# Chapter 2

# **Job Order Costing and Analysis**

# **QUESTIONS**

- 1. Factory overhead is not identified with specific units (jobs) or batches (job lots). Therefore, to assign costs, estimates of the relation between factory overhead cost and job or job lot are necessary. Also, since job order cost accounting is a perpetual system, we need to estimate a predetermined overhead rate to compute (perpetual) inventory costs. This estimated amount also helps job order companies determine prices on a timely basis.
- 2. Several other factors (allocation bases) are possible and reasonable. These common factors often include direct materials or machine hours.
- 3. The job order cost sheet captures information on cost and quantity of direct material and direct labor, and on the amount of factory overhead applied to the respective job or job lot. Management and employees use this information to monitor costs during production and to estimate total cost of production.
- 4. Each job is assigned a subsidiary ledger account. This account serves as the "posting account" (accumulates all increases and decreases) during production for direct material, direct labor, and applied factory overhead. The collection of job cost sheets for all of the jobs in process make up a subsidiary ledger controlled by the Work in Process Inventory account in the general ledger.
  - When a job is finished, its job cost sheet is completed and moved from the file of jobs in process to the file of finished jobs awaiting delivery to customers. This latter file acts as a subsidiary ledger controlled by the Finished Goods Inventory account. In this way, management and employees can obtain the costs, direct and indirect, associated with any job or job lot at any time.
- 5. A debit (increase) to Work in Process Inventory for direct materials, a debit (increase) to Factory Overhead for indirect materials, and a credit (decrease) to Raw Materials Inventory.
- 6. The materials requisition slip is designed to track the movement of materials from raw materials to production. It also serves as an internal control document because without the slip the inventory department should not release inventory to production.
- 7. The time ticket is used to record how much time an employee spends on each job. Time tickets are also used to determine the amount of overhead to charge to jobs when overhead is based on direct labor.
- 8. Debits (increases) to factory overhead are the recording of actual overhead costs, such as indirect materials, indirect labor, factory rent, and factory insurance. Credits (decreases) represent the allocation of factory overhead to jobs or job lots.

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- 9. Assuming that the overapplied or underapplied overhead is immaterial, it is closed to the Cost of Goods Sold account. However, if the amount is material—meaning it would change business decisions that rely on the information—then the amount of overapplied or underapplied overhead is allocated to work in process, finished goods, and cost of goods sold (using an allocation base such as direct labor).
- 10. This production run should be accounted for as a job lot (batch). Although individual iPhones could be viewed as individual jobs, the costs of tracking this detailed information would outweigh the benefits. Determining the cost of the batch should provide management and employees with sufficient information about this product for all decision making purposes.
- 11. A predetermined factory overhead rate must be calculated for at least two reasons: (1) Not all costs are known in advance, yet the costs must be applied to products during the current period. (2) A predetermined rate is used to spread indirect costs to products and/or services throughout an accounting period, where overhead costs are not incurred uniformly throughout the period and production may not be uniform throughout the period. For instance, property taxes on the factory building of \$20,000 may be paid in July, but some of that \$20,000 must be allocated to all items produced during the year, January through December. A predetermined rate is necessary, because we must estimate the rate at the beginning of the year, based on estimated costs and activity, before the period begins.
- 12. Each patient in a hospital can be viewed as a "job." In this case, a job order cost sheet would be used to capture cost of direct materials (supplies, medicine, and so forth), direct labor, and hospital overhead.
- 13. Each of the 30 luxury motorcycles will likely be accounted for as an individual job. Although similar in many respects, each would have custom features that would impact costs. As the luxury motorcycles are shipped to dealers each will have a separate invoice detailing the cost associated with producing that motorcycle. Also, the price of a custom-made motorcycle is probably large enough (in the area of \$20,000 to \$50,000) that each would be accounted for individually.
- 14. Sprint employees can use job cost sheets to accumulate the costs (e.g. labor and materials) used on each job. Managers can use this job cost information to monitor whether Sprint is meeting its target costs and producing reasonable profits. This information can be used to adjust the prices of certain services and/or cease providing certain services if the costs cannot be controlled to yield a reasonable profit.

# **QUICK STUDIES**

### Quick Study 2-1 (5 minutes)

Manufactured as a job: 3, 4, 6

Manufactured as a job lot: 1, 2, 5

### **Quick Study 2-2 (10 minutes)**

- 1. A 3. B 5. E
- 2. D 4. C

### **Quick Study 2-3 (10 minutes)**

To record sales price of delivered job.

To transfer cost of delivered job to COGS.

### **Quick Study 2-4 (15 minutes)**

Raw Materials Inventory  Cash  To record raw material purchases.	50,000	50,000
Factory Overhead Raw Materials Inventory To record indirect materials used in production.	12,000	12,000
Work in Process Inventory  Raw Materials Inventory  To record direct materials used in production.	32,000	32,000

### **Quick Study 2-5 (10 minutes)**

Work in Process Inventory  Factory Wages Payable  To record direct labor.	•	140,000
Factory Overhead  Factory Wages Payable  To record indirect labor.	40,000	40,000

## **Quick Study 2-6 (10 minutes)**

- 1. Factory overhead, \$117,000 / Direct labor, \$468,000 = 25%
- 2. Factory overhead, \$117,000 / Direct materials, \$390,000 = 30%

# Quick Study 2-7 (10 minutes)

Work in Process Inventory 117,900	
Factory Overhead	117,900
To apply overhead [(\$175,000–\$44,000) x 90%].	

### **Quick Study 2-8 (5 minutes)**

### **Quick Study 2-9 (5 minutes)**

Factory Overhead	22,000	
Cost of Goods Sold*	·	22,000
To assign overapplied overhead.		•

Factory Overhead			
OH Incurred	624,000	OH Applied	646,000
		Overapplied	22,000

## **Quick Study 2-10 (15 minutes)**

Cost of Goods Sold	50,000	
Factory Overhead*		50,000
To assign underapplied overhead.		

Factory Overhead			
OH Incurred	950,000	OH Applied	900,000
Underapplied	50,000		

### **Quick Study 2-11 (10 minutes)**

Overhead Applied		
Job 1 (\$5,000 x 40%)	\$2,000	
Job 2 (\$7,000 x 40%)	2,800	
Job 3 (\$1,500 x 40%)	600	

JOB COST SHEET	
Job 1	
Direct materials	\$ 5,000
Direct labor	9,000
Factory overhead (From QS 2-11)	2,000
Total	\$16,000

JOB COST SHEET	
Job 2	
Direct materials	\$ 7,000
Direct labor	4,000
Factory overhead (From QS 2-11)	2,800
Total	<u>\$13,800</u>

JOB COST SHEET	
Job 3	
Direct materials	\$1,500
Direct labor	3,000
Factory overhead (From QS 2-11)	600
Total	<u>\$5,100</u>

- 2. The balance in the Work in the Process Inventory account equals \$21,100, the sum of the total costs on the job cost sheets for the jobs that remain unfinished at the end of the period (Job 1 and Job 3).
- 3. The balance in the Finished Goods Inventory account equals \$13,800, the total costs on the job cost sheet for the job (Job 2) that is finished (but not yet sold) at the end of the period.

### **Quick Study 2-13 (10 minutes)**

JOB COST SHEET		
Direct labor (\$50 x 200)	\$10,000	
Factory overhead (\$65 x 200)	<u> 13,000</u>	
Total cost	<u>\$23,000</u>	

### **Quick Study 2-14 (5 minutes)**

Since each car is custom-ordered, Porsche produces in jobs rather in job lots (production of more than one unit of a custom product).

# **EXERCISES**

# Exercise 2-1 (10 minutes)

- 1. C 3. E 5. A
- 2. D 4. B

### Exercise 2-2 (15 minutes)

JOB COST SHEET: Jo	b 9-1005	
Direct materials		
Q-4698	\$1,250	
Q-4725	1,000	\$2,250
Direct labor		
W-3393	600	
W-3479	450	
W-3559	300	1,350
Overhead (\$1,350 X 110%)		1,485
Total cost		<u>\$5,085</u>

### Exercise 2-3 (25 minutes)

1. The cost of direct materials requisitioned in the month equals the total direct materials costs accumulated on the three jobs less the amount of direct materials cost assigned to Job 102 in May:

Job 102	\$15,000	
Less prior costs	( 6,000)	\$ 9,000
Job 103	-	33,000
Job 104		27,000
Total materials used (requisitioned)		\$69,000

2. Direct labor cost incurred in the month equals the total direct labor costs accumulated on the three jobs less the amount of direct labor cost assigned to Job 102 in May:

Job 102	\$8,000	
Less prior costs	<u>(1,800</u> )	\$ 6,200
Job 103		14,200
Job 104		21,000
Total direct labor		\$41,400

3. The predetermined overhead rate equals the ratio of the amount of overhead assigned to jobs divided by the amount of direct labor cost assigned to them. Since the same rate is used for all jobs started and completed within a month, the ratio for any one job equals the rate that was applied. This table shows the ratio for jobs 102 and 104:

	Job 102	Job 104
Overhead	\$ 4,000	\$10,500
Direct labor	8,000	21,000
Ratio	50%	50%

4. The cost transferred to finished goods in June equals the total costs of the two completed jobs for the month, which are Jobs 102 and 103:

	Job 102	Job 103	Total
Direct materials	\$15,000	\$33,000	\$48,000
Direct labor	8,000	14,200	22,200
Overhead	4,000	7,100	11,100
Total transferred cost	<u>\$27,000</u>	<u>\$54,300</u>	<u>\$81,300</u>

### Exercise 2-4 (15 minutes)

1. Rate = Estimated overhead costs Estimated direct labor = \$747,500   130%	
2.	
Direct materials	\$15,350
Direct labor	3,200
Factory overhead (\$3,200 x 130%)	<u>4,160</u>
Total cost of Job No. 13-56	<u>\$22,710</u>
Exercise 2-5 (20 minutes)	
1. Rate = $\frac{\text{Overhead costs}}{\text{Direct material costs}}$ = $\frac{\$600,000}{\$1,500,000}$ = $\frac{40\%}{\$1,500,000}$	
2. Total cost of job in process (given)	\$ 50,000
Less materials cost of job in process (given)	(30,000)
Less overhead applied (30,000 x 40%)	(12,000)
Direct labor cost	<u>\$ 8,000</u>
Exercise 2-6 (15 minutes)	
1. Raw Materials Inventory	76,200
2. Work in Process Inventory	48,000
3. Work in Process Inventory	15,350
4. Work in Process Inventory	18,420

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To apply overhead to jobs.

### Exercise 2-7 (30 minutes)

### 1. Cost of direct materials used

Beginning raw materials inventory	\$ 43,000
Plus purchases	 210,000
Raw materials available	253,000
Less ending raw materials inventory	(52,000)
Total raw materials used	201,000
Less indirect materials used	 (15,000)
Cost of direct materials used	\$ <u> 186,000</u>

Raw Materials Inventory					
Beg. balance	43,000				
Purchases	210,000				
Available for use	253,000				
		Direct materials	186,000		
		Indirect materials	15,000		
Ending balance	52,000				

### 2. Cost of direct labor used

Total factory payroll	\$ 345,000
Less indirect labor	 (80,000)
Cost of direct labor used	\$ 265,000

### 3. Cost of goods manufactured

Beginning work in process inventory	\$	10,200
Plus direct materials		186,000
Plus direct labor		265,000
Plus overhead applied (70% of direct labor cost)	_	185,500
Total cost of work in process		646,700
Less ending work in process inventory		(21,300)
Cost of goods manufactured	\$	625,400

Work in Process Inventory					
Beg. balance	10,200				
Direct materials	186,000				
Direct labor	265,000				
OH applied	185,500				
Available	646,700				
		COGM	625,400		
Ending Inventory	21,300				

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### Exercise 2-7 (continued)

### 4. Cost of goods sold

Beginning finished goods inventory	\$ 63,000
Plus cost of goods manufactured	625,400
Less ending finished goods inventory	 (35,600)
Cost of goods sold	\$ 652,800

Finished Goods Inventory			
Beg. balance	63,000 625,400		_
COGM	625,400		
Available for sale	688,400		
		Cost of goods sold	652,800
Ending balance	35,600		

### 5. Gross profit

Sales	\$1,400,000
Cost of goods sold	(652,800)
Gross profit	

### 6. Actual overhead incurred

Indirect materials	\$ 15,000
Indirect labor	80,000
Other overhead costs	 120,000
Total actual overhead incurred	 215,000
Overhead applied	 185,500
Underapplied overhead	\$ 29.500

Factory Overhead			
Indirect materials	15,000		
Indirect labor	80,000		
Other overhead	120,000		
Total actual OH	215,000		
		OH applied	185,500
Underapplied OH	29,500		

## Exercise 2-8 (10 minutes)

1.	Raw Materials Inventory  Cash  To record materials purchases.	210,000	210,000
2.	Work in Process InventoryRaw Materials Inventory  To assign direct materials to jobs.	186,000	186,000
3.	Factory Overhead Raw Materials Inventory To record indirect materials used.	15,000	15,000
Exercis	se 2-9 (10 minutes)		
1.	Work in Process Inventory  Factory Payroll Payable  To record direct labor used.	265,000	265,000
2.	Factory OverheadFactory Payroll Payable To record indirect labor used.	80,000	80,000
3.	Factory Payroll Payable  Cash  To record payment of payroll.	345,000	345,000
Exercis	se 2-10 (10 minutes)		
1.	Factory Overhead Other Accounts To record other factory overhead.	120,000	120,000
2.	Work in Process Inventory	185,500	185,500

### Exercise 2-11 (10 minutes)

Factory Overhead			
Actual OH 215,000		OH applied	185,500
Underapplied	29,500		

To allocate (close) underapplied overhead to cost of goods sold. Applied overhead equals  $$265,000 \times 70\%$  = \$185,500. Actual overhead = \$215,000, computed as \$15,000 + \$80,000 + \$120,000.

### Exercise 2-12 (15 minutes)

Factory Overhead - Storm			
Indirect materials	22,000		
Indirect labor	46,000		
Other overhead	17,000		
Total actual OH	85,000		
		OH applied	88,200
		Overapplied OH	3,200

Factory Overhead - Valle			
Indirect materials	12,500		
Indirect labor	46,500		
Other overhead	47,000		
Total actual OH	106,000		
		OH applied	105,200
Underapplied OH	800		

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## Exercise 2-13 (25 minutes)

a.	Raw Materials Inventory  Accounts Payable  To record materials purchases.	90,000	90,000
b.	Work in Process Inventory  Raw Materials Inventory  To assign costs of direct materials used.	36,500	36,500
	Factory Overhead  Raw Materials Inventory  To record indirect materials.	19,200	19,200
c.	Work in Process Inventory  Factory Overhead  Cash	38,000 12,000	50,000
d.	To record payroll costs paid.  Factory Overhead  Cash  To record other factory overhead paid.	11,475	11,475
e.	Work in Process Inventory  Factory Overhead  To apply overhead to jobs at the rate of 125% of direct labor cost.	47,500	47,500
f.	Finished Goods Inventory Work in Process Inventory To record jobs completed.	56,800	56,800
g.	Cost of Goods SoldFinished Goods Inventory  To record cost of sale of job.	56,800	56,800
	Accounts Receivable  Sales  To record sale of job.	82,000	82,000

## Exercise 2-14 (35 minutes)

1.	Predetermined overhead	roto			
1.		ale	\$750,000		
			. ,		
	Estimated direct labor cos	sts	\$625,000		
	Rate (Overhead/Direct lab	or)	<u>120%</u>		
2. & 3.					
	Factory Overhead				
•	Incurred 830,00	00 Applied* 822,000			
	Underapplied 8,00	<u>00</u>			
4.	*Overhead applied to jobs	= 120% x \$685,000 = \$822,000			
Dec. 3	1 Cost of Goods Sold	8,000			
	•		8,000		
	To close underapplied	l overhead.			
Exercis	se 2-15 (25 minutes)				
1.	Predetermined overhead	rate			
	Estimated overhead cost	s	\$1,680,000		
	Estimated direct labor co	sts	\$ 480,000		
	Rate (\$1,680,000/\$480,00	0)	<u>350%</u>		
2. & 3.					
	Ove	erhead			
	Incurred 1,652,000	Applied* 1,662,500			
		Overapplied <u>10,500</u>			
	*Overhead applied to jobs = 3	50% x \$475,000 = \$1,662,500			
4					
4. Dec. 3	1 Factory Overhead	10,50	n		
Dec. 3	or raciony overnicau		U		

Cost of Goods Sold.....

To close overapplied overhead.

10,500

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### Exercise 2-16 (30 minutes)

# 1. Overhead rate = Total overhead costs / Total direct labor costs = \$1,800,000 / \$3,000,000 = 60%

2.

Total cost of work in process inventory	\$ 71,000
Deduct: Direct labor	(20,000)
Deduct: Factory overhead (\$20,000 x 60%)	<u>(12,000</u> )
Direct materials	<u>\$ 39,000</u>

3.

Total cost of finished goods inventory	\$490,000
Deduct: Direct materials	<u>(250,000</u> )
Direct labor and factory overhead costs	<u>\$240,000</u>

We also know that the total of direct labor costs (X) and factory overhead costs (0.6X) equals \$240,000. Thus, to get the individual amounts we need to solve: [X + 0.6X = \$240,000]. The solution is:

Direct labor costs = \$150,000

Factory overhead costs =  $$150,000 \times 0.6 = $90,000$ 

### Exercise 2-17 (20 minutes)

1.			
a.	Work in Process Inventory Raw Materials Inventory To record direct materials used.	9,500	9,500
b.	Work in Process Inventory  Factory Payroll Payable  To record direct labor used.	8,000	8,000
C.	Work in Process Inventory  Factory Overhead  To apply overhead at 80% of direct labor cost.	6,400	6,400
d.	Cost of Goods Sold*  Finished Goods Inventory  To record cost of sale of job 120.	16,000	16,000
e.	Accounts Receivable  Sales  To record sale of job 120.	22,000	22,000

<sup>\*</sup>Total of direct materials, direct labor, and overhead applied to this job in June (\$11,040) and July (\$4,960).

2. The balance in Work in Process Inventory at the end of July (\$6,280) equals the total cost reported on the job cost sheet for Job 122, the only job still in process at the end of the month. The balance in Finished Goods Inventory (\$12,660) equals the total cost reported on the job cost sheet for Job 121, the only job finished but not sold by the end of the month.

	<u>Job 121</u>	<u>Job 122</u>
Direct materials	\$ 6,000	\$2,500
Direct labor	3,700	2,100
Overhead	2,960	<u>1,680</u>
Total cost	<b>\$12,660</b>	<u>\$6,280</u>

### Exercise 2-18 (35 minutes)

1. Estimated cost of the architectural job

	Estimated		
Labor type	hours	Hourly rate	Total cost
Architects	150	\$300	\$ 45,000
Staff	300	75	22,500
Clerical	500	20	10,000
Total labor cost			77,500
Overhead applied 175% of	of direct labo	or cost	<u> 135,625</u>
Total estimated cost			<u>\$213,125</u>

2. Frey should first determine an estimated selling price, based on its cost and desired profit for this job.

Total estimated cost	\$213,125
Desired profit	80,000
Estimated selling price	<b>\$293,125</b>

This \$293,125 price may or may not be its bid. It must consider past experiences and competition. It might make the bid at the low end of what it believes the competition will bid. By bidding at about \$285,000, the profit on the job will only be \$71,875 (\$285,000 – \$213,125). While this may allow Frey to get the job, it must consider several other factors. Among them:

- a. How accurate are its estimates of costs? If costs are understated, the bid may be too low. This will cause profits to be lower than anticipated. If costs are overestimated, it may bid too high and lose the job.
- b. How accurate is the estimate of the competition's probable bidding range? If it has underestimated the low end, it may be unnecessarily underbidding. If it has overestimated the low end, it may lose the job.
- c. Is it willing to meet the expected low bid of the competition? In the example above, would it be acceptable to earn only \$71,875 on this job (about a 25% gross profit ratio), rather than the normal \$80,000 (about a 27% gross profit ratio)? Can it earn a better profit on another job?

There is no exact answer to these questions, but Frey must consider these and other factors before it submits the bid.

### Exercise 2-19 (15 minutes)

(1)	Raw Materials Inventory	3,108	
	Accounts Payable		3,108
	To record raw material purchases.		
	Work in Process Inventory*	3,106	
	Raw Materials Inventory		3,106
	To record raw materials used in production.		

<sup>\*</sup> The amount of raw materials used in production is computed from the Raw Materials Inventory account. Beginning balance plus purchases minus ending balance equals raw materials used in production, or (in millions), €83 + €3,108 - €85 = €3,106.

(2) The amount of materials purchased is almost equal to the amount of materials used in production. This means the company holds very little inventory of raw materials, consistent with lean manufacturing.

# PROBLEM SET A

### Problem 2-1A (80 minutes)

Part 1 Total manufacturing costs and the costs assigned to each job

	306	307	308	April Total
From March				
Direct materials	\$ 29,000	\$ 35,000		
Direct labor	20,000	18,000		
Applied overhead*	10,000	9,000		
Beginning goods in process	59,000	62,000		\$ 121,000
For April				
Direct materials	135,000	220,000	\$100,000	455,000
Direct labor	85,000	150,000	105,000	340,000
Applied overhead*	42,500	75,000	52,500	170,000
Total costs added in April.	262,500	445,000	257,500	965,000
Total costs	\$321,500	<u>\$507,000</u>	<u>\$257,500</u>	\$1,086,000
*= 1 =00/ C !!				

<sup>\*</sup>Equals 50% of direct labor cost.

### Part 2 Journal entries for April

a.	Raw Materials Inventory  Accounts Payable  To record materials purchases.	500,000	500,000
b.	Work in Process Inventory  Raw Materials Inventory  To assign direct materials to jobs.	455,000	455,000
c.	Work in Process Inventory  Cash  To record direct labor.	340,000	340,000
d.	Factory Overhead Cash To record indirect labor.	23,000	23,000
e.	Work in Process Inventory  Factory Overhead  To apply overhead to jobs.	170,000	170,000

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# Problem 2-1A (continued)

### f. [continued from prior page]

	Raw Materials Inventory  To record indirect materials.	50,000	50,000
	Factory Overhead  Cash  To record factory utilities.	19,000	19,000
	Factory OverheadAccumulated Depreciation—Factory Equip  To record other factory overhead.	51,000	51,000
	Factory Overhead  Cash  To record factory rent.	32,000	32,000
g.	Finished Goods Inventory (306 & 307)	828,500	828,500
h.	Cost of Goods Sold (306)  Finished Goods Inventory  To record cost of sale of job.	321,500	321,500
i.	Sales To record sale of job.	635,000	635,000
j.	Cost of Goods SoldFactory Overhead*  To assign underapplied overhead.	5,000	5,000
	Overhead incurred         \$50,000           Indirect materials         \$50,000           Indirect labor         23,000           Factory rent         32,000           Factory utilities         19,000	70,000 <u>75,000</u> <u>5,000</u>	

MARCELINO COMPANY	
Schedule of Cost of Goods Manufactured	
For Month Ended April 30	
Direct materials used	\$ 455,000
Direct labor used	340,000
Factory overhead applied	170,000
Total manufacturing costs	965,000
Add work in process March 31 (Jobs 306 & 307)	121,000
Total cost of work in process	1,086,000
Deduct work in process, April 30 (Job 308)	(257,500)
Cost of goods manufactured	<u>\$ 828,500</u>
Part 4	
Gross profit on the income statement for the month ended April 30	
Sales	\$ 635,000
Cost of goods sold (\$321,500 + \$5,000)	<u>(326,500</u> )
Gross profit	<u>\$ 308,500</u>
Presentation of inventories on the April 30 balance sheet	
Inventories	
Raw materials	\$ 75,000*
Work in process (Job 308)	257,500
Finished goods (Job 307)	507,000
Total inventories	\$ 839,500
* Beginning raw materials inventory \$ 80,000	
Purchases500,000	
Direct materials used(455,000)	
Indirect materials used	
Litating law illaterials illveritory	

### Part 5

Overhead is underapplied by \$5,000, meaning that individual jobs or batches of jobs are under-costed. Thus, profits at the job (and batch) level are overstated.

## Problem 2-2A (75 minutes)

Part 1			
a. Dec. 31	Work in Process Inventory  Raw Materials Inventory  To record direct materials costs for Jobs 402 and 404 (\$10,200 + 18,600).	28,800	28,800
b. Dec. 31	Work in Process Inventory Wages Payable To record direct labor costs for Jobs 402 and 404 (\$36,000 + \$23,800).	59,800	59,800
c. Dec. 31	Work in Process Inventory Factory Overhead To allocate overhead to Jobs 402 and 404 at 200% of direct labor cost assigned.	119,600	119,600
d. Dec. 31	Factory Overhead Raw Materials Inventory To add cost of indirect materials to actual factory overhead.	5,600	5,600
e. Dec. 31	Factory Overhead Wages Payable To accrue indirect labor and assign it to actual factory overhead.	8,200	8,200
Part 2			
Ending bath Applied to Additional Additional	Factory Overhead account slance from trial balance D Jobs 402 and 404 I indirect materials I indirect labor	\$115,000 (119,600) 5,600 8,200 \$ 9,200	debit credit debit debit debit
Dec. 31	Cost of Goods Sold  Factory Overhead  To close underapplied overhead.	9,200	9,200

BE	ERGAMO BA Trial Ba December	alance	Υ	
		<u>,                                      </u>	Debit	Credit
Cash			\$170,00	0
Accounts receivable			75,00	0
Raw materials inventory*.			45,60	0
Work in process inventory	/**		208,20	0
Finished goods inventory				0
Prepaid rent			3,00	0
Accounts payable				\$ 17,000
Wages payable				68,000
Notes payable				25,000
Common stock				50,000
Retained earnings			===:	271,000
Sales				373,000
Cost of goods sold (\$218,0	00 + \$9,200)		227,20	•
Factory overhead				0
Operating expenses				0
Totals				_
			<u> </u>	<u> </u>
* Raw materials inventory Balance per trial balance Less: Amounts recorded Less: Indirect materials. Ending balance	for Jobs 402	and 404	(28,800) <u>(5,600</u> )	
** Work in process inventory				
Direct materials	<u>Job 402</u> \$ 10,200	<u>Job 404</u> \$18,600	Total \$ 28,800	
Direct labor	<b>36,000</b>	23,800	59,800	
Overhead	72,000	47,600	119,600	
Total cost	<u>\$118,200</u>	<u>\$90,000</u>	<u>\$208,200</u>	

BERGAMO BAY COMPANY Income Statement	
For Year Ended December 31, 2015	
Sales	\$373,000
Cost of goods sold	(227,200)
Gross profit	145,800
Operating expenses	(60,000)
Net income	<u>\$ 85,800</u>

BERGAMO BAY COMPANY Balance Sheet December 31, 2015		
Assets		
Cash		\$170,000
Accounts receivable		75,000
Inventories		
Raw materials inventory	\$ 45,600	
Work in process inventory	208,200	
Finished goods inventory	15,000	268,800
Prepaid rent		3,000
Total assets		<u>\$516,800</u>
Liabilities and equity		
Accounts payable		\$ 17,000
Wages payable		68,000
Notes payable		25,000
Total liabilities		110,000
Common stock		50,000
Retained earnings (\$271,000 + \$85,800)		<u>356,800</u>
Total stockholders' equity		406,800
Total liabilities and equity		<u>\$516,800</u>

### Problem 2-2A (concluded)

### Part 5

This \$5,600 error would cause the costs for Job 404 to be understated. Since Job 404 is in process at the end of the period, work in process inventory and total assets would both be understated on the balance sheet. In addition, the over- or underapplied overhead would change by \$5,600. That is, if overhead is underapplied by, say, \$9,200, this amount would decrease by \$5,600 when the error is corrected. Since underapplied overhead is charged directly to cost of goods sold, then cost of goods sold would decrease by \$5,600 and net income would increase by \$5,600—yielding a \$5,600 increase in retained earnings on the balance sheet.

## **JOB COST SHEETS**

Job No. 136	
Materials	\$ 48,000
Labor	12,000
Overhead	24,000
Total cost	\$84,000

Job No. 138	
Materials	\$ 19,200
Labor	37,500
Overhead	75,000
Total cost	<b>\$131,700</b>

Job No. 137	
Materials	\$ 32,000
Labor	10,500
Overhead	21,000
Total cost	\$ 63,500

Job No. 139	
Materials	\$ 22,400
Labor	39,000
Overhead	78,000
Total cost	<u>\$139,400</u>

Job No. 140	
Materials	\$ 6,400
Labor	3,000
Overhead	6,000
Total cost	<u>\$ 15,400</u>

### Part 2

a.	Raw Materials Inventory	200,000	
	Accounts Payable		200,000
	To record materials purchases.		·

b.	Work in Process Inventory	128,000	
	Factory Overhead	19,500	
	Raw Materials Inventory		147,500
	To record direct & indirect materials.		

C.	Factory Overhead	15,000	
	Cash	·	15,000
	To record other factory overhead.		

### **Problem 2-3A (Continued)**

[continued from prior page]

d.	Work in Process Inventory  Factory Overhead  Cash  To record direct & indirect labor.		126,000
e.	Work in Process Inventory	177,000	177,000
f.	Finished Goods Inventory  Work in Process Inventory  To record completion of jobs (\$84,000 + \$131,700 + \$139,400).	355,100	355,100
g.	Accounts Receivable  Sales  To record sales on account.	525,000	525,000
	Cost of Goods SoldFinished Goods Inventory	215,700	215,700
h.	Factory Overhead  Accum. Depreciation—Factory Building  Accum. Depreciation—Factory Equipment  Prepaid Insurance  Property Taxes Payable  To record other factory overhead.	149,500	68,000 36,500 10,000 35,000
i.	Work in Process Inventory  Factory Overhead  To apply overhead to jobs [(\$10,500 + \$3,000) x 200%].	27,000	27,000

## **GENERAL LEDGER ACCOUNTS**

### **Raw Materials Inventory**

(a)	0,000 (b) 147,500
l.	2.500

Wo	ork in Proces	ss Inv	entory		Factory	Overhe	ad
(b)	128,000	(f)	355,100	(b)	19,500	(e)	177,000
(d)	102,000			(c)	15,000	(i)	27,000
(e)	177,000			(d)	24,000		
(i)	27,000			(h)	149,500		
Bal.	78.900			Bal	4.000		

Fir	nished Good	is inve	entory		Cost of Goods Sold	
(f)	355,100	(g)	215,700	(g)	215,700	
Bal.	139,400			Bal.	215,700	

### Part 4

Reports of Job Cost	ts*
Work in Process Inventory Job 137 Job 140 Balance	\$ 63,500 <u>15,400</u> <u>\$ 78,900</u>
Finished Goods Inventory Job 139 Balance	<u>\$139,400</u> <u>\$139,400</u>
Cost of Goods Sold Job 136 Job 138 Balance	\$ 84,000 131,700 \$215,700

<sup>\*</sup>Individual totals reconcile with account balances in part 3.

### Problem 2-4A (35 minutes)

### Part 1

### a. Predetermined overhead rate

Estimated overhead costs Estimated direct labor cost 
$$=\frac{\$1,500,000}{[50 \times 2,000 \times \$25]} = \frac{\$1,500,000}{\$2,500,000} = \frac{60\%}{\$2,500,000}$$

### b. Overhead costs charged to jobs

Job No.	Direct Labor	Applied Overhead (60%)
201	\$ 604,000	\$ 362,400
202	563,000	337,800
203	298,000	178,800
204	716,000	429,600
205	314,000	188,400
206	17,000	10,200
Total	<u>\$2,512,000</u>	<u>\$1,507,200</u>

## c. Overapplied or underapplied overhead determination

Actual overhead cost	<b>\$1</b> ,	520,000
Less applied overhead cost	_1	507,200
Underapplied overhead	\$	12,800

### Part 2

Dec. 31	Cost of Goods Sold	12,800	
	Factory Overhead		12,800
	To assign underapplied overhead.		

	JOB COST SHEET							
Customer's Name Worldwide Company				_ Job I	No	102		
Direct Ma	iterials	Direct	Labor	Overhe	ad Cost	s Applied		
Requisition Number	Amount	Time Ticket Number	Amount			Amount		
		#1-10		Mav	80%	72,000		
#36	12,960		,			,		
	·			SUMN	IARY OF	COSTS		
				Dir. Mater	ials	46,710		
				Dir. Labor	·	90,000		
				Overhead		72,000		
				Total cost	of Job.			
Total	46,710	Total	90,000					
				F	INISH	E D		
	Direct Ma Requisition Number #35 #36	Direct Materials  Requisition Number Amount #35 33,750 #36 12,960	Direct Materials  Requisition Number  #35  33,750  #1-10  #36  12,960	Direct Materials  Requisition Number  #35  33,750  #1-10  90,000  #36  12,960	Direct Materials	Direct Materials  Requisition Number Amount  #35  #36  12,960  SUMMARY OF Dir. Materials  Direct Labor  Time Ticket Number Amount Number Amount Pate Rate  #39  SUMMARY OF Dir. Materials  Overhead  Total cost of Job.		

	JOB COST SHEET							
Customer's Name Reuben Co			ompany		Job No		103	
	Direct Ma	Overhe	ad Cost	s Applied				
Date	Requisition Number	Amount	Time Ticket Number	Amount	Date	Rate	Amount	
	#37	17,500	#11-30	65,000	May	80%	52,000	
	#38	6,840						
					Dir. Mater Dir. Labor	ials ·	•••	
					Overhead Total cos			
	Total		Total					

# Problem 2-5A (Continued)

MATERIALS LEDGER CARD											
Item	Item Material M										
Received Issued							ued			Balanc	e
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price
May 1	_								200	250	50,000
	#426 250 250 62,500								450	250	112,500
	#35 135 250 33,750						315	250	78,750		
					#37	70	250	17,500	245	250	61,250

MATERIALS LEDGER CARD											
Item	Material R										
	Received Issued Balance							ce			
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price
May 1									95	180	17,100
	#427	#427 90 180 16,200					185	180	33,300		
					#36	72	180	12,960	113	180	20,340
					#38	38	180	6,840	<i>7</i> 5	180	13,500

MATERIALS LEDGER CARD											
Item Paint											
	R	eceived				Issu	ued			Balance	!
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total
Date	Report	Units	<b>Price</b>	Price	sition	Units	Price	Price	Units	Price	Price
May 1							55	75	4,125		
	#39 15 75 1,125 40 75 3,0						3,000				

	GENERAL JOURNAL		
a.	Raw Materials Inventory	78,700	78,700
d.	Work in Process Inventory* Factory Overhead Cash To record direct & indirect labor. *(\$90,000 + 65,000)	155,000 19,250	174,250
	Factory Overhead  Cash  To record other factory overhead.	102,000	102,000
e.	Finished Goods Inventory  Work in Process  To record completion of jobs.	208,710	208,710
f.	Accounts Receivable  Sales  To record sales on account.	400,000	400,000
	Cost of Goods Sold  Finished Goods Inventory  To record cost of sales.	208,710	208,710
h.	Work in Process Inventory* Factory Overhead	71,050 1,125	72,175
i.	Work in Process Inventory  Factory Overhead  To apply overhead (\$72,000 + 52,000).	124,000	124,000

### **Problem 2-5A (Continued)**

j. The ending balance in the Factory Overhead account is computed as:

### **Actual Factory Overhead**

Miscellaneous overhead	\$102,000
Indirect materials	1,125
Indirect labor	19,250
Total actual factory overhead	122,375
Factory overhead applied	124,000
Overapplied overhead	<b>\$ (1,625)</b>

# PROBLEM SET B

### Problem 2-1B (80 minutes)

Part 1

Total manufacturing costs and the costs assigned to each job

9		•	•	
	114	115	116	Sept. Total
From August				
Direct materials	\$ 14,000	\$ 18,000		
Direct labor	18,000	16,000		
Applied overhead*	9,000	8,000		
Beginning goods				
In process	41,000	42,000		\$ 83,000
For September				
Direct materials	100,000	170,000	\$ 80,000	350,000
Direct labor	30,000	68,000	120,000	218,000
Applied overhead*	15,000	34,000	60,000	109,000
Total costs added in				
September	145,000	272,000	260,000	677,000
Total costs	\$186,000	\$314,000	\$260,000	\$760,000
*Equals 50% of direct labor cost	<u> </u>	<u> </u>	<u> </u>	<u> </u>
*Equals 50% of direct labor cost.				

# Part 2 Journal entries for September

a.	Raw Materials Inventory  Accounts Payable  To record materials purchases.	400,000	400,000
b.	Work in Process Inventory  Raw Materials Inventory  To assign direct materials to jobs.	350,000	350,000
c.	Work in Process Inventory  Cash  To record and pay direct labor.	218,000	218,000
d.	Factory Overhead  Cash  To record and pay indirect labor.	14,000	14,000
e.	Work in Process Inventory  Factory Overhead  To apply overhead to jobs.	109,000	109,000

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## Problem 2-1B (Continued)

**f.** [continued from prior page]

	Factory Overhead  Cash  To record other factory overhead (rent).	20,000	20,000
	Factory Overhead  Cash  To record other factory overhead (utilities).	12,000	12,000
	Factory Overhead	30,000	30,000
	Factory Overhead  Raw Materials Inventory  To record indirect materials.	30,000	30,000
g.	Finished Goods Inventory  Work in Process Inventory  To record jobs completed (\$186,000 + \$314,000).	500,000	500,000
h.	Cost of Goods Sold Finished Goods Inventory To record cost of sale of job.	186,000	186,000
i.	Cash Sales To record sale of job.	380,000	380,000
j.	Factory Overhead*  Cost of Goods Sold  To assign overapplied overhead.	3,000	3,000
	*Overhead applied to jobs		

# Problem 2-1B (Continued)

PEREZ MFG.	
Schedule of Cost of Goods Manufactured	
For Month Ended September 30	
Direct materials used	\$350,000
Direct labor used	218,000
Factory overhead applied	<u> 109,000</u>
Total manufacturing costs	677,000
Add work in process August 31 (Jobs 114 & 115)	83,000
Total cost of work in process	760,000
Deduct work in process, September 30 (Job 116)	(260,000)
Cost of goods manufactured	\$500,000
Part 4	
Gross profit on the income statement for the month ended Septer	mber 30
Sales	\$380,000
Cost of goods sold (\$186,000 - \$3,000)	<u>(183,000</u> )
Gross profit	<u>\$197,000</u>
Presentation of inventories on the September 30 balance sheet	
Inventories	
Raw materials	\$170,000*
Work in process (Job 116)	260,000
Finished goods (Job 115)	314,000
Total inventories	<u>\$744,000</u>
* Beginning raw materials inventory \$150,000	
Purchases 400,000	
Direct materials used (350,000)	
Indirect materials used	

### Problem 2-1B (Concluded)

### Part 5

Overhead is overapplied by \$3,000, meaning that individual jobs or batches are over-costed. Thus, profits at the job (and batch) level are understated.

## Problem 2-2B (75 minutes)

Part	1
------	---

a. Dec. 31	Work in Process Inventory  Raw Materials Inventory  To record direct materials costs for  Jobs 603 and 604 (\$4,600 + \$7,600).	12,200	12,200
b.			
Dec. 31	Work in Process Inventory Wages Payable To record direct labor costs for Jobs 603 and 604 (\$5,000 + \$8,000).	13,000	13,000
C.			
_	Work in Process Inventory  Factory Overhead  To allocate overhead to Jobs 603 and 604 at 200% of direct labor cost assigned to them.	26,000	26,000
d.			
Dec. 31	Factory Overhead  Raw Materials Inventory  To add cost of indirect materials to actual factory overhead.	2,100	2,100
e.			
Dec. 31	Factory Overhead Wages Payable To accrue cost of indirect labor.	3,000	3,000

# Problem 2-2B (Continued)

### Part 2

Ending bal	lance from trial balance	\$27,000	Debit
Applied to	Jobs 603 and 604	(26,000)	Credit
<b>Additional</b>	indirect materials	2,100	Debit
<b>Additional</b>	indirect labor	3,000	Debit
Underappl	ied overhead	<u>\$ 6,100</u>	Debit
Dec. 31	Cost of Goods Sold  Factory Overhead  To remove \$6,100 of underapplied overhead from the Factory Overhead account and add it to cost of goods sold.		6,100

1 dit 5		
CAVALLO MFG. Trial Balance		
December 31, 2015		
	Debit	Credit
Cash	\$ 64,000	
Accounts receivable	42,000	
Raw materials inventory*	11,700	
Work in process inventory**	51,200	
Finished goods inventory	9,000	
Prepaid rent	3,000	
Accounts payable		\$ 10,500
Wages payable		16,000
Notes payable		13,500
Common stock		30,000
Retained earnings		87,000
Sales		180,000
Cost of goods sold***	111,100	
Factory overhead	0	
Operating expenses	45,000	
Totals	<u>\$337,000</u>	<u>\$337,000</u>

### Problem 2-2B (Continued)

### Part 3 (Concluded)

* Raw materials inventory Balance per trial balance Less: Amounts recorded for Jobs 603 and 604 Less: Indirect materials Ending balance			(12,200) (2,100)
** Work in process inventory  Direct materials	Job 603 \$ 4,600	<u>Job 604</u> \$ 7,600	

5,000

10,000

\$19,600

8,000

16,000

\$31,600

13,000

26,000

\$51,200

Direct labor .....

Overhead .....

Total cost .....

CAVALLO MFG. Income Statement For Year Ended December 31, 2015	
Sales	\$ 180,000
Cost of goods sold	<u>(111,100</u> )
Gross profit	68,900
Operating expenses	<u>(45,000</u> )
Net income	<u>\$ 23,900</u>

<sup>\*\*\* \$105,000 + \$6,100 = &</sup>lt;u>\$111,100</u>

### Problem 2-2B (Concluded)

### Part 4 (Concluded)

CAVALLO MFG. Balance Sheet		
December 31, 2015		
Assets		
Cash		\$ 64,000
Accounts receivable		42,000
Inventories		
Raw materials inventory	\$11,700	
Work in process inventory	51,200	
Finished goods inventory	9,000	71,900
Prepaid rent		3,000
Total assets		<u>\$180,900</u>
Liabilities and equity		
Accounts payable		\$ 10,500
Wages payable		16,000
Notes payable		<u> 13,500</u>
Total liabilities		40,000
Common stock		30,000
Retained earnings (\$87,000 + \$23,900)		110,900
Total stockholders' equity		<u>140,900</u>
Total liabilities and equity		<u>\$180,900</u>

#### Part 5

The \$2,100 error would cause the costs for Job 604 to be understated. Since Job 604 is in process at the end of the period, work in process inventory and total assets would both be understated on the balance sheet. In addition the over- or underapplied overhead would change by \$2,100. That is, if overhead is underapplied by, say, \$6,100, that amount would decrease by \$2,100, yielding \$4,000 in underapplied overhead. Any underor overapplied overhead is charged directly to cost of goods sold, so correcting the error would cause cost of goods sold to decrease and net income to increase by \$2,100—yielding a \$2,100 increase in retained earnings.

## **JOB COST SHEETS**

Job No. 487	
Materials	\$30,000
Labor	8,000
Overhead	16,000
Total cost	<u>\$54,000</u>

Job No. 488	
Materials	\$20,000
Labor	7,000
Overhead	14,000
Total cost	<u>\$41,000</u>

Job No. 489	
Materials	\$12,000
Labor	25,000
Overhead	50,000
Total cost	<u>\$87,000</u>

Job No. 490	
Materials	\$14,000
Labor	26,000
Overhead	52,000
Total cost	<u>\$92,000</u>

Job No. 491	
Materials	\$ 4,000
Labor	2,000
Overhead	4,000
Total cost	<u>\$10,000</u>

# Problem 2-3B (Concluded)

a.	Raw Materials Inventory  Accounts Payable  To record materials purchases.	125,000	125,000
b.	Work in Process Inventory  Factory Overhead  Raw Materials Inventory  To record direct & indirect materials.	80,000 12,000	92,000
c.	Factory Overhead  Cash  To record other factory overhead.	11,000	11,000
d.	Work in Process Inventory  Factory Overhead  Cash  To record direct & indirect labor.	68,000 16,000	84,000
e.	Work in Process Inventory	118,000	118,000
f.	Finished Goods Inventory  Work in Process Inventory  To record completion of jobs  (\$54,000 + \$87,000 + \$92,000).	233,000	233,000

# Problem 2-3B (Continued)

[continued from prior page]

g.	Accounts Receivable Sales To record sales on account.	340,000	340,000
	Cost of Goods SoldFinished Goods Inventory	141,000	141,000
h.	Factory Overhead	96,000	37,000 21,000 7,000 31,000
i.	Work in Process Inventory  Factory Overhead  To apply overhead to jobs [(\$7,000 + \$2,000) x 200%].	18,000	18,000

## **GENERAL LEDGER ACCOUNTS**

Raw Materials Inventory			
(a)	125,000	(b)	92,000

(a)	125,000	(b)	92,000
Bal.	33,000		

w	ork in Proces	s Inv	entory		Factory	Overhe	ad
(b)	80,000	(f)	233,000	(b)	12,000	(e)	118,000
(d)	68,000			(c)	11,000	(i)	18,000
(e)	118,000			(d)	16,000		
(i)	18,000			(h)	96,000		
Bal.	51.000					Bal.	1.000

Finished Goods Inventory			
(f)	233,000	(g)	141,000
Bal.	92,000		

Cost of Goods Sold			
(g)	141,000		
Bal.	141,000		

#### Part 4

Reports of Job Costs*	Reports of Job Costs*			
Work in Process Inventory				
Job 488	\$ 41,000			
Job 491	10,000			
Balance	<u>\$ 51,000</u>			
Finished Goods Inventory				
Job 490	\$ 92,000			
Balance	\$ 92,000			
Cost of Goods Sold				
Job 487	\$ 54,000			
Job 489	87,000			
Balance	\$141,000			

<sup>\*</sup>Individual totals reconcile with account balances shown in part 3.

### Problem 2-4B (35 minutes)

#### Part 1

#### a. Predetermined overhead rate

$$\frac{\text{Estimated overhead costs}}{\text{Estimated direct labor cost}} = \frac{\$750,000}{[50 \times 2,000 \times \$15]} = \frac{\$750,000}{\$1,500,000} = \frac{50\%}{}$$

### b. Overhead costs charged to jobs

Job No.	Direct Labor	Applied Overhead (50%)
625	\$ 354,000	\$177,000
626	330,000	165,000
627	175,000	87,500
628	420,000	210,000
629	184,000	92,000
630	10,000	<u>5,000</u>
Total	<u>\$1,473,000</u>	<u>\$736,500</u>

### c. Overapplied or underapplied overhead determination

Actual overhead cost	\$725,000
Less applied overhead cost	<u>736,500</u>
Overapplied overhead	<u>\$ (11,500</u> )

Dec. 31	Factory Overhead	11,500	
	Cost of Goods Sold	•	11,500
	To assign overapplied overhead.		·

## Problem 2-5B (90 minutes)

	JOB COST SHEET											
Customer's Name Encir		Encinita C	Company		_ Job i	450						
	Direct Ma	Direct Materials Direct Labor			Overhe	ad Costs	Applied					
Date	Requisition Number	Amount	Time Ticket Number	Amount	Date	Rate	Amount					
	#223	16,000	#1-10	40,000	June	70%	28,000					
	#224	9,600		·			·					
					SUMN	IARY OF	COSTS					
					Dir. Mater	ials	25,600					
					Dir. Labor	·	40,000					
					Overhead		<u>28,000</u>					
					Total Cost of Job		93,600					
	Total	25,600	Total	40,000								
					F	INISHE	E D					

er's Name	Fargo, Inc					
				_ Job	No	451
Direct Ma	iterials	Direct	Labor	Overhe	ead Cost	s Applied
Requisition Number #225 #226	Amount 8,000 4,800	Time Ticket Number #11-20	Amount 32,000	Date June	Rate 70%	Amount 22,400
Total	,	Total		SUMMARY OF COSTS Dir. Materials Dir. Labor Overhead Total cost of Job		
F	Requisition Number #225	Requisition Number Amount #225 8,000 #226 4,800	Requisition Number Amount Number #225 8,000 #11-20 #226 4,800	Time   Ticket   Number   Amount   Amount   #225   8,000   #11-20   32,000   #226   4,800	Time   Ticket   Number   Amount   Date	Time   Ticket   Number   Amount   Date   Rate

# Problem 2-5B (Continued)

	MATERIALS LEDGER CARD											
Item	Material M											
	Received					Iss	ued			Balance	)	
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total	
Date	Report	Units	<b>Price</b>	Price	sition	Units	Price	Price	Units	Price	Price	
June 1	_								120	200	24,000	
	#20	150	200	30,000					270	200	54,000	
					#223	80	200	16,000	190	200	38,000	
					#225	40	200	8,000	150	200	30,000	

	MATERIALS LEDGER CARD												
Item	Item Material R												
Received						Iss	ued			Balance	<del></del>		
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total		
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price		
June 1	•								80	160	12,800		
	#21	70	160	11,200					150	160	24,000		
					#224	60	160	9,600	90	160	14,400		
					#226	30	160	4,800	60	160	9,600		

	MATERIALS LEDGER CARD											
Item	Paint											
	Received					Issu	ued			Balance	)	
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total	
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price	
June 1	-								44	72	3,168	
					#227	12	72	864	32	72	2,304	

	GENERAL JOURNAL		
a.	Raw Materials InventoryAccounts Payable	41,200	41,200
d.	Work in Process Inventory*	72,000 12,000	84,000
	Factory Overhead  Cash  To record other factory overhead.	36,800	36,800
e.	Finished Goods Inventory  Work in Process Inventory  To record completion of jobs.	93,600	93,600
f.	Accounts Receivable  Sales  To record sales on account.	290,000	290,000
	Cost of Goods Sold  Finished Goods Inventory  To record cost of sales.	93,600	93,600
h.	Work in Process Inventory*	38,400 864	39,264
i.	Work in Process Inventory  Factory Overhead  To apply overhead (\$28,000 + \$22,400).	50,400	50,400

### Problem 2-5B (Continued)

## j. The ending balance in Factory Overhead is computed as:

## **Actual Factory Overhead**

Miscellaneous overhead	\$36,800
Indirect materials	864
Indirect labor	12,000
Total actual factory overhead	49,664
Factory overhead applied	50,400
Overapplied overhead	<b>\$</b> (736)

# SERIAL PROBLEM—SP 15

Serial Problem—SP 15, Business Solutions (40 minutes)

 The cost of direct materials requisitioned in the month equals the total direct materials costs accumulated on the three jobs less the amount of direct materials cost assigned to Job 602 in May:

Job 602	\$1,500	
Less prior costs	(600)	\$ 900
Job 603		3,300
Job 604		2,700
Total materials used (requisitioned)		\$6.900

2. Direct labor cost incurred in the month equals the total direct labor costs accumulated on the three jobs less the amount of direct labor cost assigned to Job 602 in May:

Job 602	\$ 800	
Less prior costs	<u>(180</u> )	\$ 620
Job 603		1,420
Job 604		2,100
Total direct labor		<u>\$4,140</u>

3. The predetermined overhead rate equals the ratio between the amount of overhead assigned to the jobs divided by the amount of direct labor cost assigned to them. Since the rate is assumed constant during the year in this problem, and the same rate is used for all jobs within a month, the ratio for any one of them equals the rate that was applied. This table shows the ratio for jobs 602 and 604:

	Job 602	Job 604
Overhead	\$ 400	\$1,050
Direct labor	800	2,100
Predetermined overhead rate	50%	50%

4. The cost transferred to finished goods in June equals the total costs of the two completed jobs for the month, which are Jobs 602 and 603:

	Job 602	Job 603	Total
Direct materials	\$1,500	\$3,300	\$4,800
Direct labor	800	1,420	2,220
Overhead	400	<u>710</u>	<u>1,110</u>
Total transferred cost	<u>\$2,700</u>	<u>\$5,430</u>	<u>\$8,130</u>

# Reporting in Action — BTN 2-1

- 1. We would anticipate that at least two types of costs will increase as a percent of sales with Apple's growth in sales. The first type is broadly classed into variable costs. Variable costs are the usual operating costs including selling, and administrative costs. Simply stated, it will cost Apple to expand and operate in more markets. The second type of costs relates to fixed costs that occur with growth beyond Apple's current productive capacity. Specifically, increasing amounts of property and equipment assets are likely to be required with growth in sales. This is because Apple would expand its ability to meet increasing sales through expanding the number of stores and its inventory.
- 2. Both types of costs identified in part 1 are likely to increase as Apple increases sales. Examples of specific items include communication, advertising, training, travel, and management costs. In addition, if growth is sufficiently large to push Apple's sales beyond its current capacity, additional costs will be incurred in expanding property and equipment assets.

Achieving success with the first type of costs can be examined by looking at the relation between operating costs and sales growth. Success with the second type of costs can be indirectly examined by looking at Apple's gross margin ratio as sales increase. If Apple does not expand and add capacity, this percent should increase as sales increase—this would be due to "economies of scale." Success could also be assessed using asset turnover ratios and return on asset ratios.

3. Solution depends on the annual report information obtained.

## Comparative Analysis — BTN 2-2

1. Actual inventory changes and operating cash flow effects as found on the cash flow statement (amounts are in \$millions)

Apple	Current Year	One Year Prior	Two Years Prior
Inventory change	Increase	Increase	Decrease
Operating cash flow effect from inventory change	Decrease of \$973	Decrease of \$15	Increase of \$275

		One Year	Two Years
Google	<b>Current Year</b>	Prior	Prior
Inventory change	Increase	Decrease	Increase
Operating cash			
flow effect from	Decrease of	Increase of	Decrease of
inventory change	\$30	\$301	\$234

- 2. A successful JIT system should reduce inventory levels. This reduction in inventory should increase operating cash flows. In the solution of part 1, notice that decreases in inventory yield increases in operating cash flow, while increases in inventory yield decreases in operating cash flow. The decreases in inventory from a JIT system should free up additional resources that could be directed toward paying off debt or expanding operations for even greater returns. This should increase operating income. In addition, losses from obsolete or damaged inventory should decline, also increasing operating income.
- 3. This is a one-time occurrence of a release of cash. However, this one-time adjustment can yield a recurring impact on returns if such freed up resources are directed into productive assets. Moreover, this adjustment should not reverse provided the JIT inventory system can maintain the reduced inventory levels.

# Ethics Challenge — BTN 2-3

Instructor note: This problem is designed to illustrate why the accounting professional must be aware of management's and employees' biases when working with and relying on accounting estimates and data.

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TO: FROM: DATE: SUBJECT:

### Suggested content outline

The obvious concern is that management is allocating more overhead to government jobs compared to open market bid contracts. There is no obvious reason for such behavior other than a profit motive.

Specifically, by allocating more overhead to government jobs, profits on government jobs will increase in relation to cost. Conversely, private market jobs will show greater profits because more overhead is allocated to government jobs and less to private jobs.

This type of abuse in overhead allocation is a real problem in practice. This is why we hear of "\$500 hammers" sold to the U.S. Government.

# Communicating in Practice — BTN 2-4

Student notes should include but not be limited to the following points:

- 1. You recommend replacing the general accounting (periodic inventory) system with a cost accounting (perpetual inventory) system specifically a job order cost accounting system. Cost accounting provide product cost information products manufactured whereas the current system does not. The new system would yield more timely information for pricing goods for sale. A job order system is particularly appropriate for the kinds of goods this business produces—goods made-to-order or stock items produced at varying points in time. A job order system is also appropriate for this type of discontinuous production of goods. Finally, the new system has the potential to reduce inventory levels—with possible implementation of a JIT system—that will free up funds to be devoted elsewhere.
- 2. This new system would require use of many different documents to control the acquisition, use, and availability of materials. It also requires documents for allocation of labor and overhead costs, and for finished goods that are sold and unsold. The chapter illustrates many of these source documents for a cost accounting system. You might also suggest that these documents could/should be implemented in an "online" (paperless) manner to further facilitate information and inventory management.
- 3. The focal point of the new system is the job cost sheet, which is used to accumulate and tally costs of goods as produced for each specific job order and job lot. You could prepare a sample and explain and illustrate how the system determines unit costs as production is completed.

## Taking It to the Net — BTN 2-5

Instructor note: There is no single solution to this assignment.

The Website [amsi.com] provides details about what its job costing software can provide to users. After careful examination, students can write a report to the CEO, which may include the following points:

- Features of the software (including the tools it offers)
- Reports that can be generated using the software
- Benefits of the software—pricing, cost control, inventory management, general ledger package, accounts payable and receivable, etc.

### Teamwork in Action — BTN 2-6

- 1. A medical clinic can be considered as appropriate for a job order cost accounting system. This is because each patient is unique in many ways, such as the type/location of the illness (skin, heart, lung, etc.), health condition (some may have diabetes or high blood pressure whereas others may be free of such conditions), and other personal characteristics (age, gender, weight, etc.). Also, different patients have different emotional frames of mind that impact diagnosis and treatment.
- 2. In light of the differences identified in part 1, the doctors will consider the individual characteristics of every patient in determining the type and extent of treatment to be provided, the extent of counseling required, and so forth. Each individual patient will therefore "consume" resources in varying quantities resulting in different costs. This would suggest a job order cost accounting system as an appropriate monitoring and control system.

# Entrepreneurial Decision — BTN 2-7

- 1. A job cost sheet for a service company would likely not have any costs for direct materials. A manufacturing company like Middleton Made Knives converts raw materials into finished goods, thus its job cost sheet would accumulate and track costs of raw materials for each job.
- 2. Examples of direct labor and overhead costs for Middleton Made Knives include:

<u>Direct Labor</u>: Wages/salaries of knife-makers (assuming Quintin's business grows to add more laborers).

<u>Overhead</u>: Allocated portions of general administrative costs such as supervisors' salaries (assuming Quintin's business grows), depreciation on equipment used, utilities, and indirect materials such as adhesives and screws.

# Hitting the Road — BTN 2-8

- 1. The framework for the job cost sheet should follow that in the third exhibit in the chapter. This includes the descriptions for: company name, date, quantity, etc. In addition, the direct costs should include subcontract work, such as electrical and plumbing. The response for overhead will likely vary. The key is that any overhead allocation pattern be logical. In the building business, square footage, lot size, labor time, cost of materials, a straight average, or a combination may be utilized to allocate overhead.
- 2. Results of the comparison of job cost sheets to a builder's actual job cost sheets depend on the builder chosen and the format used.
  - Instructors often find it useful to have students/teams report findings to the class.

### Global Decision — BTN 2-9

1. Actual inventory amounts and changes. Apple's amounts are in \$millions and Samsung's amounts are in millions of Korean won.

Apple (\$millions)	Balance, Current Year	Balance, Prior Year	Change in Inventory
Inventory	\$1,764	\$791	\$973 Increase
Operating cash			
flow effect from			Decrease of
inventory change			\$973

Samsung (₩millions)	Balance, Current Year	Balance, Prior Year	Change in Inventory
Inventory	₩19,134,868	₩17,747,413	₩1,386,755 Increase
Operating cash			
flow effect from			Decrease
inventory change			₩1,386,755

- 2. A successful JIT system should reduce inventory levels. This reduction in inventory should increase operating cash flows. In the solution of part 1, notice that increases in inventory yield decreases in operating cash flow; thus, decreases in inventory will yield increases in operating cash flow. The decreases in inventory from a JIT system should free up additional resources that could be directed toward paying off debt or expanding operations for even greater returns. This should also increase operating income. In addition, losses from obsolete or damaged inventory should decline, also increasing operating income.
- 3. We cannot definitively determine which company of the two would benefit the most from JIT implementation. The benefit of JIT would depend on the efficiencies gained from the implementation, which might vary by company. Also, we cannot directly compare changes expressed in U.S. dollars with those expressed in Korean won. We would have to translate U.S. dollars into Korean won (or vice versa) to be able to determine which company has experienced the largest changes in inventory over the past few years.