19,000
d.	Work in Process Inventory 15,000 Manufacturing Overhead	15,000
e.	Manufacturing Overhead	6,000 5,000 3,000 2,000
f.	Advertising Expense	. 2,000
	Depreciation Expense	. 3,000
	General and Administrative Expenses	1,000

2-46

g.	Accounts Receivable or Cash Sales Revenue	55,000	55,000
	Cost of Goods Sold Finished Goods Inventory	30,000	30,000
h.	Finished Goods Inventory Work in Process Inventory	32,000	32,000

S2-3 (Continued)

Postings to the general ledger T-accounts and job cost sheets are shown below.

Raw Materials Inventory				Manufa	cturing C	verhead		
1/1 Balance	10,000	9,000	(b)	(b)	2,000	15,000	(d)	
(a)	10,000			(c)	4,000			
1/31 Balance	11,000			(e)	16,000			
				<u> </u>	7,000			
				Unde	erapplied			
						7,000 A	djustment	(Req. 6)
					Individua	I Job Cos	st Sheets	
Work	In Proces	s Invento	ory		(Subsidiar	y Ledger	rs to WIP)	
1/1 Bal.	15,000	32,000	(h)				<u>Job 102</u>	<u>Job 103</u>
(b)	7,000			1/1 Balar	ice		15,000	-
(c)	10,000			Direct Ma	aterials		2,000	5,000
(d)	15,000			Direct La	bor		6,000	4,000
1/31 Bal.	15,000			Applied N	<u>lanuf. Ove</u>	erhead	9,000	6,000
				Total Ma	nufacturing	g Cost	32,000	15,000
Finish		Invento	. /		Cont	of Coodo	Sold	
Finish	ned Goods		<u>y</u>	(a)	Cost	of Goods	Sold	
Finish 1/1 Bal.	ned Goods 30,000	Invento 30,000	ry (g)	(g)	Cost 0 30,000	of Goods	Sold	
Finish 1/1 Bal. (h)	ned Goods 30,000 32,000	Inventor 30,000	ry (g)	(g) Adjustme	Cost 0 30,000 ent 7,000	of Goods	Sold	
Finish 1/1 Bal. (h) 1/31 Bal.	ned Goods 30,000 32,000 32,000	30,000	ry(g)	(g) Adjustme 1/31 Bal.	Cost 0 30,000 ent 7,000 37,000	of Goods	Sold	
Finish 1/1 Bal. (h) 1/31 Bal. Sal	ned Goods 30,000 32,000 32,000 les Reven	i Inventor 30,000	ry(g)	(g) Adjustme 1/31 Bal. Sell	Cost 0 30,000 int 7,000 37,000	of Goods	Sold	ISES
Finish 1/1 Bal. (h) 1/31 Bal. Sa	ned Goods 30,000 32,000 32,000 les Reven	ue 55,000	ry (g) (g)	(g) Adjustme 1/31 Bal. Sell (c)	Cost of 30,000 nt 7,000 37,000 ing and Ac 5,000	of Goods	Sold	ISES
Finish 1/1 Bal. (h) 1/31 Bal. Sa	ned Goods 30,000 32,000 32,000 les Reven	ue 55,000	ry (g) (g) (g) 3al.	(g) Adjustme 1/31 Bal. Sell (c) (f)	Cost 0 30,000 ent 7,000 37,000 ing and Ac 5,000 2,000	of Goods	Sold	ISES
Finish 1/1 Bal. (h) 1/31 Bal. Sa	ned Goods 30,000 32,000 32,000 les Reven	ue 55,000 55,000	(g) (g) (g) 3al.	(g) Adjustme 1/31 Bal. Sell (c) (f) (f)	Cost 0 30,000 nt 7,000 37,000 ing and Ac 5,000 2,000 3.000	of Goods	Sold	ISES
Finish 1/1 Bal. (h) 1/31 Bal. Sa	ned Goods 30,000 32,000 32,000 les Reven	ue 55,000 55,000	(g) (g) (g) 3al.	(g) Adjustme 1/31 Bal. Sell (c) (f) (f) (f)	Cost of 30,000 ant 7,000 37,000 ing and Ac 5,000 2,000 3,000 1,000	of Goods	i Sold	ISES
Finish 1/1 Bal. (h) 1/31 Bal. Sa	ned Goods 30,000 32,000 32,000	ue 55,000 55,000	(g) (g) (g) 3al.	(g) Adjustme 1/31 Bal. Sell (c) (f) (f) (f) (f) 1/31 Bal.	Cost of 30,000 ant 7,000 37,000 ing and Ac 5,000 2,000 3,000 1,000 11,000	of Goods	ive Expen	ISES
Finish 1/1 Bal. (h) 1/31 Bal. Sal	ned Goods 30,000 32,000 32,000 les Reven	Linventor 30,000 ue 55,000 55,000 E	<u>(g)</u> (g) (g) 3al.	(g) Adjustme 1/31 Bal. Sell (c) (f) (f) (f) (f) 1/31 Bal.	Cost of 30,000 ant 7,000 37,000 ing and Ac 5,000 2,000 3,000 1,000 11,000 Payables a	of Goods	tive Expen	ISES
Finish 1/1 Bal. (h) 1/31 Bal. Sal Cash a 1/1 Balance 10	ned Goods 30,000 32,000 32,000 les Reven	<u>ue</u> 55,000 55,000 E	ry (g) (g) 3al.	(g) Adjustme 1/31 Bal. Sell (c) (f) (f) (f) (f) 1/31 Bal.	Cost of 30,000 ant 7,000 37,000 ing and Ac 5,000 2,000 3,000 1,000 11,000 Payables a	and Other	<u>s Sold</u> tive Expen	
Finish 1/1 Bal. (h) 1/31 Bal. Sa Cash a 1/1 Balance 10 (g)	ned Goods 30,000 32,000 32,000 les Reven	<u>ue</u> 55,000 55,000 E	<u>(g)</u> (g) (g) 3al. (e)	(g) Adjustme 1/31 Bal. Sell (c) (f) (f) (f) 1/31 Bal.	Cost of 30,000 ent 7,000 37,000 ing and Ac 5,000 2,000 3,000 1,000 11,000 Payables a	and Other 85,000 10.000	tive Expentive Expentive Expentive Expension 1/1 Balar	

		3,000	(e)	19,000 (c))
		2,000	(f)	2,000 (e))
		3,000	(f)	1,000 (f)
1/31 Bal.	136,000			117,000 1/31 Bal.	

	17,000	1/51	Dai.	

Stockholders' Equity			
70,000			
Bal. 70,000			

S2-3 (Continued)

Req. 5: Actual \$22,000 - Applied \$15,000 = \$7,000 Underapplied

Req. 6

Cost of Goods Sold	7,000	
Manufacturing Overhead		7,000

Req. 7

Sampson Company Cost of Goods Manufactured and Sold For the Month Ended January 31, 2014

Beginning Raw Materials Inventory	\$10,000
Plus: Raw Materials Purchased	10,000
Less: Indirect Materials Issued	- 2,000
Less: Ending Raw Materials Inventory	<u>-11,000</u>
Direct Materials Used In Production	7,000
Direct Labor	10,000
Manufacturing Overhead Applied	15,000
Total Current Manufacturing Costs	32,000
Plus: Beginning Work in Process Inventory	15,000
Less: Ending Work in Process Inventory	<u>- 15,000</u>
Cost of Goods Manufactured	32,000
Plus: Beginning Finished Goods Inventory	30,000
Less: Ending Finished Goods Inventory	<u>- 32,000</u>
Unadjusted Cost of Goods Sold	30,000
Plus: Underapplied overhead	7,000
Adjusted Cost of Goods Sold	<u>\$ 37,000</u>

Managerial Accounting 2nd Edition Whitecotton Solutions Manual

Chapter 02 - Job Order Costing

Req. 8

Sampson Company Income Statement For the Month Ended January 31, 2014

Sales Revenue	\$55,000
Less: Cost of Goods Sold	37,000
Gross Profit	18,000
Less: Selling and Administrative Expenses	11,000
Net Income from Operations	<u>\$ 7,000</u>