Chapter 2 Customer behaviour, culture and service encounters

Multiple Choice Questions

- 1. The inherent social nature of services means that cultural norms will impact on consumer decision making. This is particularly noticeable in:
 - a. high contact services
 - b. medium contact services
 - c. all service situations
 - d. all of the above
 - e. a and b only

Answer: e

Level of Difficulty: 1

LO: 2.2 Describe the impact of culture upon consumer behaviour in service settings

Topic: Understanding customer behaviour

AACSB: Diverse and multicultural work environments

- 2. In a typical model of a customer's decision process, which of the following is NOT part of the pre-purchase stage?
 - a. Mood states
 - b. Recognition of needs
 - c. Evaluation of alternatives
 - d. Information search
 - e. All of the above

Answer: a

Level of Difficulty: 1

LO: 2.1 Explain the three-stage model of service consumption

Topic: Understanding customer behaviour

AACSB: Analytical thinking

- 3. In a typical model of a decision making process, which of the following is NOT part of the service encounter stage?
 - a. Mood states
 - b. Information search
 - c. Understanding consumer needs and values
 - d. Control theory
 - e. Role and script theory

Answer: b

Level of Difficulty: 2

LO: 2.1 Explain the three-stage model of service consumption

Topic: Understanding customer behaviour

Understanding customers' intrinsic needs and values is part of:

- a. pre-purchase phase
- b. service-encounter phase
- c. post-purchase phase
- d. all of the above
- e. none of the above

Answer: b

Level of Difficulty: 3

LO: 2.1 Explain the three-stage model of service consumption

Topic: Understanding customer behaviour

AACSB: Analytical thinking

All of the following are dimensions of Hofstede's cultural values except:

- a. power distance
- b. individualism
- c. face
- d. uncertainty avoidance
- e. masculinity

Answer: c

Level of Difficulty: 2

LO: 2.2 Describe the impact of culture upon consumer behaviour in service settings

Topic: Impact of culture

AACSB: Diverse and multicultural work environments

Which of the following refers to a society in which the hierarchy is strong and power is centralised at the top?

- a. Lower power distance
- b. Low uncertainty risk
- c. Higher power distanced. Low uncertainty risk
- e. All of the above

Answer: c

Level of Difficulty: 2

LO: 2.2 Describe the impact of culture upon consumer behaviour in service settings

Topic: Impact of culture

AACSB: Diverse and multicultural work environments

In a collectivist culture, the emphasis in relationship is NOT on:

- a. dependence
- b. conformance
- c. consideration of the individual
- d. consideration of the ingroup to which one belongs
- e. interdependence

Answer: c

Level of Difficulty: 2

LO: 2.2 Describe the impact of culture upon consumer behaviour in service settings

Topic: Impact of culture

AACSB: Diverse and multicultural work environments

- 8. As a result of being high on uncertainty avoidance, Asian consumers are likely to:
 - a. be highly brand-name conscious and brand loyal
 - b. show a greater insistence on quality
 - c. be active users of reference groups and opinion leaders
 - d. a and c
 - e. a, b and c

Answer: e

Level of Difficulty: 3

LO: 2.2 Describe the impact of culture upon consumer behaviour in service settings

Topic: Impact of culture

AACSB: Diverse and multicultural work environments

- 9. In a(n) _____ culture, differences in social status between client and service result in reduced opportunities for client loyalty based on social bonding.
 - a. collectivist
 - b. low power distance
 - c. individualist
 - d. high power distance
 - e. low uncertainty avoidance

Answer: d

Level of Difficulty: 2

LO: 2.2 Describe the impact of culture upon consumer behaviour in service settings

Topic: Impact of culture

AACSB: Diverse and multicultural work environments

- 10. Which of the following is NOT valued in a feminine culture?
 - a. Caring for others
 - b. Nurturing roles and attitude
 - c. Quality of life
 - d. Performance
 - e. Maintenance of warm personal relationships

Answer: d

Level of Difficulty: 2

LO: 2.2 Describe the impact of culture upon consumer behaviour in service settings

Topic: Impact of culture

AACSB: Diverse and multicultural work environments

- 11. A consumer decides she needs a haircut, so she asks a friend to tell her about her experiences at a new hairdresser. This discussion would come under which stage of the three-stage consumption model?
 - a. Pre-purchase stage
 - b. Experience validity stage
 - c. Service experience stage
 - d. Post-encounter stage
 - e. Consumption stage

Answer: a

Level of Difficulty: 2

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Application of knowledge

- 12. Which particular attributes of services do consumers find most difficult to evaluate?
 - a. Credence attributes
 - b. Search attributes
 - c. Service attributes
 - d. Experience attributes
 - e. Financial attributes

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Level of Difficulty: 2

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

- 13. Attributes such as style, colour and feel are ______ properties which can be evaluated pre-purchase; ______ properties can only be evaluated during consumption and consumers may not be able to confidently evaluate _____ properties.
 - a. search; experience; credence
 - b. physical; experiential; value
 - c. search; functional; credence
 - d. tangible; physical; emotional
 - e. search; experience; psychological

Answer: a

Level of Difficulty: 3

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

- 14. In selecting a service provider, consumers may encounter many risks. Which of the following services contains the highest level of risk?
 - a. Buying a chocolate bar
 - b. Hiring consultancy services
 - c. Visiting a retail clothing outlet
 - d. Hiring a house cleaning service
 - e. Taking a coat to the dry cleaners

Answer: b

Level of Difficulty: 2

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Application of knowledge

- 15. Several factors may enhance risks and uncertainty in the mind of a service purchaser. Which of the following is NOT likely to be one of them?
 - a. When the service is relatively new
 - b. When the service is complex
 - c. When the purchase is important to the customer
 - d. When the customer is making a repeat purchase
 - e. When the customer is relatively inexperienced

Answer: d

Level of Difficulty: 3

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

- 16. Which of the following factors may reduce risk and uncertainty when a consumer is looking to select a service?
 - a. The intangibility of the service
 - b. The consumer's lack of experience in using that service
 - c. The level of contact the consumer may have with the organisation during the purchase and consumption phase
 - d. The complexity of the service
 - e. The importance of the purchase to the consumer

Answer: c

Level of Difficulty: 3

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

- 17. For an overseas student selecting an Australian or New Zealand university, which of the following information sources are likely to be the least important to the student in making his/her decision?
 - a. University websites
 - b. Discussions with university staff members over the telephone
 - c. Opinion of friends who have visited and experienced the university
 - d. Opinion of potential employers at the student's home country
 - e. Opinion of academic staff at the student's home school

Answer: a

Level of Difficulty: 3

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption AACSB: Diverse and multicultural work environments

- 18. All of the following are types of risk that are of concern to potential customers except:
 - a. financial risk
 - b. psychological risk
 - c. social risk
 - d. process risk
 - e. functional risk

Answer: d

Level of Difficulty: 1

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

- 19. Consumers who are worried about what their peer groups (or other significant influences on their life) think when they purchase an item of clothing at a particular retail outlet are concerned about what type of risk?
 - a. Financial risk
 - b. Communication risk
 - c. Performance risk
 - d. Psychological risk
 - e. Social risk

Answer: e

Level of Difficulty: 2

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Application of knowledge

- 20. In a high-risk purchase situation, which of the following statements is incorrect?
 - a. Western consumers tend to go through an extended information search process.
 - b. Asian consumers tend to be more passive consumers than Western consumers.
 - c. Asian consumers tend to use only internal information sources.
 - d. Western consumers tend to consider all attributes of each brand.
 - e. Asian consumers may prevent the problem recognition stage from occurring.

Answer: c

Level of Difficulty: 3

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption AACSB: Diverse and multicultural work environments

- 21. All of the following are good strategies for an organisation to reduce risk on behalf of its customers except:
 - a. giving a guarantee or a warranty
 - b. lowering the price of the service
 - c. giving out more information on the services offered
 - d. spending money on the branding of the company
 - e. managing the physical evidence of the company effectively

Answer: b

Level of Difficulty: 3

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Application of knowledge

- 22. Which of the following factors has the potential to influence customer satisfaction with the service purchased?
 - a. How their questions are answered
 - b. How their physical possessions are treated
 - c. How they are treated generally by service personnel
 - d. The appearance of both the interior and exterior of service facilities
 - e. All of the above

Answer: e

Level of Difficulty: 2

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

Topic: The three-stage model of service consumption

AACSB: Interpersonal relations and teamwork

- 23. A customer going into their bank's branch to cash an offshore cheque is an example of a ______ service, while using the bank's ATM to withdraw cash is a(n) _____ service.
 - a. personal; automatic
 - b. low-contact; medium-contact
 - c. high-contact; low-contact
 - d. medium-contact; high-contact
 - e. personal; technology

Answer: c

Level of Difficulty: 3

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

Topic: The three-stage model of service consumption

AACSB: Application of knowledge

- 24. For a high-contact service, which of the following is the least important in shaping customer perceptions?
 - a. Ability of customer service personnel to answer questions
 - b. Authority of customer service personnel to rectify problems
 - c. Cleanliness of service facility
 - d. Corporate websites
 - e. Comfortable seating

Answer: d

Level of Difficulty: 1

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

25. Consumer expectations include a zone of tolerance, which falls between which service levels?

- a. Desired service and adequate service
- b. Desired service and predicted service
- c. Adequate service and predicted service
- d. Desired service and individual needs
- e. Adequate service and situational factors

Answer: a

Level of Difficulty: 2

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

26. How does role and script theory apply to services marketing?

- a. It says service employees should learn lines to deliver, rather than using their own words.
- b. It says each service encounter is like a drama in which service employees and customers have roles to play.
- c. It says service encounters are artificial situations, like plays or cinema.
- d. It says services marketers should prepare scripts for their employees to follow.
- e. It says service encounters should be dramatic events that are exciting every time.

Answer: b

Level of Difficulty: 3

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

Topic: The three-stage model of service consumption

- 27. Which of the following is a disadvantage of highly scripted roles?
 - a. They ensure uniform quality.
 - b. They can lead to creative solutions in unfamiliar situations.
 - c. They can lead to mindless service performance, rather than attention to customer needs.
 - d. They can be attractive to employees who prefer the freedom of an ad lib approach.
 - e. They make it impossible to achieve role congruence during service encounters.

Answer: c

Level of Difficulty: 2

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

- 28. In a service encounter, customers as well as employees have a role to play and the satisfaction of both parties depends on:
 - a. role ambiguity
 - b. role conflict
 - c. cognitive effort
 - d. role congruence
 - e. scripts

Answer: d

Level of Difficulty: 2

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

Topic: The three-stage model of service consumption

AACSB: Interpersonal relations and teamwork

- 29. Which of the following is NOT a disadvantage of a highly scripted service?
 - a. Consumers often see it as a set of 'mindless behaviours'.
 - b. Customer requests are often not appropriate for highly scripted responses.
 - c. It is good for responding quickly to varying customer needs.
 - d. Often little attention is paid to incoming information.
 - e. Some customers prefer unscripted encounters.

Answer: c

Level of Difficulty: 1

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

Topic: The three-stage model of service consumption

- 30. A website offers viewers the option of customising the information provided to include local time and weather, local currency rates and local events. This is an example of:
 - a. comfort
 - b. behavioural control
 - c. cognitive control
 - d. value for money
 - e. negative experience reduction

Answer: b

Level of Difficulty: 3

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

Topic: The three-stage model of service consumption

AACSB: Application of knowledge

- 31. When the pilot realises during a flight that the plane will arrive late at the scheduled destination, passengers are immediately notified of the length of the delay. This is an example of giving customers:
 - a. informational assistance
 - b. behavioural control
 - c. cognitive control
 - d. customer service
 - e. value for money

Answer: c

Level of Difficulty: 2

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

Topic: The three-stage model of service consumption

AACSB: Application of knowledge

- 32. Which of the following is NOT considered as a fundamental need that a customer may have in a service setting?
 - a. Fairness
 - b. Respect
 - c. Mood
 - d. Security
 - e. Esteem

Answer: c

Level of Difficulty: 1

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

Topic: The three-stage model of service consumption

- 33. When a customer contacts their bank, travel agent or telephone company, respect can be demonstrated (or violated) by various things. Which of the following may NOT be one of them?
 - a. Customer's knowledge of script
 - b. The waiting time to be served
 - c. How pleasant the waiting time is viewed as
 - d. The product knowledge of the staff
 - e. The convenience of operating hours or locations

Answer: a

Level of Difficulty: 2

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

Topic: The three-stage model of service consumption

AACSB: Application of knowledge

- 34. A customer who has many dealings with his/her bank over a year has many encounters with them. All of the following events may violate his/her respect if the customer encountered it except:
 - a. long waiting time to be served
 - b. unfriendly customer service personnel
 - c. bank staff's unreliability in returning phone calls
 - d. preferential treatment given to another customer
 - e. lack of product knowledge of the staff when asking about particular services

Answer: e

Level of Difficulty: 3

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

Topic: The three-stage model of service consumption

AACSB: Application of knowledge

- 35. _____ represents the dignity based on a correct relationship between a person and the groups to which that person belongs.
 - a. Dignity
 - b. Self-esteem
 - c. Face
 - d. Status
 - e. Pecking order

Answer: c

Level of Difficulty: 2

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

Topic: The three-stage model of service consumption

AACSB: Interpersonal relations and teamwork

- 36. A psychological contract is an implicit agreement between parties concerning what each party gives and gets in the relationship. A psychological contract is an example of:
 - a. distributional fairness
 - b. legal fairness
 - c. process fairness
 - d. procedural fairness
 - e. none of the above

Answer: a

Level of Difficulty: 3

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

Topic: The three-stage model of service consumption

AACSB: Ethical understanding and reasoning

- 37. Which of the following statements is true?
 - a. Satisfactorily resolved critical incidents can enhance brand loyalty.
 - b. Critical incidents have a significant impact on customer satisfaction.
 - c. Customers are not always right and can exhibit bad behaviour.
 - d. Critical incidents can occur pre- and post-consumption and during the service process.
 - e. All of the above

Answer: e

Level of Difficulty: 2

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

Topic: The three-stage model of service consumption

AACSB: Reflective thinking

- 38. Why is it important to acknowledge the employee's viewpoint when examining service encounters?
 - a. Bad customer behaviour is often a problem.
 - b. Customers are not always right.
 - c. Customers do not always obey instructions.
 - d. All of the above
 - e. a and b

Answer: d

Level of Difficulty: 1

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

Topic: The three-stage model of service consumption

AACSB: Interpersonal relations and teamwork

- 39. Satisfaction is an attitude judgement based on the customer's experience of the service encounter. Which of the following is not a satisfaction judgement?
 - a. Positive disconfirmation
 - b. Negative disconfirmation
 - c. Confirmation
 - d. All of the above
 - e. None of the above

Answer: e

Level of Difficulty: 2

LO: 2.6 Describe the basic mechanism that underpins the formation of post-purchase

satisfaction evaluations

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

- 40. Smart firms manage customer's _____ at each step in the _____ encounter so that customers expect what a firm can _____.
 - a. expectations; service; deliver
 - b. needs; service; deliver
 - c. expectations; initial; deliver
 - d. expectations; service; organise
 - e. needs; initial; organise

Answer: a

Level of Difficulty: 2

LO: 2.6 Describe the basic mechanism that underpins the formation of post-purchase

satisfaction evaluations

Topic: The three-stage model of service consumption

AACSB: Interpersonal relations and teamwork

- 41. The pre-purchase stage begins with ______.
 - a. perceived risk
 - b. formation of expectations
 - c. moments of truth
 - d. evoked set
 - e. need arousal

Answer: e

Level of Difficulty: 2

LO: 2.1 Explain the three-stage model of service consumption

Topic: Understanding customer behaviour

- 42. Tangible characteristics that customers can evaluate prior to purchase are termed .
 - a. search attributes
 - b. experience attributes
 - c. credence attributes
 - d. satisfaction attributes
 - e. capital attributes

Answer: a

Level of Difficulty: 1

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: Understanding customer behaviour

AACSB: Analytical thinking

43. Customer delight is a function of three components: _____

__, and ___

- a. personality; arousal; positive affect
- b. unexpectedly high performance; arousal; positive affect
- c. low expectations; arousal; personality
- d. satisfaction; high expectations; arousal
- e. arousal; unexpectedly high performance; satisfaction

Answer: b

Level of Difficulty: 3

LO: 2.6 Describe the basic mechanism that underpins the formation of post-purchase

satisfaction evaluations

Topic: The three-stage model of service consumption

AACSB: Interpersonal relations and teamwork

- 44. How do customers measure their satisfaction with a service's credence attributes?
 - a. By comparing perceived performance with desired performance
 - b. By comparing perceived performance with their zone of tolerance
 - c. By determining whether tangible cues contradict their expectations
 - d. By measuring their levels of arousal and positive affect
 - e. By measuring the outcome of the search and choice process

Answer: c

Level of Difficulty: 3

LO: 2.6 Describe the basic mechanism that underpins the formation of post-purchase

satisfaction evaluations

Topic: The three-stage model of service consumption

- 45. A customer pays extra for the best seats in a theatre. How will that decision affect the customer's expectations for the show?
 - a. The customer will consider fewer credence attributes.
 - b. The customer will expect positive disconfirmation.
 - c. The customer's zone of tolerance will be wider than usual.
 - d. The customer will not take it lightly if his view of the stage is obstructed.
 - e. The customer will not give much thought to the seating.

Answer: d

Level of Difficulty: 2

LO: 2.6 Describe the basic mechanism that underpins the formation of post-purchase

satisfaction evaluations

Topic: The three-stage model of service consumption

AACSB: Application of knowledge

True/False Questions

- 1. Consumer evaluation processes in terms of service differ from those used when evaluating consumer goods.
 - a. True
 - b. False

Answer: True Level of Difficulty: 1

LO: 2.1 Explain the three-stage model of service consumption

Topic: Understanding customer behaviour

AACSB: Analytical thinking

- 2. Hofstede identified the following aspects of culture: collectivism/individualism; uncertainty avoidance; power distance; masculinity/femininity.
 - a. True
 - b. False

Answer: True Level of Difficulty: 1

LO: 2.2 Describe the impact of culture upon consumer behaviour in service settings

Topic: Impact of culture

AACSB: Diverse and multicultural work environments

- 3. All consumers are the same so all will have the same expectations of service encounters.
 - a. True
 - b. False

Answer: False Level of Difficulty: 1

LO: 2.2 Describe the impact of culture upon consumer behaviour in service settings

Topic: Understanding customer behaviour

AACSB: Diverse and multicultural work environments

- 4. An individual's attitude towards change, risk and ambiguous situations is called 'uncertainty acceptance'.
 - a. True b. False

Answer: False Level of Difficulty: 3

LO: 2.2 Describe the impact of culture upon consumer behaviour in service settings

Topic: Impact of culture AACSB: Analytical thinking

- 5. The extent to which a culture exhibits feminine or masculine traits is one of Hofstede's dimensions of cultural values.
 - a. True b. False

Answer: True Level of Difficulty: 1

LO: 2.2 Describe the impact of culture upon consumer behaviour in service settings

Topic: The three-stage model of service consumption AACSB: Diverse and multicultural work environments

- 6. The consumer decision making process has been identified as having three principal stages which can further be divided into a number of steps within the process.
 - a. True b. False

Answer: True Level of Difficulty: 2

LO: 2.1 Explain the three-stage model of service consumption

Topic: Understanding customer behaviour

AACSB: Analytical thinking

- 7. Experience attributes can be evaluated prior to purchase while search properties can only be evaluated during consumption.
 - a. True b. False

Answer: False Level of Difficulty: 2

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

- 8. The awareness of a need will drive an information search on behalf of the consumer before a decision has been made.
 - a. True
 - b. False

Answer: True

Level of Difficulty: 3

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

9. Credence attributes are those attributes which are easiest to assess during the service encounter.

a. True

b. False

Answer: False Level of Difficulty: 2

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

10. 'Perceived risk' refers to a consumer's judgement of the likelihood of negative outcomes and the importance of these outcomes to the consumer.

a. True

b. False

Answer: True

Level of Difficulty: 1

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

11. Customers often remain with a service provider out of inertia rather than loyalty.

a. True

b. False

Answer: True

Level of Difficulty: 1

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

12. In Eastern cultures, risk aversion is likely to be orientated towards monetary or functional risk.

a. True

b. False

Answer: False Level of Difficulty: 2

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption AACSB: Diverse and multicultural work environments

- 13. As a way of reducing risk and uncertainty, consumers often rely on the reputation of the service organisation prior to making their purchase decision.
 - a. True b. False

Answer: True Level of Difficulty: 3

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

- 14. Lack of prior experience with the service often decreases a consumer's perceived risk in purchasing and using that service.
 - a. True
 - b. False

Answer: False Level of Difficulty: 1

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

- 15. Many high-contact services are being changed into low-contact services through the use of technology or the Internet.
 - a. True
 - b. False

Answer: True

Level of Difficulty: 1

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

Topic: The three-stage model of service consumption

AACSB: Information technology

- 16. To ensure consistent quality, McDonald's gives detailed instructions for how to deliver services in its restaurants. This approach to service illustrates a benefit of applying role and script theory.
 - a. True
 - b. False

Answer: True

Level of Difficulty: 1

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

Topic: The three-stage model of service consumption

AACSB: Application of knowledge

17. Customers' needs for security against physical and financial harm are difficult to violate.

a. True

b. False

Answer: False Level of Difficulty: 1

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

Topic: The three-stage model of service consumption

AACSB: Reflective thinking

18. Customers will put up with a lot of negative customer service from service businesses as they are reluctant to find new service providers.

a. True

b. False

Answer: False Level of Difficulty: 3

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

Topic: The three-stage model of service consumption

AACSB: Interpersonal relations and teamwork

19. Critical incidences can occur both pre- and post-consumption as well as during the process of delivery.

a. True

b. False

Answer: True

Level of Difficulty: 2

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

Topic: The three-stage model of service consumption

AACSB: Analytical thinking

20. In terms of customer satisfaction, if a consumer has a better than expected experience this can be referred to as 'positive disconfirmation'.

a. True

b. False

Answer: True

Level of Difficulty: 3

LO: 2.6 Describe the basic mechanism that underpins the formation of post-purchase

satisfaction evaluations

Topic: The three-stage model of service consumption

Essay Questions

1. Think of a service that you have recently bought. Discuss the stages that you went through in making that purchase and relate your experience with a typical model of a customer's decision process.

Level of Difficulty: 2

LO: 2.1 Explain the three-stage model of service consumption

Topic: Understanding customer behaviour

AACSB: Reflective thinking

2. Compare and contrast how Western and Asian consumers might make the decision to purchase a particular service and evaluate the resulting service encounter.

Level of Difficulty: 2

LO: 2.2 Describe the impact of culture upon consumer behaviour in service settings

Topic: Understanding of customer behaviour

AACSB: Diverse and multicultural work environments

3. After graduation, you and your friend plan to start a marketing consultancy business. Discuss the risks your potential customers may perceive about buying services from your business and how you may try to reduce those risk perceptions.

Level of Difficulty: 3

LO: 2.3 Explain the relevance of perceived risk and information search at the pre-purchase

stage of the buying process

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AACSB: Application of knowledge

4. Discuss role, script and control theories. How might a marketer incorporate insights gained from these theories into their service offering and delivery?

Level of Difficulty: 3

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

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AACSB: Application of knowledge

5. Discuss, using examples from your own experiences, the concept of 'critical incident technique' (CIT).

Level of Difficulty: 2

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

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AACSB: Reflective thinking

6. When attempting to buy a gift at an exclusive jewellery store, you notice that older well-dressed individuals are being served before you. Discuss this situation in terms of 'understanding customer's psychological needs and values'.

Level of Difficulty: 3

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

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AACSB: Application of knowledge

7. Apply the three-stage model of consumption to a consumer who is making a decision on whether to go on a cruise liner or fly to a resort they have visited previously for their vacation.

Level of Difficulty: 2

LO: 2.1 Explain the three-stage model of service consumption

Topic: Understanding customer behaviour

AACSB: Application of knowledge

8. Discuss the concept that Westerners are as vulnerable to a loss of selfesteem and ego as a member of an Asian culture is to the loss of face in service encounters.

Level of Difficulty: 2

LO: 2.5 Explain why it is necessary to understand customers' psychological needs and

values

Topic: The three-stage model of service consumption AACSB: Diverse and multicultural work environments

9. How important is the treatment of service personnel by other employees, the organisation and consumers to the efficient running of a service organisation?

Level of Difficulty: 1

LO: 2.4 Describe why role and script theory and control theory are central to understanding

customer behaviour in service settings

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AACSB: Interpersonal relations and teamwork

10. The evaluation of a service is ongoing during the process but the most significant evaluation can only take place after the event. What factors can be used to assess the post-encounter stage of the service?

Level of Difficulty: 2

LO: 2.6 Describe the basic mechanism that underpins the formation of post-purchase

satisfaction evaluations

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